## **Comprehensive Annual Financial Report**



Period Ending December 31, 2006 Town of Highland, Indiana



# Comprehensive Annual Financial Report Town of Highland, Indiana

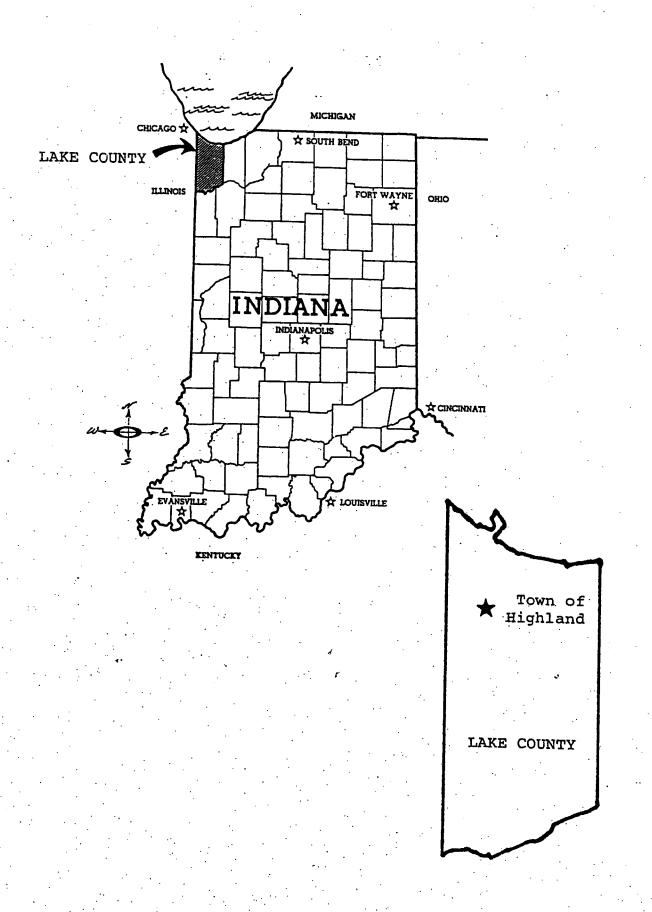


For the Year Ended **December 31, 2006** 

Prepared by the Office of the Highland Clerk-Treasurer

Michael W. Griffin, IAMC/CMC/CPFA Clerk-Treasurer

**On the Cover.** The Highland Downtown Association welcomes everyone at the western end of Highway Avenue, which leads to Highland's downtown district, with this newly erected gateway Sign, demonstrating a Mid Century Modern aesthetic.



### COMPREHENSIVE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED DECEMBER 31, 2006 Town of Highland, Indiana

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### TOWN OF HIGHLAND

Highland Municipal Building • 3333 Ridge Road

Highland, Indiana 46322

219-838-1080 • Fax 219-972-5097



Population 23,546 Incorporated in 1910

Friday, August 31, 2007

Highland Town Council Town of Highland, Indiana

Dear Members of the Town Council and Citizens of the Town of Highland:

It is with pleasure that I submit this letter as introduction to the Comprehensive Annual Financial Report (CAFR) of the Town of Highland for the year ended December 31, 2006. This report has been prepared following guidelines set by the Government Finance Officers Association (GFOA) of the United States and Canada. As in previous years, this report will be submitted to the GFOA for its review.

The Town of Highland continues to believe in the important public benefits to be derived from the level of disclosure and added accountability attained through comprehensive financial reporting. Part of what we believe sets our Town apart is the Town Council's commitment to sound fiscal growth and support of our clerk-treasurer's efforts to improve the quality of our public reporting and general public stewardship.

This comprehensive report is supported and encouraged by the entire Town Council, the Board of Waterworks Directors, the Board of Sanitary Commissioners and the newly appointed Town Manager. I am reliably advised how nearly thirteen years ago our clerk-treasurer began to advocate for this form of reporting. I remain very pleased that the proper steps were taken to bring about this level of financial reporting, for what is now our *twelfth* time. The Town Council and the associated boards and commissions recognize that the commitment by the Clerk-Treasurer to quality reporting and absolute compliance with statutory or regulatory requirements is in large part what makes this CAFR possible. Michael would encourage me to remember the staff in the Office of the Clerk-Treasurer as well as the on-going post-audit work of the Indiana State Board of Accounts for their important contributions as well.

I sincerely believe that this commitment to quality financial reporting benefits our entire community. I hope that after a review of this year's CAFR, you will come to think so too.

Sincerely,

Daniel E. Dernulc
Town Council President

TOWN COUNCIL

BERNIE ZEMEN

MARK A. HERAK 2nd Ward

ROBERT HELMER

JOSEPH A. WSZOLEK 4th Ward

DANIEL E. DERNULC 5th Ward

JOHN M. BACH Public Works Director

RHETT TAUBER
Attorney

CLERK - TREASURER

MICHAEL W. GRIFFIN

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### TOWN of HIGHLAND

Highland Municipal Building • 3333 Ridge Road • Highland, Indiana 46322-2089 (219) 838-1080 • Utility (219) 972-7589 • Fax: (219) 972-5097



### Office of the Clerk-Treasurer

Michael W. Griffin, IAMC/CMC/CPFA

Clerk-Treasurer

Carol L. Morrison, IAMC/CMC

Deputy Clerk-Treasurer

### Staff

Dawn Kovacich
Shirley Frankiewicz
Rachel Ritchey
Kelley Hugus
Sylvia Ricketts
Debra Seremet
Denise Jacobs

Friday August 31, 2007

Highland Town Council
Daniel E. Dernulc, President
Town of Highland, Indiana

Dear Mr. President, Members of the Town Council, Mr. Town Manager and Citizens of the Town of Highland:

### **Formal Transmittal**

It is with great pride and sense of accomplishment that I submit the Comprehensive Annual Financial Report (CAFR) of the Town of Highland for the year ended December 31, 2006. As you may know, this is the *twelfth* presentation of this annual financial report presented under a format that provides a greater degree of detail and disclosure.

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted accounting standards by the Indiana State Board of Accounts. Pursuant to that requirement, the Office of the Clerk-Treasurer hereby issues the comprehensive annual financial report of the **Town of Highland** for the fiscal year ended December 31, 2006.

The report consists of management's representations concerning the finances of the **Town of Highland**. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report.

To provide a reasonable basis for making these representations, management of the **Town of Highland** has established a comprehensive internal control framework that is designed both to protect the government's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Town of Highland's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town of Highland's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, the Office of the Clerk-Treasurer asserts that, to the best of its knowledge and belief, this financial report is complete and reliable in all material respects.

### Professional Associations

Government Pinance Officers Association
Northwest Indiana Chapter of ASPA
Municipal Treasurers Association
International Institute of Municipal Clerks
Indiana League of Municipal Clerks & Treasuret
American Institute of Parliamentanians
National Association of Parliamentarians
Indiana Association of Parliamentarians

Pi Alpha Alpha, Member Certified Municipal Clerk Certified Municipal Finance Administrator Master Municipal Clerks' Academy GPOA Award of Financial Reporting Achievement IACT Award for Excellence in Municipal Finance The **Town of Highland's** financial statements have been audited by the Indiana State Board of Accounts, an entity comprised of licensed certified public accountants and established by IC 5-11-1 to review and perform the external audit of governments in Indiana. The goal of the independent audit is to provide reasonable assurance that the financial statements of the **Town of Highland** for the fiscal year ended **December 31, 2006**, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The State Board of Accounts concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the **Town of Highland's** financial statements for the fiscal year ended **December 31, 2006**, are fairly presented in conformity with GAAP. The State Board of Accounts' report is presented as the first component of the financial section of this report.

GAAP requires that the management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to compliment the MD&A and should be read in conjunction with it. The Town of Highland's MD&A can be found immediately following the report of the independent auditors.

### Profile of the Government

The Town of Highland provides general governmental services. Police, Emergency Medical Services and Fire Departments provide such public safety services as traffic control, limited criminal investigation, property protection, local law enforcement, ambulance services, fire suppression and fire prevention. Other departments provide additional governmental services such as local code enforcement, planning, zoning, construction inspection, street and road maintenance, infrastructure maintenance and construction, solid waste collection and disposal, recycling, and limited cultural and recreational activities. Under Indiana law, the Highland Town Council also serves as the Works Board for the Town. The governing body for the Town's Water Utility is the Board of Waterworks Directors. In addition, the Board of Sanitary Commissioners is the governing body for the Sewage (Wastewater/Storm water) Utility. The Water Utility and the Sanitary District are reported as enterprise funds depicted as business activity of the primary government.

The primary government is governed by and operates under a five (5) member Town Council. The five (5) members run from different districts or "wards" but are elected by the voters of the entire town for a term of four (4) years. The Town Executive is the Town Council President who is elected by the Town Council from its membership. In addition, a Town Clerk-Treasurer is elected by the voters of the whole town for a term of four (4) years. The Clerk-Treasurer serves as the clerk of the legislative body and of the town, as well as the chief fiscal officer of the municipality and its departments. In March of 2006, the Town Council voted to hire its first Town Manager, converting the Town government to the Council-Manager plan.

The annual budget serves as the foundation for the **Town of Highland's** financial planning and control. All departments of the Town of Highland are required to submit requests for appropriation to the Town Council President and the Clerk-Treasurer on a date determined annually. The requests are then compiled and reviewed by the Town Council, the Town Council President and the Clerk-Treasurer. The Town Council is required to hold a pre-adoption hearing and an adoption hearing on the proposed budget. The budget as adopted must be within the property tax controls set forth in IC 6-1.1-18.5. The budget must be adopted no later than September 30 in a given year. The appropriated budget is prepared by fund, function and department. The budget then is reviewed by the Indiana Department of Local Government Finance (DLGF) for compliance with IC 6-1.1-17 and the tax controls statute to which I earlier alluded. *In normal years*, the budget approving order is issued by the DLGF no later than February 15 of the year following the adoption by the budgetary body.

Transfers of appropriations between major categories of expense may be made only upon the approval of the Town Council as fiscal body. Transfers between departments require a special hearing published by legal notice just as if an additional appropriation was being sought.

Budget to actual comparisons are provided in this report for each individual governmental fund for which an appropriated annual budget has been adopted. For the general fund, the comparison is presented on **page 61** as part of the basic financial statements for the governmental funds. The other major governmental fund, the Parks and Recreation Fund, has this comparison depicted on **page 63**. For governmental funds, other than the general fund with appropriated annual budgets, this comparison is presented in the governmental fund subsection of this report, which begins on **page 67**. Also included in the governmental fund subsection are project length budget to actual comparisons for each governmental fund for which a project length budget has been adopted.

### General Description

Highland is one of the "Ridge Communities," so-called because of the high ground that runs east—west through the northern part of the Town. The Ridge was once a beach—front for the receding waters of the Ice Age Lake Chicago. The Town of Highland was incorporated April 4, 1910.

The Town of Highland is essentially a residential community with retail and service establishments and a small cohort of light industry. Although it is important to point out that as of the assessing period for the year 2000, commercial/industrial properties represent the majority of the tax base at approximately 57%, while residential property represents approximately 40% of the tax base. The growth of the Town since the 1930 census can be attributed to the demand for residential sites in an area near the industrialized Calumet Region of northern Lake County. Today, Highland is one of Indiana's largest "towns," as the 8<sup>th</sup> largest municipality in the county and 30<sup>th</sup> out of 567 in the state, with a 2000 census population of approximately 23,546.

### Commerce and Transportation

The Town of Highland is located in Northwestern Indiana in Lake County, approximately 30 miles southeast of Chicago and 150 miles northwest of Indianapolis. The Tri-State Expressway (Interstate 80/94) is located just north of the Highland town limits. Other routes accessible to Town residents include Interstate 90, U. S. Highways 41 and 6, and State Roads 152 and 912. Interstate 65 is approximately seven miles east of Highland. This close proximity to those major cities and the accessibility to transportation routes have allowed Highland to attract several new retail and commercial establishments as well as new residents from nearby Illinois.

Access to downtown Chicago is facilitated by bus services and the South Shore Railroad. Nearby Gary/Chicago Municipal Airport and the Griffith Airport furnish charter air services. Highland is within approximately sixty miles of O'Hare International Airport and Midway Airport, both located in Chicago.

### Education

Public Education is provided by the School Town of Highland, which is a separate and distinct public entity governed by a separately elected Board of School Trustees. The Board is comprised of five (5) persons elected for terms of four (4) years on a staggered basis. The election is non-partisan. The School Town of Highland reported a combined enrollment of 3,451 for the 2005-2007 term. It maintains four (4) elementary school buildings, one (1) middle school, and one (1) high school. The following table indicates enrollment for the 2005-2006 and the preceding twelve (12) terms:

### School Town of Highland

School Year	Enrollment
2005-06	3,451
2004-05	3,416
2003-04	3,382
2002-03	3,340
2001-02	3,306
2000-01	3,233
1999-00	3,250
1998-99	3,232
1997-98	3,258
1996-97	3,219
1995-96	3,279
1994-95	3,207
1993-94	3,195

Private, religious education is also available from four (4) other schools in Highland. Our Lady of Grace School, associated with the Gary Diocese, offers

education for grades Kindergarten through Eight. Highland Christian School, an independently organized school affiliated with the Christian Reformed Church of America, offers education from Kindergarten through Eighth grade. The Calumet Baptist School was an independent school offering grades seven through twelve in Highland, but in 2005 moved its facility to nearby Griffith, Indiana. Calvary Christian School offers education Kindergarten through 8 and assumed some of Calumet Baptist's enrollment. A summary of the private school enrollment is set forth in the following table:

	Our Lady	Highland	Calumet	Calvary
	of Grace	Christian	Baptist	Christian
2005-2006	176	349	(closed)	88
2004-2005	171	348	23	92
2003-2004	192	345	199	
2002-2003	231	360	200	
2001-2002	230	340	220	
2000-2001	238	355	289	
1999-2000	262	363	314	
1998-1999	273	372	311	
1997-1998	292	424	335	
1996-1997	299	388	335	

### Cultural and Recreational Survey

The Town of Highland, through its Parks and Recreation Department, governed by a Park and Recreation Board, maintains 22 parks totaling 250 acres. The department also hosts and maintains the 4 mile Cross-Town Bike Trail. Highland's parks offer playground facilities, picnic areas, fishing ponds, tennis courts as well as baseball, softball and soccer fields. The Parks and Recreation Department also operates a year–round community and senior citizens center, Lincoln Community Center, which now features a 36,000 square foot athletic fieldhouse. The department offers arts & crafts programs and various other family activities to area residents. A community band and summer musical theater program is also featured. In addition, the department publishes and distributes three times annually to all Highland residents a program brochure which features most of the programs described.

The Parks and Recreation Department was instrumental in creating the Cooperative Special Recreation Initiative (CRSI). This is a shared effort between local parks and recreation departments to provide recreational opportunities for people with special needs.

Northwest Indiana also is home to the Northwest Indiana Symphony, which plays concerts in the Radisson Star Theater in Merrillville, as well as venues throughout the area, which has included on occasion, Highland's Main Square Park.

Highland is located in the *Lake County Library District*, one of seven Library Districts in Lake County. The Highland Branch is one of the largest branches in the Lake County Library system. In addition to traditional lending of books, the library also provides many programs for many interests. Reading groups for all

ages, business and tax planning seminars, and arts and crafts instruction are among the offerings.

### Information Useful in Assessing the Government's Economic Condition

Highland boasts a 60-acre shopping center, Highland Grove, initiated during the summer of 1995. It continues to operate successfully and enjoys nearly full occupancy as of this writing. The shopping center includes national and regional chains such as a Target Store, and a Kohl's Department Store. In addition, there is an Office Max, a KB Toys Store, a Famous Footwear Shoe Store, and a Borders Book Store.

Retail, commercial and service sectors continue to be prominent in driving local new development in Highland. 48% of employees in Highland work in retail trade. The portion of Highland workers in Accommodation and Food Service is 17.3%. You may wish to review **page 155** in the statistical section and review a summary of the 2002 Economic Census.

Very near the Highland Grove Mall site, a Meijer store is in operation. Meijer is a regional retailer which features the "hyper market" or "hyper store" concept. A hyper market store blends the grocery store with the department and automotive store to form a potentially single stop shopping venue. As previously stated, Meijer market's primary building possesses 237,000 square feet of space to be used by a single retailer. In addition, a 4,662 square foot professional office building is located there, housing professional and insurance services. These join a 1950's retro-designed McDonald's Restaurant and a 12,786 square foot, two-story structure established to house a multi-service site for **First Midwest Bank**, a nationally chartered bank. Finally, a **Discount Tire** was recently added to the site. Also complimenting the existing retail, banking and professional development is an Office Depot.

This area has become an impressive commercial, retail and restaurant development in recent years. It is significant to note that while the development which lies east of Indianapolis Boulevard is considered an economic development area, no allocation area (TIF) exists and no special incentives were employed to foster this development.

At the start of 1996, approximately 758 acres, or 21%, of Highland remained undeveloped, although much of the space is the subject of development proposals. At the close of **2006**, the amount of the undeveloped land was reduced greatly. Even with so much retail and commercial development, residential development continues to occur as well. By the close of 2006, building permits were issued for 26 single-family dwellings, 1 multi-unit building, 3 Institutional, Commercial or Industrial and 1,343 miscellaneous permits.

Finally, the continuing presence of three Lake Michigan-based gaming and showboats in the nearby lake shore communities of Gary, Hammond, and East Chicago continue to provide additional employment and financial opportunities. In fact, all three of these gaming sites, Hammond's Horseshoe/Harrah's, Gary's Majestic Star and Resorts East Chicago, continue to make the list of the area's larger employers.

Donald L. Coffin, Ph.D., an area economist and associate professor of economics at Indiana University Northwest, notes in a recent article in the <u>Indiana Business Review</u>, *Outlook* 2007, Vol. 81, No. 4, that between 1995 and 2006 employment in Northwest Indiana grew at an average annual rate of 0.22 percent. Indiana statewide employment grew at an annual average of 0.60 percent and in the nation at a 1.32 percent rate during the same period. Dr. Coffin suggests that while seemingly meager overall, the statistic conceals the strength in some sectors. Construction employment grew at an average annual rate of 1.56 percent and Health Services employment grew at a rate of 2.30 percent, in Northwest Indiana.

Dr. Coffin indicated that weekly earnings grew more rapidly locally than the state in the construction, manufacturing, and wholesale trade while transportation, utilities, finance and health care grew more slowly.

Dr. Coffin, while describing some challenges for new business locating to Northwest Indiana, commends the Port of Indiana as an extremely strong asset for the Region.

Dr. Coffin describes the construction and health care services sectors as likely o offer the strongest growth in employment in Northwest Indiana. Dr. Coffin further suggests that the local economy in general will likely generate smaller increases in employment than the national economy. Dr. Coffin reflected on his forecast for employment growth last year at 0.2 percent, noting that the local economy grew "considerably more than that bolstered by a stronger national economy."

Based upon the projected performance of the national economy, Dr. Coffin forecasts 0.4 percent growth overall employment, representing about 1,900 net new jobs. Dr. Coffin further suggests that if the national economy experiences a slowdown or recession, the forecast would be less positive. Dr. Coffin notes the recent announcement of significant investment and expansion by the BP Refinery, located in Northwest Indiana.

In short, Dr. Coffin suggests that the economic forecast presented in Indiana Business Review, is cautiously optimistic regarding national economic prospects. Dr. Coffin further offers that the uncertainties in the national economy and Northwest Indiana's "still considerable-concentration of activity in cyclically sensitive industries (steel ad other metals; chemical; petroleum products)" even a mild downturn in the national economy could affect the local economy.

The Town of Highland, while not insulated from the character of the economy, has been able to maintain operations and manage spending. It is in this context that the Town of Highland continues to enjoy a stable outlook. However, the State Legislature continues to legislate and urge possible changes to the system of public finance that could affect this outlook.

There was a General Reassessment in our County in FY 2003, which moved the assessment of real property toward a market based system. At reassessment, the metric was values at 1999. In 2007, there was conducted statewide "trending",

designed to update market values to the 2005 values for the purposes of property taxation. Not unlike the general reassessment, the recent "trending" created a delay in collections of property taxes. The Indiana General Assembly did pass a law to permit the County Treasurers to issue lawfully binding "provisional tax bills," which at least in part ameliorated the problem of cash and collections for local governments, including the Town of Highland. The settlement of Pay 2006 taxes was made in early January of 2007. As of this writing, local governments have received some distribution of property tax replacement money and excise taxes, but bills for Pay 2007 have yet to be sent to taxpayers. Several target dates for the bills have come and gone owing to new complications.

It is now expected that the Pay FY 2007 tax bills may not be issued until very late this year or perhaps next year. The economic prospect for Highland, even in the context of the foregoing, is still stable. It is expected that service levels should be maintained.

Long-Term financial planning. Even with the foregoing tax complications, the Town Council and other boards of the Town continue to explore capital plans, but are circumspect. The Governor appointed a Blue Ribbon Panel, Chaired by the former Governor, Joseph Kernan and the Chief Justice of the Indiana Supreme Court, Randall Sheppard, to consider the current tax problem and examine the structure of Indiana government at all levels. The commission is tasked with reporting by year end.

The Board of Sanitary Commissioners continue to carry out plans for making several sanitary and storm water improvements financed by a 2007 special taxing district bonds issued in the amount of \$3,500,000.

The Park and Recreation Board issued special taxing park district bonds of 2006 in the amount of \$1,850,000 to support repair and retrofit of the Main Square Park, a premier park in the center Town and to replace equipment.

In addition, the Redevelopment Commission issued its own special taxing district redevelopment bonds of 2006 in the amount of \$1,750,000 in consequence of an interlocal cooperation agreement with the Redevelopment Commission of Hammond to raze blighted buildings and to reclaim property that is on the northern border of the Highland's Redevelopment Corridor but located within the corporate limits of Hammond.

Cash management policies and practices. The Town has for many years followed the policy of paying for goods or services received within 30–45 days of receipt of vendor billing. While investment earnings are reduced by this policy, we believe such a policy reinforces the worthiness of the Town as to its credit integrity and its moral ethos. However, we follow an aggressive policy with respect to projecting cash requirements, keeping temporarily idle funds invested in fully secure investments. The Town, through its Office of the Clerk–Treasurer, has also developed a written investment policy which employs the "most prudent investor" rule. Investments are made pursuant to this policy and Indiana statutes.

Section Five of the Investment Policy reads in pertinent part: "The investment portfolio will be designed to obtain a market average rate of return during budgetary and economic cycles, taking into account the entity's investment risk constraints established by IC 5-13-9 et seq. and cash flow needs." It further reads: "the basis used by the Clerk-Treasurer to determine whether market yields are being achieved shall be the ninety (90) days Treasury Bills rate."

For the period just ended. Fixed Market yields are highly correlated to the intended federal funds rate. There were four different changes to the rate by the Board of Governors. In January the intended rate was 4.50%. The rate increased in the months of March and May by 25 basis points until stabilizing in June at 5.25%. In 2006, the slightly less demanding liquidity pressures in some funds and slightly higher average available fund balances contributed to higher overall yield for the year as compared to last. The Town continued to use a special offer deposit account, offering above market interest rates, matching the intended federal funds rate, as the preferred investment instrument. Certificates of deposits were not used because the yield for the short periods of obligation were insufficient and the term for higher yields were too long for our liquidity needs. The average 90-day T-bill rate was 3.652%, which is the usual benchmark or investment metric. The LGIP had a high average percentage yield of 5.15% APY and a low of 4.11% APY. The annualized average rate was 4.79%. The special rate passbook still bested this instrument, but some proceeds were placed in the LGIP for portfolio diversity.

Indiana public investment law remains risk adverse in its orientation. It includes two or less years limits on maturities. Average available cash was slightly higher in 2006 than in 2005. A local depository offer above market rates for governments only that paid the Federal Funds Rate. Investments exceeded the 90 T-Bill benchmark by 159.8 basis points. Investment rate of return exceeded the LGIP high rate by 10 basis points, the LGIP low rate by 114 basis points and the annual average rate for the LGIP by 46 basis points. All instruments exceeded the 90-Day T-bill rate. Finally, at December 31, 2006 the amount of funds in the investment portfolio was \$8,679,408.82, which represented 78% of available cash.

Risk Management. We have been fortunate that our attentiveness to detail, thoroughness, and fairness with respect to policies and issues has resulted in minimal risks related to costs to the Town. We frequently reassess our risk management positions and carriers and have historically involved members of the community with significant knowledge of the area in these assessments. The establishment of a specific Town Council subcommittee that assists with risk management is an example of this policy of involvement. Further, the Town Council has established a formal Risk Management and Safety Committee, which has as its charge the enhancement of safe work practices. Also, the Metropolitan Police Department convenes an Accident Review Board, which evaluates all police related automobile accidents and makes findings and determinations regarding their severity. In short, the Town of Highland has an on-going and meaningful commitment to risk management.

Pension and other post employment benefits. The Town of Highland participates in the Public Employees Retirement Fund (PERF), which is an agent multiple-employer defined benefit pension plan for our full-time non-public

safety employees. Indiana law governs the participation. Annually, PERF actuaries determine the employers' contribution as a percentage of covered payroll. In fiscal year 2006, the employer's share of the pension cost was 7.0%. In 2007 the rate is 7.25%. In addition, the pension plan requires and includes an annuity or forced savings account, funded from a contribution of three percent of covered wages and salaries. Unless the employer by proper legislative action elects to pay this on behalf of the employee, employees are required to contribute this amount. The Town of Highland pays the employee's share.

The Town of Highland participates in two pension plans, governed by Indiana law, for its full-time public safety (law enforcement) employees.

For full-time public safety employees hired by the Town before May 1, 1977, the Town sponsors a single employer defined benefit plan. The plan provides for retirement, disability and death benefits to plan members and beneficiaries. The law governing this pension plan was first enacted in 1925 and is still guided by the then extant understanding of pension savings as a "pay as you go" design. This non-actuarial design has persisted through the years. For some additional understanding of this please see the notes to the Financial Statements, beginning on page 52.

For full-time public safety employees hired by the Town after April 30, 1977, the Town participates in a cost-sharing multiple-employer defined benefit plan. The plan provides for retirement, disability and death benefits to plan members and beneficiaries. For some additional understanding of this plan please see the notes to the Financial Statements, beginning on **page 57**.

Independent Audit. We are very pleased that the Indiana State Board of Accounts has determined that the financial statements of the Town of Highland present fairly, in all material respects, the financial position and results of operations of the various funds and account groups for the year ended December 31, 2006. We continue to appreciate the professional **independence** and dedication to excellence exhibited by the Indiana State Board of Accounts with respect to the town's CAFR preparation and its external audit process.

### Awards and Acknowledgements.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town of Highland for its comprehensive annual financial report for the fiscal year ended December 31, 2005. This was the eleventh consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The Town believes its current report continues to meet the Certificate of Achievement Program requirements, and it is being submitted to GFOA to determine its eligibility for another certificate.

The preparation of this report on a timely basis could not have been accomplished without the persevering service of the entire staff of the Clerk–Treasurer's Office: Shirley Frankiewicz, Sylvia Ricketts, Rachel Ritchey, Kelley Hugus, Dawn Kovacich, Debra Seremet and Denise Jacobs. I also wish to thank and acknowledge the Deputy Clerk-Treasurer, Carol Morrison, for her assistance.

Further, I thank the members of the Town Council, the Board of Waterworks Directors and the Board of Sanitary Commissioners for their support of the development of this **twelfth** CAFR and their support for enhanced financial reporting.

The Town joins me in expressing particular appreciation for the assistance and cooperation of Charles W. Pride, C.P.A.; Mary Jo Small, C.P.A.; and Cynthia David, C.P.A., all of the Indiana State Board of Accounts, who offer continuing guidance in the preparation of these reports. In addition, the Town joins me in expressing particular appreciation for the professional industry, assistance and cooperation of Carla Wenger, C.P.A., Cynthia David, C.P.A., Jeff Kopkey, and Sarah Kotys of the Indiana State Board of Accounts for the timely and thorough completion of their independent audit and their special efforts in the development of this twelfth CAFR.

I also continue to thank Dean Karen Evans and the academic leadership, the faculty and the staff of the School of Public and Environmental Affairs at Indiana University Northwest for providing the continuing encouragement to pursue excellence in public service. It is an ideal that is also encouraged and shared by the Government Finance Officers' Association and it informs the work of preparing this and all comprehensive annual financial reports. I also acknowledge the assistance of the Center for Data Collection and Analysis, the Lake County Treasurer as well as the Director of Finance, in the Office of the Lake County Auditor for data retrieval and additional research.

It is with a deep sense of professional satisfaction that I submit to the Town leadership and to *the citizens we serve* this 2006 Comprehensive Annual Financial Report for the Town of Highland.

Sincerely,

Michael W. Griffin, IAMC/CMC/CPFA

Michael W. Briggin

Clerk-Treasurer



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# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Town of Highland Indiana

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
December 31, 2005

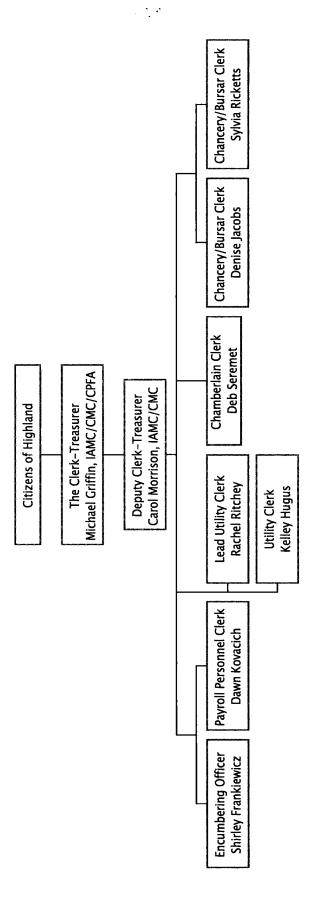
A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

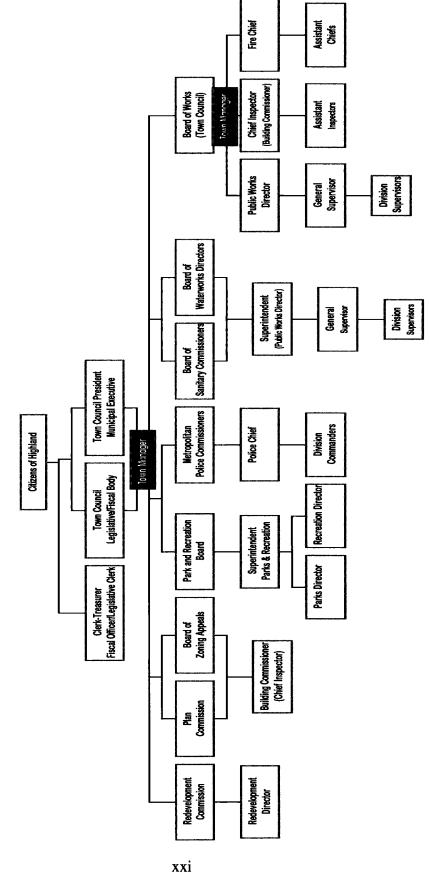
THE OFFICE OF THE STATE OF THE

President

**Executive Director** 

# Office of the Town Clerk-Treasurer





Municipal Government of Highland

### TOWN of HIGHLAND LISTING of ELECTED and PRINCIPAL OFFICIALS at DECEMBER 31, 2006

Elected Officials	Years of <u>Service</u>	Occupation
Joseph A. Wszolek, ABR/GRI, Town President	2000-2006	Real Estate Appraiser Wszolek & Assoc.
Daniel E. Dernulc, Vice President	2004-2006	Executive SBC Inc.
Bernie Zemen, Town Councilor, 1st Ward	2004-2006	Supervisor Mittal Inland Steel
Mark A. Herak, Town Councilor 2nd Ward	2000-2006 1980-1990	Executive Navistar
Robert Helmer, Town Councilor, 3rd Ward	2004-2006	Supervisor Union Tank
Michael W. Griffin, IAMC/CMC/CPFA, Clerk-Trea	surer 1992-2006	Chief Fiscal Officer Town of Highland

### **Attorneys and Consulting Professionals (2006)**

•	
Town Attorney:	Rhett Tauber, Tauber, Westland & Jasaitis
Waterworks Board Attorney:	Rhett Tauber, Tauber, Westland & Jasaitis
Plan Commission Attorney:	David Westland, Tauber, Westland & Jasaitis
Metropolitan Police Commission Attorney:	Rhett Tauber, Tauber, Westland & Jasaitis
Board of Sanitary Commissioners Attorney:	John Tweedle, Tweedle & Skozen
Municipal Ordinance (Solicitor) Attorney:	Michael Jasaitis, Tauber, Westland & Jasaitis
Redevelopment Commission:	David Westland, Tauber, Westland & Jasaitis
Town (Works Board) Engineer:	Terry Hodnik, P.E., NIES Engineering
Plan Commission Engineer:	John Phipps, P.E., NIES Engineering
Waterworks Engineer:	Terry Hodnik, P.E., NIES Engineering
Sanitary District Engineer:	Terry Hodnik, P.E., NIES Engineering

### Appointed Department Leadership (2006) Town Position

Richard Underkofler	Town Manager	
John M. Bach	Public Works Director/Utilities Supt.	
Peter T. Hojnicki	Metropolitan Police Chief	
William Timmer, Jr.	Fire Chief	
Alex M. Brown, CPRP	Parks and Recreation Superintendent	
Kenneth Mika	Building Commissioner/Chief Inspector	
Cecile Petro	Redevelopment Director	

### SENIOR ASSOCIATE STAFF

### Office of the Clerk-Treasurer

Carol L. Morrison, IAMC/CMC

Deputy Clerk-Treasurer

**Department of Public Works** 

Jack Lannon

General Supervisor

Timothy Gembala

Division Supervisor Water & Sewer

Kevin Huzzie

Division Supervisor Streets & Sanitation

Mike Pipta John Mouratides Supervisor Facilities Supervisor Maintenance

**Metropolitan Police Department** 

Acting Sgt. Ralph Potesta

Criminal Investigations Division

Cmdr. Patrick Vassar

Patrol Division

**Building and Inspection Department** 

Randy L. Bowman

Associate Inspector - Electrical

John Earnshaw

Associate Inspector - Plumbing

David Jones

Associate Inspector - Code Enforcement

**Parks and Recreation Department** 

Pamela Baldin

Director of Recreation

Chris Kubisz

Director of Parks

Fire Department

Rodger Lewis

**Assistant Chief for Safety** 

Donald Scheidt

Assistant Chief for Planning

Kenneth Mika

**Assistant Ground Operations Chief** 

Michael Pipta Fred Wanicki

**Assistant Ground Operations Chief** 

**Assistant Ground Operations Chief** 

**TOWN COUNCIL and CLERK-TREASURER for 2007** 

Daniel E. Dernulc

President

Joseph A. Wszolek

Vice President

Bernie Zemen

1st Ward

Mark A. Herak

2nd Ward

Robert Helmer

3rd Ward

Michael W. Griffin, IAMC/CMC/CPFA

Richard Underkofler

Clerk-Treasurer Town Manager

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### TOWN of HIGHLAND LISTING of MUNICIPAL BOARDS and COMMISSIONS at DECEMBER 31, 2006

### **Municipal Plan Commission**

Daniel J. Buksa, President

Judith Mayer Tom Agler David Jones

Robert Helmer

Joseph A. Wszolek, ABR/GRI

03/01/03 to 1st Monday January 2010

1st Monday June to First Monday in January 2009

1st Monday Feb 2004 to1st Monday Jan 2008

Legislative Appointment Legislative Appointment Legislative Appointment

**Advisory Board of Zoning Appeals** 

Daniel J. Buksa, President

Gail L. Barenie

Steven W. Wagner

Tom Agler

J

Tom Palmer

Coextensive with Plan Commission Term

1st Monday January 2006

1<sup>st</sup> Monday Jan 02 – 1<sup>st</sup> Monday January 2006 Executive Appointment – citizen member

1st Monday Jan 03 –1st Monday January 2007

Executive Appointment - citizen member
Coextensive with Plan Commission Term

1st Monday January 2008

1st Monday Jan 06 - 1st Monday January 2009

### **Board of Water Works Directors**

Joseph Pavnica, President Keith E. Bruxvoort Ed Golumbeck Philip E. Pena

Rev. Arthur Burkman

First Monday in 2005 to 1st Monday in 2008 Unexpired term to 1st Monday in 2008 First Monday in 2004 to 1st Monday in 2007

04/01/2006 - First Monday in 2009

First Monday in 2006 - First Monday in 2009

### **Board of Sanitary Commissioners**

David Jones, President August Hawkins Joseph Fraley Donal W. Downey Jeanne Moseley 01/01/2004 - 12/31/2007 02/10/2003 - 12/31/2006 01/08/2005 - 12/31/2008 05/23/2005 - 12/31/2008 01/28/2002 - 12/31/2009

### Park and Recreation Board

Thomas Arnold, President

Carolyn Turich

Carlos O. Aburto Edward Dabrowski

Lawrence Vassar, School Board Appointment Dennis Tobin

1st Monday Jan 2004 - 1st Monday Jan 2008 1st Monday Jan 2005 - 1st Monday Jan 2008

July 1st 2006 - 1st Monday Jan 2007

1st Monday Jan 2006 - 1st Monday Jan 2010

Coextensive with School Board Term

Library Board Appointment

### **Town Board of Metropolitan Police Commissioners**

Danny Stombaugh, Chairman James M. Turoci John Koval

Jim DeGraaf Patricia Van Til 02/01/2004 - 01/01/2007 01/24/2005 - 01/01/2008 02/01/2004 - 01/01/2007 02/10/2003 - 01/01/2009 02/13/2006 - 01/01/2009

### Redevelopment Commission

Adam Gawlikowski, President

1st day in May 2006 -1st day in Jan 2007

(Legislative appointment)

Dominic Noce

1st day in May 2006 -1st day in Jan 2007

(Executive appointment)
1st day in Jan 2006 - 1st day in Jan 2007

Brice Johnson

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(Executive appointment)

Rex Burton 1st day in May 2006- 1st day in Jan 2007

(Executive appointment)

Bernie Zemen 1st day in Feb 2006 - 1st day in Jan 2007

(Executive appointment)

### Lake County Convention and Visitors Bureau Board Member

Mary Rakoczy 07/01/2004 - 06/30/2007

### Northern Indiana Regional Planning Commission Member (NIRPC)

Michael W. Griffin 7/01/03 (Serves at pleasure of executive until recalled)

### **The Park Advisory Council of Community Events**

Karen Biernacki Pamela Brunker John Breslin	1/1/06 - 12/31/06 1/1/06 - 12/31/06 1/1/06 - 12/31/06
Lisa Gauthier	1/1/06 - 12/31/06
Shelly Glenn Rose James	1/1/06 – 12/31/06 1/1/06 – 12/31/06
Neil Mantel	1/1/06 - 12/31/06
Maureen Mantel Edward Olivo	1/1/06 – 12/31/06 1/1/06 – 12/31/06
Bob Roach	1/1/06 = 12/31/06
Laurel Roach	1/1/06 - 12/31/06
Karen Stack	1/1/06 – 12/31/06 1/1/06 – 12/31/06
Jim Stack Bill Vargo	1/1/06 - 12/31/06
Karen Ziants	1/1/06 - 12/31/06

### **Board of Trustees of the 1925 Police Pension Fund**

Joseph A. Wszolek, President Co-extensive with Council Presidency Co-extensive with Service as Chief Chief Peter T. Hojnicki Michael W. Griffin, IAMC/CMC/CPFA Co-extensive with Elected Term Cpl. David Calarie Feb 2001-Feb 2007 Cmdr. Kenneth Balon (Retired Member) Feb 2003-Feb 2008 Dpty. Cmdr. George Georgeff Feb 2006-Feb 2009 Cmdr. Patrick Vassar Feb 2005-Feb 2008 Feb 2007-Feb 2007 Sgt. Timothy Towasnicki Sgt. John Banasiak Feb 2006-Feb 2009

### Notable Related Appointments of Assignments of Elected Officials

Joseph A. Wszolek, ABR/GRI Town Executive (I.C. 36-1-2-5-(4); I.C. 36-5-2-2;I.C. 36-5-2-7)

Board of Trustees of the Police Pension Fund, Chair

Finance Committee Chair

Advisory Board of Zoning Appeals, Liaison Building and Inspection Department Committee

Bernie Zemen Town Board of Metropolitan Police Commissioners, Liaison

Insurance and Benefits Committee Chamber of Commerce, Liaison Park and Recreation Board, Liaison Redevelopment Commission

Mark A. Herak Board of Sanitary Commissioners, Liaison

Board of Waterworks Director, Liaison

Public Works Committee

Robert Helmer Town Hall and Buildings Committee

Daniel Dernulc Fire Department Committee

VIP Committee

Insurance and Benefits Committee

Michael W. Griffin Indiana League of Municipal Clerks & Treasurers

State Vice President
Past State Secretary
Past State Treasurer
Past Executive Director
Education Committee
Legislative Committee
Past Parliamentarian

Indiana Accredited Municipal Clerk International Institute of Municipal Clerks Certified Municipal Clerk (CMC)

Member, Master Municipal Clerks Academy Chair, Committee on Programs and Certification Municipal Treasurers Association of US and Canada

Certified Public Finance Administrator (CPFA)

Committee on Membership

American Society for Public Administration

Past President, Northwest Indiana Chapter

Honorary Field Examiner,

Indiana State Board of Accounts

Pi, Alpha, Alpha Public Administration Academic Fraternity

County of Lake Initiative for Fair Taxation, Co-Chair

Board of Economists, The Times Editorial Advisory Board, The Times

Adjunct Instructor

Indiana University (NW) School of Public and Environmental Affairs

CATV Committee/Consortium Representative

### Town of Highland Elected Officers and Key Department Officials Wage and Salary 2006

### Office of the Town Council (Elected)

Meets 2<sup>nd</sup> & 4<sup>th</sup> Mondays at 7:00 p.m.

\* Elected officials serve for a term of four years commencing noon January 1, 2004 through before noon January 1, 2008 and until a successor is elected and qualified.

4th Ward Council

Town Council President

Joseph A. Wszolek, ABR/GRI

(R) -- 1/1/2004 - 01/01/08\*

Salary:

\$1,226 per month/\$ 14,712 annually

5th Ward Council

Town Council Vice President

Daniel E. Dernulc

(R) -- 1/1/2004 - 01/01/08\*

\$ 1,164 per month / \$ 13,968 annually

1st Ward Council

Bernie Zemen

(D) -- 1/1/2004 - 01/01/08\*

Salary:

\$ 1,164 per month / \$ 13,968 annually

2<sup>nd</sup> Ward Council

Mark A. Herak

(R) -1/1/2004 - 01/01/08\*

Salary:

\$1,164 per month / \$13,968 annually

\$60 per month Longevity

3rd Ward Council

Town Council Vice President

(R) -- 1/1/2004 - 01/01/08\*

Robert Helmer Salary:

\$ 1,164 per month / \$ 13,968 annually

### Office of the Town Clerk-Treasurer

Clerk-Treasurer (Elected)

Michael W. Griffin, IAMC/CMC/CMFA

(D) -- 1/1/2004 - 01/01/08\*

Salary:

\$2,350.00 bi-weekly /\$ 61,100. annually

Waived longevity

**Deputy Clerk-Treasurer** (Appointed)

Carol L. Morrison

Salary:

\$1,627.12 bi-weekly /\$ 42,305.12 annual base pay

plus longevity of \$1,040 = \$43,345.12

### Office of the Town Manager

Town Manager

Richard Underkofler

Salary:

\$3254.35 bi-weekly / \$84,613.10 annual base pay

### **Metropolitan Police Department**

Metropolitan Police Chief

Peter T. Hojnicki

Salary: \$ 2,635.13 bi-weekly /\$ 68,513.38 annual base pay

Plus longevity of \$1040.

plus Clothing \$950 plus car = \$70,503.38

### **Public Works Department**

Public Works Director Superintendent of Sanitary District & Waterworks

John M. Bach

Salary: \$ 2,769.34 bi-weekly /\$ 70,002.84 annual base pay

plus longevity of \$ 1,206.40 plus car = \$73,209.24

### **Building and Inspection Department**

Chief Inspector/Building Commissioner

Kenneth Mika

Salary: \$ 2,086.75 bi-weekly \$54,255.50 annual base pay plus longevity of \$ 852.80 = \$ 55,108.30

Fire Department

Fire Chief

William R. Timmer, Jr., CFOD

Salary: \$ 2,086.75 bi-weekly \$ 54,255.50 annual base pay

Plus longevity of \$374.40

Plus clothing \$ 950 plus car = \$55,575.90

Assistant Fire Chief for Safety

Rodger Lewis

Salary: \$1,500. annually

Plus \$11.35 hourly for Training and Fire Calls Plus \$200.00 annually for Auto and Clothing

Assistant Fire Chief for Logistics and Planning

Donald Scheidt

Salary: \$1,200. annually

Plus \$11.35 hourly for Training and Fire Calls Plus \$200.00 annually for Auto and Clothing

Assistant Fire Ground Operations Chief

Ken Mika

Salary: \$1,200. annually

Plus \$11.35 hourly for Training and Fire Calls Plus \$200.00 annually for Auto and Clothing

Assistant Fire Ground Operations Chief

Michael Pipta

Salary: \$1,200. annually

Plus \$11.35 hourly for Training and Fire Calls Plus \$200.00 annually for Auto and Clothing

**Assistant Fire Ground Operations Chief** 

Fred Wanicki

Salary: \$1200. annually

Plus \$11.35 hourly for Training and Fire Calls Plus \$200.00 annually for Auto and Clothing

### Parks and Recreation Department

Parks & Recreation Superintendent

Alex M. Brown, CPRP

Salary: \$ 2,225.12 bi-weekly \$ 57,853.12 annual base pay

Plus longevity \$374.40 Plus car = \$58,227.52

### Redevelopment Department

Redevelopment Director

Cecile Petro

Salary: 1,724.24 bi-weekly \$ 44,830.24 annual base pay

### **Municipal Boards and Commissions**

**Municipal Plan Commission** 

Meets 3<sup>rd</sup> Wednesdays at 7:00 p.m.

(1) President's Salary:

\$50 per month/\$600 annually (3) Citizen Members Salary: \$40 per month/\$480 annually

(3) Legislative Appointees: No additional salary

**Advisory Board of Zoning Appeals** Meets 4th Wednesdays at 7:00 p.m.

(1) President's Salary: \$50 per month/\$600 annually \$40 per month/\$480 annually (3) Citizen Members Salary: (1) Plan Commission Appointee: \$40 per month/\$480 annually

Park and Recreation Board Meets 3rd Thursdays at 8:00 p.m.

(1) President's Salary: \$50 per month/\$600 annually \$40 per month/\$480 annually (3) Citizen Members Salary: (1) School Board Appointee: Fixed and paid by School Board

**Town Board of Metropolitan Police Commissioners** 

Meets 2<sup>nd</sup> Thursdays at 7:30 p.m.

\$50 per month/\$600 annually (1) Chairman's Salary: (4) Other Members Salary: \$40 per month/\$480 annually

**Redevelopment Commission** Meets 2nd Wednesdays at 7:00 p.m.

(1) President's Salary: \$50 per month/\$600 annually (4) Other Members Salary: \$40 per month/\$480 annually

Park Advisory Council of Community Events Meets 2<sup>nd</sup> Tuesdays of Month 7:00 p.m.

(1) President's Salary: \$0 per month/\$0 annually (22) Other Members Salary: \$0 per month/\$0 annually

**Waterworks Board of Directors** Meets 4th Thursdays at 7:30 p.m.

(1) President's Salary: \$50 per month/\$600 annually (4) Other Members Šalary: \$40 per month/\$480 annually

**Board of Sanitary Commissioners** Meets 3rd Tuesdays at 7:00 p.m.

\$183.75 per month/\$2,205 annually\* (1) President Salary: \$157.50 per month/\$1,890 annually\* (4) Other Members Salary:

\* Compensation for these Sanitary Commissioners is fixed by Indiana State Law to be a minimum of \$600 annually during non-construction and \$3,600 annually during construction. By special agreement and consent current members serve for less than the entitled statutory minimum.

**Traffic Safety Commission** 

Meets 1st Wednesdays at 2:00 p.m.

\$0 per month/\$0 annually (1) President's Salary: \$0 per month/\$0 annually (5) Other Members Salary:

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### **Overview of Highland Municipal Government**

The original plat of survey was for approximately five square miles. Presently, the Town boasts 6.9 square miles.

The Town's form of government is a Town Council which combines the legislative and administrative authority for the civil town. It also serves as the Board of Works for the Town. The Town Council President serves as the Town executive.

The five member **Town Council** is elected by voters of the whole town and serve for a term of four years. The Town Council is the fiscal body as well as the legislative body of the town. A **president** is elected by the members of the council from its membership. By tradition, that office is for a term of one-year. The president presides at meetings of the Town Council and makes appointments when law indicates that the municipal executive is authorized to do so.

In addition, the voters of the whole Town elect a **Clerk-Treasurer** who serves for a term of four years. The Clerk-Treasurer is clerk of the legislative body, custodian of the town seal, and chief fiscal officer of the civil town and its executive departments (including the Sanitary District/Public Sanitation Department, Water Works District/Department, and the Parks and Recreation department).

In March of 2006, the Town Council voted to convert to a Council-Manager form of government, appointing its first Town Manager.

### Sanitary District and Sewage Works

The current Sanitary District Board of Commissioners and Department of Public Sanitation has its antecedent in the Town Board of Trustees, which under the then effective law entitled An Act Concerning Municipal Corporations, passed by the Indiana General Assembly, March 6th, 1905, served as a Board of Works. Sewer Extensions and Improvements were executed by the Town Board of Trustees under declaratory resolutions acting in a governance model similar to the commissioner form. Later, the Town Board of Trustees, as it was then called, passed Ordinance 586 on July 21, 1969, creating a department of public sanitation under a superintendent and managed by a board of sanitary commissioners.

In 1969, the Indiana General Assembly passed legislation which was part of its general revision of the earlier passed acts regarding sanitation districts statutes originally passed in March of 1917. Following some amendments in 1951 and 1969, the legislation provided that Indiana municipalities operating in counties having a population greater than 400,000 but less than 700,000, meaning Lake County, and each second class city by ordinance could establish and operate a municipal department of public sanitation by forming such departments as executive departments of the municipality under the direction of a board of sanitary commissioners.

On July 21, 1969, the Town of Highland passed the enabling Ordinance 586, which organized and established the department pursuant to IC 36-9-25 et sequitur. The ordinance essentially organized the department of public sanitation under a three member board of sanitary commissioners appointed by the municipal executive for a term of four (4) years. Later, legislation permitted up to five (5) members.

The Board of Sanitary Commissioners, as currently constituted, is a five (5) member panel, all of whom are appointed by the municipal executive for a term of four (4) years. No more than three (3) of whom may be of the same political party. The department's executive is a Superintendent of Sanitary District, appointed on the basis of his training or fitness to administer the utility to which he is assigned, who is the Public Works Director by virtue of his office.

In addition to managing the sewage works and having concurrent jurisdiction with the board of works, the Board of Sanitary Commissioners has jurisdiction over a special taxing district referred to as the Sanitary District, which is coterminous with the corporate boundaries of the Municipality. In addition, it is empowered to issue bonds and incur bonded indebtedness not to exceed twelve percent (12%) of the net assessed valuation of the jurisdiction.

### Department of Water Works and Water Works District

The current Water Works Board of Directors and Department of Water Works had its antecedent in the Highland Water & Power Company, which provided under a lease and service contract potable water to the Town, May 1, 1912. Later, the Town Board of Trustees, as it was then called, passed Ordinance 262 on December 20, 1932, creating a water department under a superintendent and managed by a water board which was two members of the Town Board of Trustees and the Town Marshall.

On January 17, 1972, the Town Board of Trustees passed Ordinance No. 544 which reestablished the Department of Water Works as an executive department and provided its management by a Board of Waterworks, which was the Town Board of Trustees convened for that purpose.

In 1982, the Indiana General Assembly passed the legislation which was part of its general revision of the earlier passed so-called "home rule" statutes. Following some amendments in 1983 and 1984, the legislation provided that Indiana Municipalities operating municipal water works under authorizing legislation in effect prior to January 1, 1982, or those that would thereafter establish and operate a municipal water works would do so by forming water works departments as executive departments of the municipality under the direction of a water works board of directors. On March 28, 1993, the Town of Highland passed the enabling Ordinance 892, which organized and established the Water Works Board of Directors pursuant to IC 8-1.5-4-1 et sequitur. The ordinance essentially organized the Department of Water Works under a five (5) member board of directors appointed by the municipal executive for a term of (1) one year. The original ordinance provided that the members would be citizens of the community. Ordinance 892(a) passed January 14, 1985, amended the organizing ordinance to permit two (2) of the five (5) directors to be appointed from the membership of the Town Board of Trustees (Town Council).

The Water Works Board of Directors as currently constituted is a five (5) member panel, all of whom are appointed by the municipal executive for a term of one year. No more than three (3) may be of the same political party. The department's executive is a Superintendent of Waterworks, appointed on the basis of his training or fitness to administer the utility to which he is assigned, who is the Public Works Director by virtue of his office.

In addition to managing the revenue for the Water Works, the Water Works Board of Directors has jurisdiction over a special taxing district referred to as the Water Works District, which is coterminous with the corporate boundaries of the Municipality. In addition, it is empowered to issue special taxing district bonds and incur bonded indebtedness not to exceed eight percent (8%) of the net assessed valuation of the jurisdiction.

### Parks and Recreation Department

The current Park and Recreation Board and Department has its antecedent in the Highland Recreation Commission, originally formed in 1947. It consisted of volunteers who would develop a plan for play and programmed activity for the playgrounds of the schools and the Town.

In 1965, the Indiana General Assembly passed the Indiana Parks and Recreation Law, revising the 1955 State Statute, which authorized cities and towns to form parks and recreation departments as executive departments of the municipality under the direction of a park and recreation board. December 5, 1966, the Town of Highland passed the enabling Ordinance 532, which organized and established the Park and Recreation Board. The first full-time department executive was hired in 1972. The first recreation associate was hired in

1978. The Parks and Recreation Department remains organized under the state statute as amended.

The Park and Recreation Board, as currently constituted, is a five (5) member panel, four (4) of whom are appointed by the municipal executive for a term of four (4) years on the basis of their interest in and knowledge of parks and recreation. No more than three (3) may be of the same political party. The fifth member is appointed by the School Board from its membership for a term no longer than the term enjoyed as a School Board trustee. The department's executive is a Superintendent of Parks and Recreation who is appointed based upon training or education in the field of parks and recreation.

# **Department of Public Works**

The first executive department of the municipality, the Public Works Department, has responsibility for general street and road as well as general infrastructure maintenance. In addition, members of that staff are assigned to or have shared time responsibility with the municipal utilities (Water and Sewage Works) as well. The public work force is presently numbered up to 35. At anytime, there may be one-third deployed in service to the Water Works or the Sewage Works/Sanitary District. This department is under the direct supervision of the Town Council which pursuant to IC 36-1-1-24(3) is also the Works Board for the municipality.

# Municipal Plan Commission and the Advisory Board of Zoning Appeals

The Municipal Plan Commission for the Town of Highland had its antecedents in an original plan commission established by the Town Board of Trustees by an ordinance passed on July 21, 1925. The original ordinance is referred to in a later Ordinance No. 372 passed June 16, 1953, which enacted a new Master Zoning Ordinance and established a plan commission pursuant to provisions in the Acts of the Indiana General Assembly of 1947. Ordinance No. 466, passed November 19, 1962, amended the local Zoning Ordinance and provided for the creation of a Board of Zoning Appeals pursuant to state law, as well.

The present day Master Zoning Ordinance, as amended from time to time, is the Comprehensive Master Zoning Ordinance No. 707 of the Town of Highland, passed by the Town Board of Trustees in 1975 to be effective in 1976. The provisions for planning and development are generally set forth in the Highland Municipal Code, Chapter 15.

The current Municipal Plan Commission for the Town of Highland is organized pursuant to provisions set forth in the Indiana Code Title 36-7-4-202. Since Highland's form of government is a town, the provisions under the state planning law pertaining to (Advisory) plan commissions governs. So, as a Town Municipal (Advisory) plan commission, Highland's Municipal Plan Commission is organized as a seven member panel with four citizen members appointed by the municipal executive for a term of four years (IC 36-7-4-207(b)(2). No more than two of the citizen members may be of the same political party. The terms pursuant to statute are from the first Monday in January to the first Monday in January four years following. Three members of the commission are legislative appointments who shall be either elected or appointed officials of the municipality or municipal employees.

The Plan Commission has a number of duties and powers set forth in the statute. Some of these are as follows:

- (1) Supervise and make rules for the administration of the affairs of the commission (in the case of an advisory plan commission).
- (2) Prescribe uniform rules pertaining to investigations and hearings;
- (3) Keep a complete record of all the departmental proceedings;
- (4) Record and file all bonds and contracts and assume responsibility for the custody and preservation for all papers and documents of the commission (in the case of an advisory commission);

- (5) Prepare, publish, and distribute reports, ordinances and other material relating to the activities authorized under this chapter (Title 36 Article 4, Chapter 4.);
- (6) Adopt a seal;
- (7) Certify to all official acts.

The Plan Commission has a "hearing and rulemaking" methodology. Planning matters must be acted upon at the Plan Commission level with subsequent action by the legislative body (Town Council) within a time certain. These procedures are generally outlined in IC 36-7-4-600 and in Rules and Procedures of the Highland Plan Commission.

**The Advisory Board of Zoning Appeals** is a quasi-judicial body that grants variances from the Zoning Laws upon a petitioner's establishment of "hardship" or some other necessary condition. This board does **not** amend the Zoning Ordinance. Rather, within the confines of and as set forth in the zoning ordinance, it grants permission to vary from particular rules of a given use. The establishment and general provisions of the Advisory Board of Zoning Appeals are set forth in IC 36-7-4-900 et seq.

In most counties, the decisions to grant variances by boards of zoning appeals are the final subject to the usual appeals to a court. However, owing to "special legislation," such boards in Lake County are reviewed. So, use variances, special exceptions, and special uses must be presented to the legislative body for its consideration (See IC 36-7-4-918.6). The legislative body may act to confirm, deny or take no action at all. There are a number of variances that are set forth in the zoning ordinance. These may be found in the Appendix B of the Highland Municipal Code.

The Advisory Board of Zoning Appeals is organized pursuant to law as a five (5) member panel. The composition and authority for appointment are as follows:

The Municipal Executive appoints 3 citizen members - 1 must be a plan commission member; 2 must not be members;

I.C. 36-7-4-902(a)(1)

The Municipal Fiscal Body appoints 1 citizen member who must not be a plan commission member;

I.C. 36-7-4-902(a)(2)

The Plan Commission appoints 1 member who must be a plan commission member other than the one appointed by the municipal executive;

I.C. 36-7-4-902(a)(3).

# Highland Board of Metropolitan Police Commissioners • Metropolitan Department of Police

The current Department of Police had its antecedent in the office of Town Marshal, which is the first form of public safety service delivery for all incorporating Towns in Indiana. Highland elected its Town Marshal from 1910 until 1915. Beginning in 1916 (and for all Indiana Towns that still use the Marshal system), the Town Marshal became a legislatively appointed post. Indiana Statutes governing city forms of government require the use of police departments. Towns, while not required to do so, may form by local ordinance pursuant to Indiana Law (IC 36-8-9 et seq.) a Town Board of Metropolitan Police Commissioners, which abolishes the Marshal system, replacing it with a metropolitan police department, requiring participation in a special law enforcement pension system and providing for the direct governance of the Police Department by a Town Board of Metropolitan Police Commissioners.

Following a required referendum of the community submitted to the voters on November 8, 1955 with a vote of 958 voting yes and 573 voting no, the Town Board abolished the office of Town Marshal. On December 6, 1955, Ordinance No. 400 was passed establishing the Town Board of Metropolitan Police Commissioners as a three (3) member panel to be appointed by the Board of Trustees. In 1983, the legislative body passed Ordinance No. 893, providing for the appointment of two additional Police Commissioners, bringing the number to five (5) members. Each member serves for a term of three (3) years and at the pleasure of the appointing authority. Commissioners receive an annual salary paid monthly.

The Metropolitan Board of Police Commissioners is charged with the management and administration of the Department of Police. It is the appointment authority for the department, appointing its civilian and sworn members subject to approval of qualifications by the Town Council. It also names the Chief, subject to the approval of qualifications as determined by the Town Board of Metropolitan Police Commissioners and approved by the Town Council. Once hired, decisions to promote and demote are the province of the Town Board of Metropolitan Police Commissioners, as by law, it is the Safety Board for the purposes of discipline. Further, the Town Board of Metropolitan Police Commissioners is charged with forming and promulgating general rules and regulations for the government and discipline of the police department and may make special and general orders to the Department through the Police Chief, who is defined at law as the executive head of the department (IC 36-8-9-4(d).) Appropriation and budgetary authority remains with the Town Council as the unit's fiscal body.

# Redevelopment Commission and Department of Redevelopment

The statutory authority (enabling authority), providing for the establishment of Municipal Redevelopment Commissions, is generally set out in Indiana Code Title 36, Article 7, Chapter 14. In that chapter, general economic development and planning powers are spelled out for local units that adopt the statute through local ordinance. The Town of Highland, through its Town Council, passed Ordinance No. 946, establishing a Department of Redevelopment and providing for a Redevelopment Commission on January 22, 1990. The Redevelopment Commission is composed of five (5) members, three (3) of whom are appointed by the municipal executive and two (2) of whom are appointed by the municipal legislative body for a term of one (1) year. All of the territory within the corporate boundaries of the Town is also a special taxing district for the purpose of levying special benefit taxes for redevelopment purposes.

The Redevelopment Commission may levy a special benefit tax for two purposes. One is to carry out the operational purposes of the Commission (Confer specifically, IC 36-7-14-28). This special tax would provide funds, in part, to carry out the duties and objectives set forth generally in IC 36-7-14-11 and 36-7-14-12.2. It also would be levied to carryout specific duties set forth in IC 36-7-14-28 which are particularly:

- (1) the payment in whole or in part of planning and survey costs;
- (2) the costs of property acquisition and redevelopment;
- (3) the payment of all general expenses of the department of redevelopment.

In addition, the Redevelopment Commission may levy a tax in support of the payment on debt service (principal and interest) for any bonds sold pursuant to its authority under section 27 of the chapter. This tax may also be levied to partially support repayment of debt service issued as part of an allocation (TIF) district. Also, the Redevelopment Commission may establish allocation areas in support of the sale of Tax Increment Finance (TIF) Bonds in furtherance of its authority to dispose of blight or to carry out its authority for economic development.

# Park Advisory Council of Community Events

The Park Advisory Council of Community Events is a body that was created by resolution of the Highland Park and Recreation Board, pursuant to its authority under IC 36-10-3-17. Its purpose is to advise and assist with the planning and execution of several special events such as the annual Independence Day celebration and parade. The current Council had its genesis in several antecedent bodies which were originally formed to celebrate or commemorate certain significant events in the life of the community or the nation. The first of these bodies was the Bicentennial Commission. The Bicentennial Commission was established during the the Nation's Bicentennial, when the Town legislative body as part of the nationally encouraged festivities, established a group of appointed citizens to assist with the celebration of the Nation's Bicentennial Year of Independence culminating with a special festival to coincide with July 4, 1976.

The group enjoyed such success, that the Town legislative body decided to reformulate the

group to permit its continuation as a body of citizen volunteers organized to assist with the annual celebration of Independence Day. The new group was called the Commemorative Council. This group was charged with the annual commemoration of Independence Day and to work toward the celebration of such other events as may be identified from time to time. In the year of 1985, the Town of Highland marked the Seventy-Fifth anniversary of its incorporation as a Town. The Commemorative Council joined by others became the Diamond Jubilee Committee, charged with marking the nation's Independence Day as well as the local unit's birthday with special events all year long.

In 1987, the group was reformulated as the Council of Community Events which it remained until the action by the Park and Recreation Board converting it to a citizens advisory council. The enactment's preamble specifically read: "it is the desire of the Board of Trustees to have said Council promote and coordinate the actions of all organizations, groups and individuals in the annual Town celebration of the 4th of July; and to sponsor a minimum of 2 events at the Highway of Flags (Monument)."

The Council of Community Events consists of at least 15 voting members, not to exceed a maximum of 25 voting members, and a fixed number of non-voting members who shall be appointed by a majority of the Park and Recreation Board.

The term for each voting member is one year.

The objectives of the Council are to promote and coordinate the annual 4th of July and plan at least two (2) activities at the Highway of Flags. In addition, the Council of Community Events is designated as that agency to accept, coordinate, review and submit, for approval by the Board of Trustees, applications made by any and all organizations, groups and individuals for the use of facilities located at the Highway of Flags Memorial. In order to assure that the Highway of Flags Memorial is available and used in an orderly fashion, it is hereby the stated policy that applications for the use of said facility by any organizations, groups and individuals must be made on or before the first day of April of each calendar year to the Council of Community Events for its review and recommendation to the Board of Trustees; that in the alternative, and for good cause, said application may be made, at a minimum, no later than ninety (90) days prior to the proposed scheduled event.

STATE BOARD OF ACCOUNTS 302 WEST WASHINGTON STREET ROOM E418 INDIANAPOLIS, INDIANA 46204-2765

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# INDEPENDENT AUDITOR'S REPORT

TO: THE OFFICIALS OF THE TOWN OF HIGHLAND, LAKE COUNTY, INDIANA

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Highland (Town), as of and for the year ended December 31, 2006, which collectively comprise the Town's basic financial statements. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these financial statements as listed in the Table of Contents. We did not audit the financial statements of the Parks and Recreation Building Corporation, a blended component unit, which statements reflect total assets constituting three percent and revenues constituting less than one percent of the related consolidated totals. Those statements were audited by other auditors whose report has been furnished to us and, our opinion, insofar as it relates to the amounts included for the Parks and Recreation Building Corporation, is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in <u>Government Auditing Standards</u>, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audit and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town as of December 31, 2006, and the respective changes in financial position and cash flows, where applicable, thereof and for the year then ended, in conformity with accounting principles generally accepted in the United States.

The Management's Discussion and Analysis, Schedules of Funding Progress, Schedules of Contributions from the Employer and Other Contributing Entities and Budgetary Comparison Schedules, as listed in the Table of Contents, are not required parts of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

# INDEPENDENT AUDITOR'S REPORT (Continued)

Our audit was performed for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements, budgetary comparison schedules and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and the budgetary comparison schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

STATE BOARD OF ACCOUNTS

August 15, 2007

# Management's Discussion and Analysis

As management of the TOWN of HIGHLAND, the proper officers of the Town offer readers of the TOWN of HIGHLAND'S financial statements this narrative overview and analysis of the financial activities of the TOWN of HIGHLAND for the fiscal year ended **December 31, 2006**. The proper officers of the Town encourage readers to consider the information presented here in conjunction with additional information that the proper officers have furnished in our letter of transmittal, which can be found in the introductory section of this report.

# Financial Highlights

- The assets of the TOWN of HIGHLAND exceeded its liabilities at the close of the most recent fiscal year by \$37,523,201 (net assets). Of this amount, (-\$3,435,173) (unrestricted net assets) may be used to meet the government's on-going obligations to citizens and creditors. (This debit balance in unrestricted net assets is attributable to an unusual net pension obligation that is from a 1925 law, which provides for a non-actuarial plan. While accounting standards hold that this obligation is one for the entire Town, it should be noted that there is a dedicated Trust Fund, the Police Pension Fund, which is where the actual obligation is maintained. Adjusted for the Net Pension Obligation, Highland's unrestricted net assets would be \$1,969,424.)
- The government's total net assets increased by \$6,097,450 in FY 2006. This increase represents an increase of \$5,741,550 in total net assets related to governmental activities and an increase of \$355,900 in total net assets in business type activities. This increase is attributable to an increase of \$4,376,059 in governmental capital assets represented by bond proceeds of the Park and Redevelopment Districts, a one time state grant in consequence of the Lease of the Indiana Toll road dedicated for capital purposes, positive net income in business activities of the municipality in the amount of the net increase in total net assets (\$355,900) and significant unrestricted investment earnings (\$445,540).
- As of the close of the current fiscal year, the TOWN OF HIGHLAND'S governmental funds reported combined ending fund balances of \$7,379,062, a significant increase amounting to \$3,440,107 over the prior year. This increase is attributable to an overall increase in revenues and relatively stable spending over the prior year. The increase in revenues is explained largely in the previous bulleted paragraph. However, of the combined ending fund balances, the amount of \$6,616,240 is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$647,891, or 9% of total general fund expenditures.
- The TOWN OF HIGHLAND'S total long-term debt <u>increased</u> by a net of **\$1,996,905** (28 %) during the current fiscal year. The key factor in this increase was the issuance of new debt during fiscal year 2006.

# Overview of the Financial Statements

This discussion and analysis are intended to serve as an introduction to the TOWN OF HIGHLAND'S basic financial statements. The TOWN OF HIGHLAND'S basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements**. The *government-wide financial statements* are designed to provide readers with a broad overview of the TOWN OF HIGHLAND'S finances, in a manner similar to a private-sector business.

The statement of net assets presents information of all of the assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the TOWN of HIGHLAND is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement

for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions of the TOWN of HIGHLAND that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities of the TOWN of HIGHLAND include general government, public safety, highways and streets, sanitation, economic development and culture and recreation. The business-type activities of the TOWN of HIGHLAND include a Waterworks Utility and Sanitary District.

The government-wide financial statements include not only the TOWN of HIGHLAND itself (known as the *primary government*), but also a legally separate <u>Parks and Recreation Building (Holding) Corporation</u> for which the TOWN of HIGHLAND is financially accountable. Financial information for this blended component unit is reported *with* the financial information presented for the primary government itself. The Waterworks department and the Sanitary District (sewer), although also technically separate, function for all practical purposes as departments of the TOWN of HIGHLAND, and therefore have been included as an integral part of the primary government.

The government-wide financial statements can be found on pages 16-18 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The TOWN of HIGHLAND, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the TOWN of HIGHLAND can be divided into three categories: *governmental* funds, *proprietary* funds, and *fiduciary* funds.

Governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between *government funds* and *governmental activities*.

The TOWN of HIGHLAND maintains thirty-three (33) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Parks and Recreation Fund, Parks and Recreation Non-Reverting Capital Fund and the Redevelopment Capital Fund all of which are considered to be major funds. Data from the other twenty-nine (29) governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements elsewhere in this report.

The TOWN of HIGHLAND adopts an annual appropriated budget for its General Fund. A budgetary comparison statement has been provided for the General Fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found of pages 19-22 of this report.

**Proprietary funds.** The TOWN of HIGHLAND maintains two different types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The TOWN of HIGHLAND uses enterprise funds to account for its Waterworks and Sanitary District. Internal service funds are an accounting device used to accumulate and allocate costs internally among the TOWN of HIGHLAND'S various functions. The TOWN of HIGHLAND uses internal service funds to account for its

vestiges of health insurance self-funding and for its parks and recreation building (holding) corporation financing. Because both of these services predominantly benefit governmental rather than business-type functions, they have been included within *governmental activities* in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Waterworks Utility and the Sanitary District (sewer utility), both of which are considered to be major funds of the TOWN of HIGHLAND. Conversely, both internal service funds are combined into a single, aggregated presentation in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 23-27 of this report.

**Fiduciary funds**. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the TOWN of HIGHLAND'S own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on pages 28-29 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 31-58 of this report.

**Other Information.** In addition to the basic financial statements and accompanying notes, this report also presents certain *required supplementary information* concerning the TOWN of HIGHLAND'S progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found on **pages 59-65** of this report.

The combining statements, referred to earlier in connection with non-major governmental funds and internal service funds, are presented immediately following the required supplementary information on pensions. Combining and individual fund statements and schedules can be found on pages 67-69 on this report

# Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the TOWN of HIGHLAND, assets exceeded liabilities by \$37,523,201 (total net assets) at the close of the most recent fiscal year, ending 31 December 2006.

By far the largest portion of the TOWN of HIGHLAND'S net assets (89%) reflects its investment in capital assets (e.g., land, buildings, machinery, and equipment), less any related debt used to acquire those assets that are still outstanding. The TOWN of HIGHLAND uses these capital assets to provide services to citizens. Consequently, these assets are *not* available for future spending. Although the TOWN of HIGHLAND'S investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

### **TOWN of HIGHLAND'S Net Assets**

	Govern Activ		•		Busine Acti	ss-Ty <sub>]</sub> vities	pe		To	otal	
	2006	2005	-		2006		2005		2006		2005
Current and Other assets	\$ 11,105,998	\$ 11,665,041	-	\$	3,929,650	\$	4,731,677	\$	15,035,648	\$	16,396,718
Capital Assets	20,525,000	16,148,941	•		18,706,761		17,911,188		39,231,761		34,060,129
Total Assets	\$ 31,630,998	\$ 27,813,982	-	\$	22,636,411	\$	22,642,865	\$	54,267,409	-5	50,456,847
Long-term liabilities outstanding	12,383,533	9,464,159	•		1,020,401		1,408,276		13,403,934		10,872,435
Other liabilities	2,293,254	7,137,162	-		1,047,020		1,021,499	_	3,340,274		8,158,661
Total Liabilities	\$ 14,676,787	\$ 16,601,321	•	\$	2,067,421	\$	2,429,775	\$	16,744,208	\$	19,031,096
Net assets:											
Invested in capital assets			•								
net of related debt	16,022,139	10,987,839			17,309,888		16,001,188		33,332,027		26,989,027
Restricted	4,708,632	3,586,422	•		2,917,715		3,614,059	_	7,626,347		7,200,481
Unrestricted	(3,776,560)	(3,361,600)	_	-5	341,387		597,843		(3,435,173)		(2,763,757)
Total net assets	\$ 16,954,211	\$ 11,212,661		\$	20,568,990	\$	20,213,090	\$	37,523,201	\$	31,425,751

An additional portion of the TOWN of HIGHLAND'S net assets (20%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of *unrestricted net assets* (-\$3,435,173) ordinarily represents what may be used to meet the government's ongoing obligations to citizens and creditors. The **debit** balance in unrestricted assets is in part attributable to an unusual net pension obligation that is from a 1925 pension law, which provided for a non-actuarial plan. While accounting standards hold that this obligation is one for the entire Town, it should be noted that there is a dedicated trust fund, the Police Pension Fund, which is where the actual obligation is maintained. Adjusted for the *net pension obligation*, Highland's unrestricted net assets would be \$1,969,424. (Readers are encouraged to read Note F 1(b) in notes to the Financial Reports found on page 53 of this CAFR.)

At the end of the current fiscal year, the TOWN of HIGHLAND is reporting positive balances for governmental and business-type activities and the town as a whole in two categories of net assets. The business-type activities has a positive balance reported for unrestricted net assets whereas governmental activities and the town as a whole are reporting negative unrestricted net assets. This is unchanged from the prior year, the reasons for which were addressed in the previous paragraph. (Readers are encouraged to read Note F 1(b) in notes to the Financial Reports found on page 53 of this CAFR.)

There was a decrease of \$696,344 in restricted net assets reported in connection with the TOWN of HIGHLAND's business-type activities. Fifty-six percent (56%) of the reduction is attributable to payment of debt service in the amount of \$390,516. Forty-four percent (44%) of the reduction is attributable to expenditures related to capital projects from funds restricted for that purpose.

The government's net assets increased by \$5,741,550 during the current fiscal year. This increase is attributable to an increase of \$4,376,059 in governmental capital assets represented by bond proceeds of the Park and Redevelopment Districts, a one time state grant in consequence of the Lease of the Indiana Toll road dedicated for capital purposes, and significant unrestricted investment earnings (\$323,136 for governmental activity).

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- 6 -

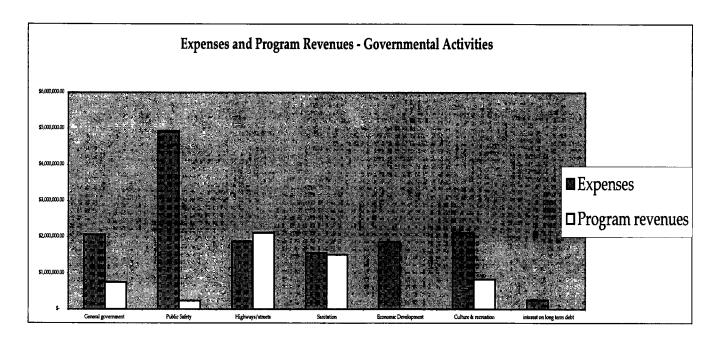
**Governmental activities**. Governmental activities increased the TOWN of HIGHLAND'S net assets by \$883,480, thereby accounting for 71% of the total growth in the net assets of the Town of Highland. Key elements of this increase are as follows:

### TOWN of HIGHLAND's CHANGES in NET ASSETS

	 Gover	nme	ntal	-	Busine	-Ss-T	vne		otal	
	Act	ivitie	s			ivitie		•	OLUI	
	2006		2005	-	2006		2005	2006		2005
Revenues:				_						
Program revenues:	-			_						
Charges for services	\$ 2,945,926	\$	2,715,413		5,493,380	\$	5,718,665	8,439,306	\$	8,434,078
Operating grants and				_						
contributions	1,194,935		1,237,294		-		-	1,194,935		1,237,294
Capital grants and				_					-	
contributions	1,325,520		800,627		-		52,090	1,325,520		852,717
General revenues:				_						
Property taxes	\$ 7,207,152	\$	7,078,601	\$	576,090	\$	505,995	7,783,242	\$	7,584,596
Other taxes	689,069		728,972		•		-	689,069		728,972
Grants and contributions				_						
not restricted to specific										
programs	_		-				-	_		-
Other	2,220,978		314,247		122,404		100,446	2,343,382		414,693
Total Revenues	\$ 15,583,580	\$	12,875,154	\$	6,191,874	\$	6,377,196	21,775,454	\$	19,252,350
Expenses:										
General government	\$ 2,063,441	\$	1,442,017	_				2,063,441		1,442,017
Public safety	4,934,503		6,325,184					4,934,503		6,325,184
Highways/streets	1,882,447		2,345,077					1,882,447		2,345,077
Sanitation	1,570,682		1,433,711	_				1,570,682	-	1,433,711
Economic development	1,871,473		239,839					1,871,473		239,839
Culture and recreation	2,112,857		2,023,220					2,112,857		2,023,220
Interest on long-term debt	264,697		207,489		-			264,697		207,489
Water					2,165,586		2,292,223	2,165,586		2,292,223
Sanitary District (sewer)					3,670,388		2,676,647	3,670,388		2,676,647
Total expenses	\$ 14,700,100	\$	14,016,537	\$	5,835,974	\$	4,968,870	20,536,074	\$	18,985,407
Increase (decrease) in net assets	883,480		(1,141,383)		355,900		1,408,326	1,239,380		266,943
Net Assets Beginning	\$ 11,212,661	\$	12,220,994	\$	20,213,090	\$	19,071,124	31,425,751	\$	31,292,118
Prior Period Adjustment	\$ 4,858,070	\$	133,050	\$		\$	(266,360)	4,858,070	\$	(133,310)
Restated Net Assets Beginning	\$ 16,070,731	\$	12,354,044	\$	20,213,090	\$	18,804,764	36,283,821	\$	31,158,808
Net Assets Ending	\$ 16,954,211	\$	11,212,661	\$	20,568,990	\$	20,213,090	\$ 37,523,201		31,425,751

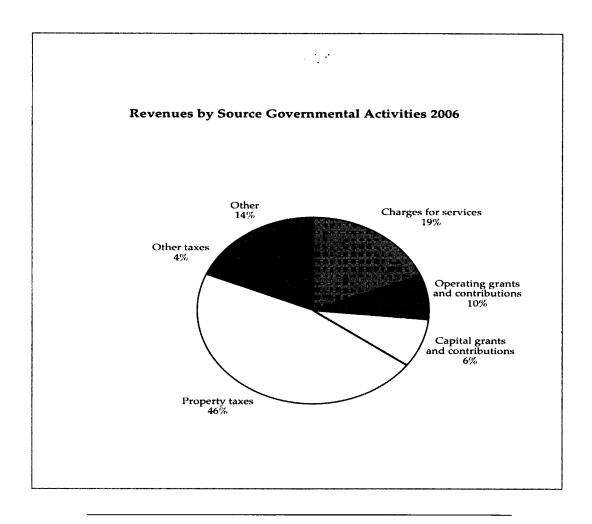
- As a percentage of total revenues to the *Primary Government* in FY 2006, charges for services represented approximately 39% of the total revenue stream. <u>Property and other taxes</u> represented 39% of the total revenue stream.
- As a percentage of total revenues to the *Governmental activities* in FY 2006, *charges for services* represented approximately 19% of the total revenue stream. <u>Property and other taxes</u> represented 50% of the total revenue stream.
- Capital grants and contributions increased in 2006 from its 2005 levels by a net of \$472,803. The largest portion of the grant awards furnished resources to *Highways and Streets*. In fact, operating grants increased by \$524,893 in *Governmental Activities* and decreased by \$52,090 in *Business-Type activities*.
- Operating grants and contributions decreased slightly in 2006 from its 2005 levels by \$42,359. In fact, this change is entirely attributable to *Governmental Activities*. No operating grants and contributions were reported in *Business-Type activities for 2006 nor 2005*.

- Economic Development expenses increased by \$1,631,634 representing an increase of 680% in 2006 from its 2005 levels. The increase was primarily attributable to a special *cooperative project* with a neighboring municipality involving the razing and redevelopment of property, which had blighted apartment buildings. (See note to the financial reports IV (B), pages 40-41 of this report).
- General Government expenses increased by 43% in 2006 from its 2005 levels by \$621,424. The increase was attributable to increased costs of property, casualty and workers compensation insurance, data processing equipment and the hiring of the municipality's first Town Manager.



# **Expenses and Program Revenues Government Activities**2006

	Expenses	Program Revenues	Net (Expense) Revenue
General government	\$ 2,063,441.00	\$ 755,912.00	\$ (1,307,529.00)
Public Safety	\$ 4,934,503.00	\$ 235,045.00	\$ (4,699,458.00)
Highways/streets	\$ 1,882,447.00	\$ 2,120,625.00	\$ 238,178.00
Sanitation	\$ 1,570,682.00	\$ 1,512,323.00	\$ (58,359.00)
Economic Development	\$ 1,871,473.00	\$ 7,000.00	\$ (1,864,473.00)
Culture & recreation	\$ 2,112,857.00	\$ 835,476.00	\$ (1,277,381.00)
interest on long term debt	\$ 264,697.00	\$ -	\$ (264,697.00)

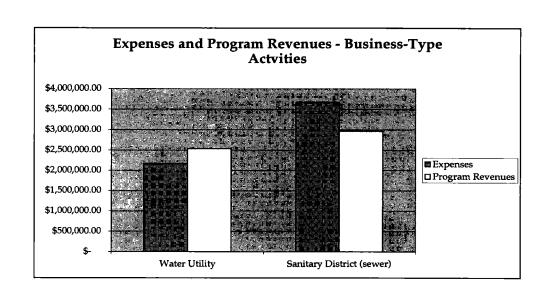


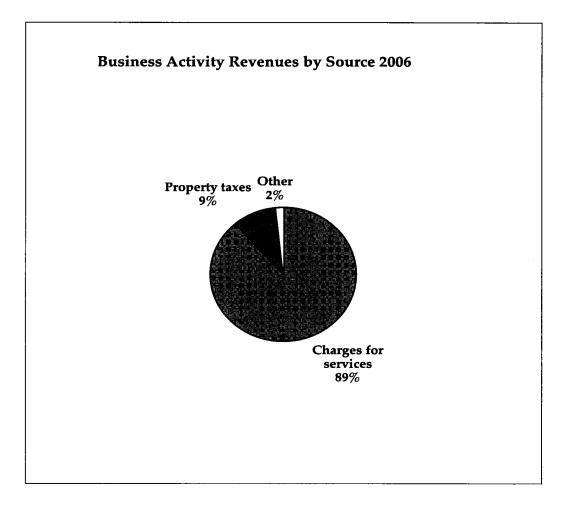
**Business-type activities.** Business-type activities increased the TOWN of HIGHLAND'S net assets by \$355,900. The Key elements of this increase are as follows:

- As a percentage of total revenues to the *Business-Type activities* in FY 2006, charges for services represented approximately 89% of the total revenue stream. *Property taxes* represented 9% of the total revenue stream.
- The Sanitary District in 2006 experienced a 1.6% decrease in revenues in Charges for Services whereas the Water District experienced a decrease of slightly more than 8.3%. These decreases can be attributable to lower potable water consumption than in FY 2005.
- The Sanitary District experienced an increase in total expenses amounting to 37.1% for FY 2006. This is attributable to increases in costs of \$288,515 in collection system operating and maintenance costs, \$287,588 in pumping operating and maintenance expenses and \$334,159 in treatment and disposal operating and maintenance expenses.
- The Waterworks Utility experienced a *decrease* in total expenses amounting to 5.5% for FY 2006. This is attributable to lower costs of operations related to lower consumption.

# Expenses and Program Revenues Business Type Activities 2006

	Expenses	Program Revenues	Net (I	Expense) Revenue
Water Utility	\$ 2,165,586.00	\$ 2,531,464.00	\$	365,878.00
Sanitary District (sewer)	\$ 3,670,388.00	\$ 2,961,916.00	\$	(708,472.00)





# Financial Analysis of the Government's Funds

As noted earlier, the TOWN of HIGHLAND uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the TOWN of HIGHLAND'S governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the TOWN of HIGHLAND'S financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year ended 31 December 2006, the TOWN of HIGHLAND'S governmental funds reported combined ending fund balances of \$7,379,062, an increase of \$3,440,107 in comparison with the prior year. Of the combined ending fund balance amount, \$6,616,240 or (89.7%) is available for spending at the government's discretion (unreserved fund balance) The remainder of fund balance in the amount of \$762,822 is reserved or designated to indicate that it is not available for new spending because it has already been committed 1) to liquidate contracts and purchase orders of the prior period 2) to cover wages and salaries earned in the current fiscal year but payable in the subsequent one or 3) for a variety of other restricted purposes.

The **General Fund** is the chief operating fund of the TOWN of HIGHLAND. At the end of the current fiscal year, unreserved, undesignated fund balance of the General Fund was **\$647,891**, while total fund balance reached **\$956,648**. As a measure of the General Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved, undesignated fund balance represents nine percent (9%) of total general fund expenditures, while total fund balance represents thirteen percent (13%) of that same amount. Cash flows for this fund in FY 2006 were supported through significant short-term borrowing.

The fund balance of the TOWN of HIGHLAND'S General Fund *increased* by **\$623,789** during the current fiscal year. Key factors in this increase are as follows:

- The pay 2005 property tax bills were again delayed and a portion of those collections were settled in 2006.
- The Town authorized an increase of 19% in the Solid Waste Management Fees effective in June of 2006.
- Undesignated income from investments experienced yields in excess of budgeted forecasts, earning in most cases at 5.25%, which exceeds the 90 day T-Bill rate significantly for the year.

The *Parks and Recreation Fund* had a total fund balance of \$17,349. The Parks and Recreation Fund had an unreserved, undesignated fund balance of (-\$11,014). As a measure of the Parks and Recreation Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents negative one percent (-1%) percent of total Parks and Recreation Fund expenditures, while total fund balance represents less than one percent or 0.95% of that same amount.

The fund balance of the TOWN of HIGHLAND'S Parks and Recreation Fund *increased* by \$11,074 during the current fiscal year. Key factors in this increase is attributable to the 2005 property tax bills being again delayed and a portion of those collections was settled in 2006. Cash flows for this fund in FY 2006 were supported through significant short-term borrowing.

The Park Non-Reverting Capital Fund had a total fund balance of \$1,648,435. The Park Non-Reverting Capital Fund had an unreserved fund balance of \$1,636,567. As a measure of the Park Non-Reverting Capital Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 337% of total Park Non-Reverting Capital Fund expenditures, while total fund balance represents 339% of that same amount.

The fund balance of the TOWN of HIGHLAND'S Park Non-Reverting Capital Fund *increased* by \$1,438,544 during the current fiscal year. A key factor in this increase is attributable to receipt of proceeds of Park District Bonds in the amount of \$1,850,000.

The Redevelopment Capital Fund had a total fund balance of \$482,030. The Redevelopment Capital Fund had an unreserved fund balance of \$476,775. As a measure of the Redevelopment Capital Fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents twenty-seven percent (27%) of total Redevelopment Capital Fund expenditures, while total fund balance represents twenty-eight percent (28%) of that same amount.

The fund balance of the TOWN of HIGHLAND'S Redevelopment Capital Fund *increased* by \$89,672 during the current fiscal year. Key factors in this increase is attributable to significant interest earnings and other revenue of \$35,461 and receipt of property taxes of \$59,412. The greater interest earnings were possible because of the receipt of proceeds of Redevelopment District Bonds in the amount of \$1,741,250. (Sold at less than par, the issue was for \$1,750,000 but was discounted by \$8,750 when debt was sold). The bonds were sold to provide resources for an interlocal cooperative redevelopment project with a neighboring city to raze, reclaim and redevelop a blighted site of apartments for future development on the shared contiguous border of the TOWN of HIGHLAND and the neighboring city. All expenditures related to this completed in 2006.

**Proprietary funds.** The TOWN of HIGHLAND'S proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. Unrestricted net assets of the Waterworks and Sanitary District utilities at the end of the year amounted to \$341,387. The total growth in net assets for both funds was \$727,659 and (-\$371,759), respectively, for a total of \$355,900. Other factors concerning the finances of these two funds have already been addressed in the discussion of the TOWN of HIGHLAND'S business-type activities.

# General Fund Budgetary Highlights

Differences between the original budget and the final amended budget equaled a net increase of \$146,771 in appropriations. Following are the main components of the increase:

- \$42,260 increase in general government allowed for added increases associated with appointment of first Town Manager, increased costs to workers compensation, property/casualty and fleet insurance.
- \$200,085 net increase in sanitation to allow for increased costs associated with increased rates charged by
  private solid waste collector for the Town. Increase in private rates was effective in April 2006 and user charge
  increase was effective in June 2006.
- A general increase in wages and salary for full-time employees was granted in FY 2006 comprised of a 1% over all increase plus a flat amount of \$1,200.

The increase was possible in part because additional anticipated revenues. Those revenues included a 19% rate increase in Solid Waste Management User charges, and a delayed settlement in 2006 for FY 2005 property taxes.

Differences between the final budget and the actual were relatively significant and can be briefly summarized as follows:

- General Fund experienced a \$1,274,467 increase from the Final Revenue Budget, fixed at \$6,919,869. Actual revenues were \$8,194,336. This positive variance with is the final budget, is in part attributable to the fact that a portion of the 2005 property tax bills was settled in 2006. This created property tax collections in excess of both the original and final budgeted estimate of \$716,975 for the fund. Other increases were attributable in significant increases in investment yield, increases in user charges for Solid Waste Management services, increased code and law enforcement activity leading to actual fines and forfeits being \$36,188 over the final budget. Also, additional building remodeling activity than predicted, bringing actual licenses and permits revenue \$171,040 over the final budget.
- General Fund had **final budgeted appropriations of \$7,659,514**. However, **actual expenditures** totaled only **\$7,484,803**, coming **under the final budget by \$174,711**. The majority of this amount is due to the timing of payments, which will be made in 2007 as a result of the use of modified accrual accounting.

### Capital assets and Debt Administration

Capital assets. The TOWN of HIGHLAND'S investments in capital assets for its governmental and business type activities as of December 31, 2007, amounts to \$39,231,761 (net of accumulated depreciation). This investment in capital assets includes land, buildings and systems, improvements, machinery and equipment, park facilities, road and highways. The total investment in capital assets in the TOWN of HIGHLAND'S for the current fiscal year was an increase of \$5,171,632 or 15.18%. The specific components of the increase are a \$4,376,059 (27.1%) increase for governmental activities and a \$795,573 (4.44%) increase for business-type activities.

TOWN of HIGHLAND'S CAPITAL ASSETS

			(net of de	precia	ation)						
	Govern	men	tal		Busine	ss-T	ype		To	tal	
	Activ	ities	3		Acti	vitie	s				
	2006		2005		2006		2005		2006		2005
Land	\$ 2,528,508	-\$	2,528,508	\$	55,477	\$	55,477	\$	2,583,985	\$	2,583,985
Buildings and System	\$ 2,128,991	\$	2,297,873	\$	455,033	\$	479,577	-\$	2,584,024	\$	2,777,450
Improvements other than										•	
buildings	\$ 923,387	\$	1,021,257	\$	2,768,562	\$	2,871,783	\$	3,691,949	\$	3,893,040
Machinery and equipment	\$ 1,054,265	\$	1,116,349	\$	381,028	\$	372,716	\$	1,435,293	\$	1,489,065
Infrastructure	\$ 13,100,835	\$	8,290,160	\$	14,929,411	\$	13,553,255	\$	28,030,246	\$	21,843,415
Construction in progress	\$ 789,014	\$	894,794	\$	117,250	\$	578,380	\$	906,264	\$	1,473,174
Total:	\$ 20,525,000	\$	16,148,941	\$	18,706,761	\$	17,911,188	\$	39,231,761	\$	34,060,129

Addition information on the TOWN of HIGHLAND's capital assets can be found in note IV. C on pages 42 to 43 of this report. (This may change in final report.)

Major capital asset events during the fiscal year ending 31 December 2006 included the following:

### Streets and Sanitation

- A reconstruction project for **Cottage Grove Avenue** was 96% completed with authorized expenditures of \$96,679. The project involved reconstruction of a small block of highway, curbs, and installation or replacement of sidewalks. At year-end, \$92,679 had been expended on this project. Some sewer and water line improvements are also part of the project. (See Water and Wastewater Utilities, which follow)
- A reconstruction project for **Branton Avenue** was 1% completed with authorized expenditures of \$988,857. The project involves reconstruction of a several blocks of highway, curbs, and installation or replacement of sidewalks. At year-end, \$6,756 had been expended on this project. Some sewer and water line improvements are also part of the project. No expenditures for those portions of the project have yet been expended.
- A reconstruction project for **Cline Avenue** from a northern terminus of Ridge Road and as southern terminus of 45<sup>th</sup> Avenue in its preconstruction and design phase was 40% completed with authorized expenditures of \$257,400. The project involves reconstruction and modernization of highway, curbs, and installation or replacement of sidewalks. At year-end, \$103,000 had been expended on this project. Some sewer and water line improvements are also part of the project. No expenditures for those portions of the project have yet been expended.

# Department of Waterworks and Municipal Water Utility

• The water infrastructure portion of the reconstruction project for **Cottage Grove Avenue** was 90% completed with authorized expenditures of \$66,067. At year-end, \$59,461 had been expended on this project.

# Sanitary Districts and Municipal Wastewater/Stormwater Utility

- The wastewater infrastructure portion of the reconstruction project for **Cottage Grove Avenue** was 90% completed with authorized expenditures of \$26,530. At year-end, \$23,877 had been expended on this project.
- The Hart Road Sanitary Sewer Extension Project was 7% completed with authorized expenditures of \$94,575.
   This project involves the installation of wastewater sewer lines on a along a roadway where septic tanks had previously served. Costs will be initially born by the utility. Benefiting property holders will be assessed for the

costs of the project and will be permitted to repay for the improvement over a 15-year period. At year-end, \$6,261 had been expended on this project.

- The Georgetown Phase II Project was 11% completed with authorized expenditures of \$95,000. This project involves the extension of sewer lines in an area that has prospects for economic development. At year-end, \$10,837 had been expended on this project.
- The Eder Street/Maple Avenue Sewer Separation Project was 3% completed with authorized expenditures of \$665,345. This project involves the installation of storm sewer lines to permit residents to disconnect unlawful sump pump connections from wastewater sewers and to permit connection to storm sewers development. At year-end, \$16,814 had been expended on this project. It is anticipated that the balance of this project will be supported in part from a bond issue of the Sanitary District.

### Parks and Recreation

- The Main Square Park Improvement and Gazebo Reconstruction Project was 43% completed with authorized expenditures of \$923,262. This project involves the retrofit and reconstruction of the centerpiece of the park its Gazebo an improvement originally constructed 1981. Included are upgrades to water and electrical service, installation of new and more extensive lighting, sound system and construction of additional restrooms and food service building. A bond issued in 2006 of the Park District supports the cost of the project. At year-end, \$396,278 had been expended on this project.
- The Lincoln Community Center Retrofit and Reconstruction Project (Preliminary design) was 100% completed with authorized expenditures of \$2,600. This project involves the retrofit and reconstruction of the Community Center, transferred to and operated by the Parks and Recreation Department since 1983, additions or sections of the former elementary school first constructed in 1947, 1950 and 1965 require retrofit and reconstruction. Upgrades proposed are to electrical service, installation of new and more extensive lighting, upgrade of entrances, and other miscellaneous improvements.

**Long-term debt.** At the end of the current fiscal year, the TOWN of HIGHLAND had total bonded debt outstanding of \$9,148,368. Of this amount, \$7,561,367 comprises debt backed by the full faith and credit of the government. The remainder of the TOWN of HIGHLAND's debt represents bonds secured solely by specified revenue sources (i.e. revenue bonds).

	TO	WN of HIGHLAN General Obligati	ID'S on a	Outstanding D nd Revenue Bo	ebt nds					
	Govern	nmental		Busine	ss-Ty	pe		To	otal	
	Acti	vities		Activ	vities	- i				
	31-Dec-06	31-Dec-05		31-Dec-06		31-Dec-05		2006	-	2005
General Obligation Bonds	\$ 6,164,494.00	\$ 3,491,903.00	\$	1,396,873.00	\$	1,716,828.00	\$ 7	,561,367.00	\$	5,208,731.00
Special assessment debt with	<u> </u>					<del></del> -		<u>, , ,</u>		,,
governmental commitment	\$ -	\$ -	\$	-	\$	-	\$	_	\$	-
Revenue Bonds	\$ 1,587,001.00	\$ 1,752,732.00	\$		\$	190,000.00	\$ 1	,587,001.00	\$	1,942,732.00
Total	\$ 7,751,495.00	\$ 5,244,635.00	\$	1,396,873.00	\$	1,906,828.00	\$ 9	,148,368.00	\$	7,151,463.00
net of discounts or premiums			_						_	

The TOWN of HIGHLAND's total debt increased by a net \$1,996,905 (28%) during the current fiscal year. General obligation debt increased by \$2,352,636 (45%). Revenue bonded indebtedness <u>decreased</u> (-\$355,731) (-18%). The key factor in the overall increase was a \$1,850,000 general obligation taxing district bond issued by the Parks and Recreation District and a \$1,750,000 general obligation taxing district bond issued by the Redevelopment District.

The TOWN of HIGHLAND maintains an A rating from Standard and Poor's for its rated debt.

State statutes and the Indiana Constitution limit the amount of general obligation debt that a governmental entity may issue. Article 13 of the Indiana Constitution states that a municipal corporation may not exceed two percent (2%) of one-third of the total assessed valuation of the unit. Statutes also limit so-called special taxing districts, which are co-terminus with the boundaries of the Town. The Parks and Recreation District may not exceed two percent (2%), the Redevelopment District may not exceed two percent (2%), the Waterworks District may not

exceed eight percent (8%) and the Sanitary District may not exceed twelve percent (12%) of one-third of the total assessed valuation of the Town.

Additional information on the TOWN of HIGHLAND'S long-term debt can be found in note IV (H) on pages 46-47 of this report.

# **Economic Factors and Next Year's Budget and Rates**

- Inflationary trends in the region compare favorably to the national indices.
- The regional delay due to the delay of the property taxes owing to the general trending reassessment continues but has moved towards the normal cycle.

All of these factors were considered in preparing the TOWN of HIGHLAND's budget for the 2007 fiscal year.

During the current fiscal year, unreserved, undesignated fund balance in the general fund increased to \$647,891. The TOWN of HIGHLAND has appropriated most of this amount for spending in the FY 2007 budget. It is intended that the use of this fund balance will offset revenue shortfalls owing to tax bill delays and permit expenditures for one-time deferred needs of the municipality. These include the replacement and acquisition of three (3) new vehicles for use by Building and code enforcement as well as upgrades to information and communications systems.

Solid Waste Management user charges were increased in 2006 by 19%. The increase was necessary to finance cost increases charged by the solid waste curb side collection vendor after bids were solicited for these services.

Stormwater rates and charges were scheduled for an automatic increase in January of 2006. The Board of Sanitary Commissioners after an appeal by members of the Town Council consented to delay the effective date of the new rate increase until January of 2007.

Finally, in March of 2006, the Town Council appointed the Town's first Town Manager, Richard Underkofler, formerly of Mattoon, Illinois. Mr. Underkofler has been engaged for a contractual term to conclude on December 31, 2007. This term was in part determined owing to Indiana statutory prohibitions, which prohibit Town manager contracts to extend beyond the term of the elected Town Council. All five members of the Town Council and the Clerk-Treasurer are subject to municipal election in 2007 and their terms will end before noon, January 1, 2008.

# **Requests for Information**

This financial report is designed to provide a general overview of the TOWN of HIGHLAND's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Clerk-Treasurer, 3333 Ridge Road, TOWN of HIGHLAND, INDIANA, 46322.

TOWN OF HIGHLAND, INDIANA STATEMENT OF NET ASSETS December 31, 2006

	4	Primary Government	¥	
	Governmental	Governmental Business-Type		
Assets	Activities	Activities	`	Total
Cash and cash equivalents	\$ 1.246.022	\$ 621070 \$		1 867 092
Receivables (net of allowances for uncollectibles):				400, 100,
Interest	14,890	662		15,552
Taxes	827,559	7.482		835.041
Accounts	700,77	66.902		143 909
Intergovernmental	360,399	8.110		368,509
Inventories		88.815		88.815
Prepaid items	15,554	5.388		20.942
Deferred charges	174.573	24 442		199 015
Restricted assets:				
Cash and cash equivalents	6 071 002	3 031 051		0 100 053
Interest receivable	25,540	10010	•	000,000
Tayes receivable	10,040	0.6.0		000
avea local and a l	C99'0G7	46,079		296,744
intergovernmental receivable	275,693	17,839		293,532
Special assessments receivable	16,994	•		16.994
Cooperative receivable	1,750,000	•	•	750 000
Capital assets:				200
Land and construction in progress	3,317,522	172,727	(1)	3.490.249
Other capital assets, net of depreciation	17,207,478	18,534,034	జ	35,741,512
l otal assets	31,630,998	22,636,411	Ŋ	54,267,409

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The notes to the financial statements are an integral part of this statement.

Continued on next page

TOWN OF HIGHLAND, INDIANA STATEMENT OF NET ASSETS December 31, 2006 (Continued)

		missily covering the	
Liabilities	Governmental Activities	Business-Type Activities	Total
Accounts payable	315 415	328 047	643.467
Accrued payroll and withholdings payable	163 695	42,664	
Contracts payable		50,503	•
Taxes payable		20,00	
Accrued interest navable	40.784	100	
Pavable from restricted assets:	10/'04	510,013	485, YC
Accounts payable	43.001		43 001
Accrued payroll and withholdings payable	15 784	1	45.784
Contracts payable	217.427		407,01 407,440
Customer deposits		114 236	
Accrued bond interest	121 477	509.4	
Noncurrent flabilities:			
Amounts due within one year.			
General obligation bonds payable	784,000	396.873	1.180.873
Revenue bonds payable	180,000	•	
Compensated absences	351,834	73,078	
Capital lease obligations	59.840		
Amounts due beyond one year.			
General obligation bonds payable (net of discounts or premiums)	5,380,494	1,000,000	6,380,494
Compensated absences	123,028	19,345	
Revenue bonds payable (net of discounts or premiums)	1,407,001	•	_
Matured bonds and coupons payable	•	1.056	
Capital lease obligations	68,413		•
Net pension obligation	5,404,597	'	5.404.597
: : : : : : : : : : : : : : : : : : :			
Total liabilities	14,676,787	2,067,421	16,744,208
Net Assets			
Invested in capital assets, net of related debt	16,022,139	17,309,888	33,332,027
Nest roled for: Highways and streets	730 220		730 110
Debt service	720,007	356 496	677,661
Capital projects	2 924 215	2 561 520	7,070,400
Other purposes	324,968	20,100,2	324.968
Unrestricted	(3,776,560)	341,387	(3,435,173)
Total net assets	\$ 16.954.211	\$ 20.568 990	\$ 37 523 204
			•

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The notes to the financial statements are an integral part of this statement.

TOWN OF HIGHLAND, INDIANA STATEMENT OF ACTIVITIES For The Year Ended December 31, 2006

Capital Governmental Business-Type Activities Activities Activities Activities Activities PACTIVITIES (1,307,529) \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$ - \$				Program Revenues	ø	Net (Expense)	Net (Expense) Revenue and Changes in Net Assets	des in Ne	at Assets
\$ 2.063.441 \$ 667.044 \$ 4,750 \$ 84,118 \$ (1,307,529) \$ - \$				Operating	Capital		Primary Governme	ji.	
\$ 2,063,441 \$ 667,044 \$ 4,750 \$ 84,118 \$ (1,307,529) \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$ . \$	Functions/Programs	Expenses	Charges for Services	Grants and Contributions	Grants and Contributions	Governmental Activities	Business-Type Activities		Total
\$ 2,003.41 \$ 687.044 \$ 4,700 \$ 84,118 \$ (1307.529) \$ . \$ 4,945.03	Primary government: Governmental activities:								
1,824,503   191,644   43,401   . (4,696,459)	General government	•				ss.			(1,307,529)
1,50,047   1,50,047   1,20,477   1,50,047   1,20,477   1,50,057	Public safety	4,934,503	191,644	43,401	•	(4,699,458			(4,699,458)
1,570,682   1,266,124   239,212   6,987   (863,4473)   1,971,285   1,370,010   1,371,381   1,371,382   1,000   (1,277,381)   1,371,381   1,371,382   1,000   (1,277,381)   1,371,381   1,371,382   1,000   (1,277,381)   1,371,381   1,371,382   1,000   (1,277,381)   1,371,381   1,371,382   1,326,582   1,326	Highways and streets	1,882,447	•	894,210	1,226,415	238,178	•		238,178
1,17,473   1,17,473   1,12,12,131   1,12,1	Sanitation	1,570,682	1,266,124	239,212	6,987	(58,359	•		(58,359)
2,142,857 821,114 13,382 1,000 (1,277,381)	Urban redevelopment	1,871,473	•	•	2,000	Ē	•		(1,864,473)
# CONTRINE	Culture and recreation	2,112,857	821,114	13,362	1,000		•		(1,277,381)
## 14,700,100	Interest on long-term debt	264,697							(264,697)
2,165,568 2,531,464	Total governmental activities	14,700,100	2,945,926	1,194,935	1,325,520	(9,233,719			(9,233,719)
## 120,536,074 \$ 8,439,306 \$ 1,194,935 \$ 1,325,520   9,233,719   9,042,594   9,044,594,594	Business-type activities: Water Sanitav District	2,165,586	2,531,464	•	ı	,	365,878		365,878
\$ 1,835,974         \$ 1,194,935		900,010,0	016,106,2	1	•		(708,472		(708,472)
\$ 20,536,074         \$ 8,439,306         \$ 1,194,935         \$ 1,325,520         (9,233,719)         (342,594)         (9,5           General revenues:         Property taxes         5,55,440         -	Total business-type activities	5,835,974	5,493,380			•			(342,594)
7,207,152 576,090 7,7 555,440 - 555,440 - 58,450 - 17,013	Total primary government	- 11	li.	- 11		(9,233,719			(9,576,313)
555,440 - 17,013 - 17,013 - 17,013 - 17,013 - 17,013 - 17,013 - 17,013 - 17,013 - 17,014 - 17		General revenue Property taxes	isi			7 207 152	576.090	_	7 783 242
35,450 - 17,013 - 28,225 - 22,941 - 147,842 - 1,750,000 - 1,750,000 - 1,750,000 - 1,750,000 - 1,750,000 - 1,750,000 - 1,750,000 - 1,750,000 - 1,212,661 - 20,213,090 - 4,886,070 - 4,886,0		Excise taxes				555.440			555.440
17,013 58,225 22,941 147,842 323,136 1,750,000 1,		Financial institu	ition tax			35,450	•		35.450
58,225 22,941 147,842 323,136 11,750,000 1,750,000		Commercial ve	hicle excise tax			17,013	•		17,013
22,941 - 1 147,842 - 1 323,136 122,404 4  1,750,000 - 1,750,000  883,480 355,900 1,2 11,212,661 20,213,090 31,4 4,858,070 - 4,8 16,070,731 20,213,090 36,2		ABC gallonage	tax			58,225	•		58 225
147,842 323,136 1,750,000 10,117,199 883,480 11,212,661 11,212,661 20,213,090 14,858,070 16,070,731 \$ 16,954,211 \$ 20,568,990 \$ 37,		Cigarette tax				22,941	•		22.941
323,136 122,404  1,750,000		Other				147,842	•		147,842
1,750,000 - 1,750,000 - 10,10,10,10,10,10,10,10,10,10,10,10,10,1		Unrestricted inv	estment earning	s		323,136			445.540
1,750,000		Special item:							
10,117,199 698,494  883,480 355,900  11,212,681 20,213,090  4,858,070  16,070,731 20,213,090  \$ 16,954,211 \$ 20,568,990 \$		Cooperative ag	reement revenue			1,750,000			1,750,000
883,480 355,900 11,212,661 20,213,090 3 4,858,070		Total gener	al revenues and	special item		10,117,199		İ	10,815,693
11,212,661 20,213,090 3 4,858,070		Change in net as	sets			883,480			1,239,380
4,858,070       16,070,731     20,213,090       \$ 16,954,211     \$ 20,568,990		Net assets - begi	nning			11,212,661	20,213,090		31,425,751
16,070,731 20,213,090 \$ 16,954,211 \$ 20,568,990 \$		Prior period adjus	stment (Note IV.J	<u>c</u>		4,858,070	'		4,858,070
\$ 16,954,211 \$ 20,568,990 \$		Restated net ass	ets - beginning			16,070,731	20,213,090		36,283,821
		Net assets - endi	g <sub>L</sub>			i	\$ 20,568,990	s	37,523,201

The notes to the financial statements are an integral part of this statement.

Continued on next page

TOWN OF HIGHLAND, INDIANA BALANCE SHEET GOVERNMENTAL FUNDS December 31, 2006

Assets	7	General	مج	Parks and Recreation	Park Nonreverting Capital	rting	Rede	Redevelopment Capital	8	Other Governmental Funds		Totals
Cash and cash equivalents Receivables (net of allowances for uncollectibles):	•	526,863	49	29,648	<b>69</b>	•	<b>69</b>	,	₩	130,728	69	687,239
Interest Taxes		11,150		1,152		•		•		269		12,571
Accounts		56,054		491						, LO, 61		56,545
Intergovernmental Restricted assets:		307,350		45,962				•		7,087		360,399
Cash and cash equivalents		•		•	1,777	077,777,1		471,933		3,821,299		6,071,002
Interest receivable Taves receivable		•		•	_	7,958		1,828		15,854		25,640
Intergovernmental receivable		• •		• •				3.096		272,597		275.693
Special assessments receivable	l		ļ	4		1		. '		16,994		16,994
Total assets	6	1,594,111	<b>6</b>	194,101	\$ 1,785,728	,728	69	484,729	<b>6</b>	\$ 4,525,638	•	8,584,307
Liabilities and Fund Balances												
Liabilities:												
Accounts payable	4	276,274	69	35,839	s	٠	₩.	1	•	3,302	69	315,415
Accrued payroll and withholdings payable interfund payable:		138,025		23,819		•		1		1,851		163,695
Interfund loan		•		80,000		•		•		•		80.000
Deferred revenue		223,164		37,094		•		٠		12,828		273,086
Payable from restricted assets:								Š		9		,
Accrued payroll and withholdings payable						• •		3		108,24		100,54 100,74
Contracts payable		•		•	137	137.293		•		80,134		217.427
Deferred revenue	1	1		•		. '		2,499		94,338		96,837
Total liabilities		637,463		176,752	137	137,293		2,699		251,038	i	1,205,245

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The notes to the financial statements are an integral part of this statement.

TOWN OF HIGHLAND, INDIANA
BALANCE SHEET
GOVERNMENTAL FUNDS
December 31, 2006
(Continued)

	General	Parks and Recreation	Park Nonreverting Capital	Other Redevelopment Governmental Capital Funds	Other Governmental Funds	Totak
Fund balances: Reserved for:						
Encumbrances	308,757	28,363	11,868	5,255	408,579	762,822
General fund	647,891	•	•	•	•	647.891
Special revenue funds		(11,014)	•	•	1,113,655	1,102,641
Capital projects funds	•	•	1,636,567	476,775	1,952,211	4,065,553
Debt service funds			•		800,155	800,155
Total fund balances	956,648	17,349	1,648,435	482,030	4,274,600	7,379,062
Total liabilities and fund balances	\$ 1,594,111	\$ 194,101	\$ 1,785,728	\$ 484,729	\$ 4,525,638	

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Amounts reported for governmental activities in the Statement of Net Assets are different because:	
Capital assets used in governmental activities are not financial resources and,	
therefore, are not reported in the funds.	20.525.000
Other long-term assets are not available to pay for current-period expenditures and,	
therefore, are deferred in the funds.	2,119,923
Internal service funds are used by management to charge the costs of certain services	
to individual funds. The assets and liabilities of the internal service funds are included in	
governmental activities in the Statement of Net Assets.	(925.806)
Long-term liabilities, including bonds payable, are not due and payable in the current period	
and, therefore, are not reported in the funds.	(6.754.925)
Prepaid items paid in the current period, but not expended currently and, therefore,	
are reported in the funds as expenditures.	15.554
Net pension obligation are not due and payable in the current period and, therefore, are	
not reported in the funds.	(5.404.597)

The notes to the financial statements are an integral part of this statement.

Net assets of governmental activities

\$ 16,954,211

TOWN OF HIGHLAND, INDIANA
STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
For The Year Ended December 31, 2006

	General	Parks and Recreation	Park Nonreverting Capital	Redevelopment Capital	Other Governmental Funds	Total Governmental Funds
Revenues:						
Taxes	\$ 5,330,265	\$ 910,054	•	\$ 59.412	\$ 1,905,459	\$ 8.205.190
Special assessments	•	•	•		•	•
Licenses and permits	377,190	•	•	•	24,710	•
Infergovernmental	596,533	65,890	1	4,439	2,541,686	
Charges for services	1,519,224	532,564	11,892	•	53,938	2,117,618
rines and torteits	71,011	1	•	•	3,939	74,950
Other	209,159	333,660	44,023	35,461	198,019	820,322
Total revenues	8,103,382	1,842,168	55,915	99,312	4,792,299	14,893,076
Expenditures:						
Current:						
General government	1,546,079	•	ı	•	•	1,546,079
Public safety	4,524,620	•	•	٠	186,784	4,711,404
Highways and streets	•	•	•	•	1,055,462	1,055,462
Sanitation	1,548,584	1	•	•	22,098	1,570,682
Culture and recreation	•	1,821,094	•	•	77,887	1,898,981
Urban redevelopment		•	•	•	153,164	153,164
Debt service:						i
Principal	ı	•	•	•	1,084,000	1,084,000
Interest	•	•	•	•	226,404	226,404
Capital outlay:						•
General government	•	•	•	•	287,474	287,474
Highways and streets	•	•	•	•	422,998	422,998
Culture and recreation	•	•	485,963	•	•	485,963
Urban redevelopment				1,750,890		1,750,890
Total expenditures	7,619,283	1,821,094	485,963	1,750,890	3,516,271	15,193,501
Excess (deficiency) of revenues						
over (under) expenditures	484,099	21,074	(430,048)	(1,651,578)	1,276,028	(300,425)
Other financing sources (uses): Transfers in	•	•	18 592		200	60 603
Transfers out	(0.502)	(10,000)	2000	•	90,00	285'80 (60 603)
Issuance of debt	(=,,,)	(200(21)	1 850 000	1 750 000	(000,000)	'n
Discounts related to issuance of debt	•	•	200,200,1	(8,750)		(8.750)
Capital lease proceeds	149,282				•	149,282
Total other financing sources and uses	139,690	(10,000)	1,868,592	1,741,250	1,000	3,740,532
Net change in fund balances	623,789	11,074	1,438,544	89,672	1,277,028	3,440,107
Fund balances - beginning	332,859	6,275	209,891	392,358	2,997,572	3,938,955
Fund bakances - ending	\$ 956.648	\$ 17.349	\$ 1.648.435	\$ 482.030	\$ 4274 600	2 7 379 062
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The notes to the financial statements are an integral part of this statement.

# TOWN OF HIGHLAND, INDIANA RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOr The Year Ended December 31, 2006

Amounts reported for governmental activities in the Statement of Activities are different because:

\$ 883,480	Change in net assets of governmental activities (Statement of Activities)
28,045	Internal service funds are used by management to charge the costs of certain activities to individual funds. The net revenue (expense) of the internal service funds is reported with governmental activities.
	Some revenues reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as revenues in governmental funds.
(16,780)	Some expenses reported in the Statement of Activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds.
(242,371)	Net pension obligations are considered long-term obligations of the general government, but are not current expenditures.
(2,596,563)	The issuance of long-term debt (e.g., bonds, leases) provide current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.
753,053	Revenues in the Statement of Activities that do not provide current financial resources are not reported as revenues in the funds.
(11,881)	The net effect of various miscellaneous transactions involving capital assets (i.e., sales, trade-ins, and donations) is to increase net assets.
(470,130)	Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation in the current period.
\$ 3,440,107	Net change in fund balances - total governmental funds (Statement of Revenues, Expenditures and Changes in Fund Balances)

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The notes to the financial statements are an integral part of this statement.

Continued on next page

TOWN OF HIGHLAND, INDIANA STATEMENT OF NET ASSETS PROPRIETARY FUNDS December 31, 2006

	Business-Type Activities	ness-Type Activities		Governmental
†	Water	Sanitary		Internal
Assets	A THE	District	Eto	Service Funds
Current assets:				
Cash and cash equivalents	\$ 164,079	\$ 456,991	\$ 621,070	\$ 558,783
	3	8 6	7 8 67	4.5 B
Faxes receivable (net of allowance) Accounts receivable (net of allowance)	45.508	7,462	66.902	20.462
Interfund receivables:		<u> </u>	1	
Interfund loan	•	•	•	80,000
Intergovernmental receivable	•	8,110	8,110	•
Inventories	72,480	16,335	88,815	•
Current portion of operating lease	•	•	1	9,250
Current portion of direct financing lease		•	' ;	192,504
Prepaid items	2,694	2,694	5,388	•
Restricted cash, cash equivalents and investments:	,			
Customer deposits	114,236	, ,	114,236	•
Bond and interest	236,071	120,115	356,186	•
Cuter resurcted assers:	597	8	940	
	3	8	8	•
i axes receivable (net of allowance) Intercovernmental receivable	43,/31	2,348	46,0/9 18,342	• 1
	2	\$	0,046	
Total current assets	695,304	636,814	1,332,118	863,318
Noncurrent assets:				
Restricted cash cash equivalents and investments:				
Improvement	1,626,922	817.047	2,443,969	٠
Extension	1	116.363	116.363	,
Co-op	•	1,197	1,197	•
Other restricted assets:			•	
Interest receivable	6,406	3,658	10,064	•
Intergovernmental receivable		1,497	1,497	
Total restricted assets	1,633,328	939,782	2,573,090	1
Deferred charges	230	24,212	24,442	40,412
Operating lease receivable Net investment in direct financing lease	' '	•	• •	977,910
Capital accets:				
Land construction in progress	77.122	85.605	172.727	•
Other capital assets (net of			i T	
accumulated depreciation)	8,512,646	10,021,388	18,534,034	
Total capital assets	8,589,768	10,116,993	18,706,761	
Total noncurrent assets	10,223,326	11,080,967	21,304,293	1,064,572
Total assets	10,918,630	11,717,781	22,636,411	1,927,890

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The notes to the financial statements are an integral part of this statement.

TOWN OF HIGHLAND, INDIANA STATEMENT OF NET ASSETS PROPRIETARY FUNDS December 31, 2006 (Continued)

	Business-Tyr Enterpris	Business-Type Activities - Enterprise Funds		Governmental Activities
Liabilities	Water Utility	Sanitary District	Total	Internal Service Funds
Current liabilities:	7 063	240.084	308 047	
Accrued payroll and withholding payable	20.241	22,423	42,664	
Contracts payable	11,585	49,027	60,592	•
Taxes payable	9,014	•	9,014	•
Revenue bonds and accrued interest:	•	ı	•	220,781
Compensated absences	33,425	39,653	73,078	•
Accrued interest payable	•	16,613	16,613	
Current liabilities payable from restricted assets: Customer deposits	114 238	•	114 238	•
Accused interest payable	2003		5,003	
General obligation bonds payable	279,873	117,000	396,873	
Total current liabilities	562,220	484,800	1,047,020	220,781
Noncurrent liabilities: General obligation bonds payable (net of unamorifized discounts of the payable first of Research bonds reached fred of instructived	,	1,000,000	1,000,000	•
discounts or premiums) Compensated absences	8,110	11,235	19,345	1,407,001
Matured bonds and coupons payable		1,056	1,056	
Total noncurrent liabilities	8,110	1,012,291	1,020,401	1,407,001
Total labilities	570,330	1,497,091	2,067,421	1,627,782
Net Assets				
Invested in capital assets, not of related debt Restricted for debt service	8,309,895	8,999,993	17,309,888	• •
Restricted for capital projects Unrestricted	1,626,922	834,607	2,561,529	- 900 108
				3
Total net assets	\$ 10,348,300	\$ 10,220,690	\$ 20,568,990	\$ 300,108

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The notes to the financial statements are an integral part of this statement.

TOWN OF HIGHLAND, INDIANA
STATEMENT OF REVENUES, EXPENSES AND OTHER CHANGES IN FUND NET ASSETS
PROPRIETARY FUNDS
For The Year Ended December 31, 2006

	Business-Tyl	Business-Type Activities -		Governmental
	Lillellin	SDIIIL AS		ACIIVITIES
	Water	Sanitary District	Total	Internal Service Funds
Operating revenues:				
Unmetered water revenue	\$ 1,463	· •	\$ 1,463	· •
Metered revenue	1,958,091	2,904,307	4.86	•
Fire protection revenue	313,679		313,679	•
Penalties	17,399	31,411	48,810	•
Other water revenue	166,859		166,859	•
Charges for services		•		79.472
Other	73,973	26,198	100,171	
Total operating revenues	2,531,464	2,961,916	5,493,380	79,472
Operating expenses:				
Source of supply and expense - operations and maintenance	675,186	•	675,186	•
Transmission and distribution	528,757	•	528,757	•
Collection system - operations and maintenance	•	553,281	553,281	•
Pumping - operations and maintenance	85,966	449,961	535,927	•
Treatment and disposal expense - operations and maintenance	•	1,449,621	1,449,621	•
Customer accounts	78,771	122,129	200,900	•
Administration and general	425,065	577,212	1,002,277	10,945
Depreciation	349,563	474,559	824,122	
Total operating expenses	2,143,308	3,626,763	5,770,071	10,945
Operating incorne (loss)	388,156	(664,847)	(276,691)	68,527
Nonoperating revenues (expenses): Interest and investment revenue	42,231	80,173	122,404	17,792
Local tax distributions	319,550	256,540	576,090	•
Interest expense	(16,784)		(57,743)	(80,829)
Amortization of bond issue costs	(5,494)	(2,666)	(8,160)	(4,223)
Total nonoperating revenue (expenses)	339,503	293,088	632,591	(67,260)
Change in net assets	727,659	(371,759)	355,900	1,267
Total net assets - beginning	9,620,641	10,592,449	20,213,090	298,841
Total net assets - ending	\$ 10,348,300	\$ 10,220,690	\$ 20,568,990	\$ 300,108

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The notes to the financial statements are an integral part of this statement.

TOWN OF HIGHLAND, INDIANA STATEMENT OF CASH FLOWS PROPRIETARY FUNDS For The Year Ended December 31, 2006

The notes to the financial statements are an integral part of this statement.

TOWN OF HIGHLAND, INDIANA STATEMENT OF CASH FLOWS PROPRIETARY FUNDS For The Year Ended December 31, 2006 (Continued)

	æ.	Business-Type Activities - Enterprise Funds	e Ac se Fu	tivities - ınds			g ,	Sovernmental Activities
		Water	,	Sanitary				Internal
		Ctility		District (		Total	Ser	Service Funds
Reconciliation of operating income to net cash					İ			
provided (used) by operating activities. Operating income (loss)	•	388,156	69	(664,847) \$	4	(276,691)	•	68,527
Adjustments to reconcile operating income to								
net cash provided (used) by operating activities:								
Depreciation expense		349,563		474,559		824.122		•
Noncash items:								
Deferred revenue recognized		•		•		•		(79.472)
(Increase) decrease in assets:								
Accounts receivable		(3.315)		(6.444)		(6.759)		٠
Allowance for uncollectible accounts		` ı		7.373		7.373		٠
Inventories		5.607		(3,960)		1.647		٠
Prepaid items		(2.694)		(2.694)		(5,388)		•
Increase (decrease) in liabilities:		•		;				
Customer deposits		5,350		•		5.350		•
Accounts payable		(5,003)		68,640		63,637		•
Accrued payroll and withholdings payable		1,229		6,619		7,848		•
Tax payable		(101)		•		(101)		•
Compensated absence payable		732		346		1,078		
Total adjustments	į	351,368		544,439		895,807		(79,472)
Net cash provided (used) by operating activities	<b>6</b>	739,524	S	(120,408)	اا <b>د</b>	619,116	•	(10,945)
Noncash investing, capital and financing activities: Purchase of capital assets on account Assets capitalized in prior year on account Accounts payable for refund of excess tax distribution	•	31,208 (25,017) -	↔	68,672 (27,437) 30,665			€4	

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The notes to the financial statements are an integral part of this statement.

# TOWN OF HIGHLAND, INDIANA STATEMENT OF FIDUCIARY NET ASSETS FIDUCIARY FUNDS December 31, 2006

Pension Trust Agency Fund Funds	\$ 147,799 \$ 74,361 42,409		83,458	274,293 \$ 74,438		- \$ 46,304 - 28,134	- \$ 74,438		274,293	\$ 274,293
Assets	Cash and cash equivalents Receivables: Employer contributions Interest and dividends	Total receivables	Investments at fair value: Participation in investment pools of other governments	Total assets	Liabilities	Payroll withholdings payable Trust payable	Total liabilities	Net Assets	Held in trust for: Employees' pension benefits and other purposes	Total net assets

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The notes to the financial statements are an integral part of this statement.

# TOWN OF HIGHLAND, INDIANA STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS FIDUCIARY FUNDS For The Year Ended December 31, 2006

Pension Trust ditions	mtributions: \$ 126,719 Se4,274 Thebalif 584,274 There	Total contributions 713,407	Investment income:  Net increase in fair value of investments  10,342  Interest	Total investment income 31,901	Total additions 745,308	iductions	Benefits Administrative expense 582	Total deductions 770,266	Changes in net assets (24,958)	Net assets - beginning 299,251	Net assets - ending
Additions	Contributions: Employer On-behalf Other	Total co	Investment Net increa Interest	Total in	Total additic	Deductions	Benefits Administrati	Total de	Change	Net assets -	Net assets -

The notes to the financial statements are an integral part of this statement.

# TOWN OF HIGHLAND, INDIANA NOTES TO FINANCIAL STATEMENTS

#### I. Summary of Significant Accounting Policies

#### A. Reporting Entity

The Town of Highland (government) was established under the laws of the State of Indiana. The government operates under a Town Council form of government and provides the following services: public safety (police and fire), highways and streets, health, welfare and social services, culture and recreation, public improvements, planning and zoning, general administrative services, water, wastewater, and urban redevelopment.

The accompanying financial statements present the activities of the government and its significant component units. The component unit discussed below is included in the government's reporting entity because of the significance of its operational or financial relationships with the government. The blended component unit, although legally separate entity, is in substance part of the government's operations and exist solely to provide services for the government; data from the unit is combined with data of the government.

#### **Blended Component Unit**

The Parks and Recreation Building Corporation is a significant blended component unit of the government. The government appoints a voting majority of the Parks and Recreation Building Corporation's board and a financial benefit/burden relationship exists between the government and the Parks and Recreation Building Corporation. Although it is legally separate from the government, the Parks and Recreation Building Corporation is reported as if it were a part of the government because it provides services entirely or almost entirely to the government. The Parks and Recreation Building Corporation's sole purpose was to finance and construct the government's multi-purpose recreational facility. Complete financial statements of the individual component unit can be obtained from the Town of Highland, Clerk-Treasurer's Office, at 3333 Ridge Road, Highland, Indiana, 46322.

#### B. Government-Wide and Fund Financial Statements

Government-wide financial statements (i.e., the Statement of Net Assets and the Statement of Changes in Net Assets) report information on all of the nonfiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The Statement of Activities demonstrates the degree to which direct expenses of a given function or segments are offset by program revenues. Direct expenses are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting as are the proprietary fund and fiduciary fund financial statements. Agency funds, however, report only assets and liabilities. Since they do not report equity (or changes in equity), they have no measurement focus. Revenues are recorded when eamed and expenses are recorded when a liability is incurred, regardless of the timing of the related cash flows. Property taxes are recognized in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due.

Proprietary fund types and pension trust funds are reported using the accrual basis of accounting. Under this method, revenues, including contributions received by pension trust funds, are recorded when earned and expenses, including benefits and refunds paid by pension trust funds, are recorded at the time the liabilities are incurred.

Property taxes, franchise fees, licenses and permits and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when the government receives cash.

The government reports the following major governmental funds:

The general fund is the primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The parks and recreation fund accounts for the operation of the parks and recreation department including the maintenance of the park system and the operation of recreation and cultural programs.

The park nonreverting capital fund accounts for financial resources for the purposes of acquiring land or making specific capital improvements to facilities and plant under the jurisdiction of the parks and recreation department.

The redevelopment capital fund accounts for financial resources for the purpose of acquiring land or making specific capital improvements to facilities and plant under the jurisdiction of the redevelopment department.

The government reports the following major proprietary funds:

The water utility fund accounts for the operation of the government's water distribution system.

The sanitary district fund accounts for the operation of the government's wastewater treatment plant, pumping stations and collection systems, as well as the storm water facilities.

Additionally, the government reports the following fund types:

The internal service funds account for health insurance coverage, and for the Parks and Recreation Building Corporation, a blended component unit of the Town, established for the sole purpose of construction of a recreational facility and leasing such facility.

The pension trust fund accounts for the activities of the 1925 police officer's pension fund which accumulates resources for pension benefit payments.

Agency funds account for assets held by the government as an agent for federal, state and other local governmental entities and payroll deductions.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between the Town and the Utilities. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include (1) charges to customers or applicants for goods, services or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

## D. Assets, Liabilities and Net Assets or Equity

#### 1. Deposits and Investments

The government's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

State statute (IC 5-13-9) authorizes the government to invest in securities, including but not limited to, federal government securities, repurchase agreements, and certain money market mutual funds. Certain other statutory restrictions apply to all investments made by local governmental units.

Nonparticipating certificates of deposit, demand deposits and similar nonparticipating negotiable instruments that are not reported as cash and cash equivalents are reported as investments at cost.

Money market investments that mature within one year or less at the date of their acquisition are reported at amortized cost. Other money market investments are reported at fair value.

Investment income, including changes in the fair value of investments, is reported as revenue in the operating statement.

#### 2. Property Taxes

Property taxes levied are collected by the County Treasurer and are distributed to the government in June and in December. State statutes (IC 6-1.1-17-16) require the Indiana Department of Local Government Finance to establish property tax rates and levies by February 15. These rates were based upon the preceding year's March 1 (lien date) assessed valuations adjusted for various tax credits. Taxable property is assessed at 100% of the true tax value (determined in accordance with rules and regulations adopted by the Indiana Department of Local Government Finance). Taxes may be paid in two equal installments that become delinquent if not paid by May 10 and November 10, respectively. Delinquent property taxes outstanding at year end for governmental funds, net of allowances for uncollectible accounts, are recorded as a receivable with an offset to deferred revenue since the amounts are not considered available. For additional information about property tax rates and levies for 2006, see Note V.C.

#### 3. Inventories and Prepaid Items

All inventories are valued at the lower of cost using the first in/first out (FIFO) method or market and consist of maintenance supplies and replacement parts held for consumption. The Town does not record inventories for its governmental funds. The cost is recorded as an expenditure in governmental funds at the time individual inventory items are purchased, and as an expense in proprietary funds at the time individual inventory are consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the government-wide financial statements.

#### 4. Restricted Assets

Certain proceeds of the enterprise fund revenue bonds, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net assets balance sheet because their use is limited by applicable bond indentures or governing body action.

#### 5. Capital Assets

Capital assets, which include property, plant, equipment and infrastructure assets (e.g., roads, bridges, sidewalks and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements.

Capital assets are reported at actual or estimated historical cost based on appraisals or deflated current replacement cost. Contributed or donated assets are reported at estimated fair value at the time received.

Capitalization thresholds (the dollar values above which asset acquisitions are added to the capital asset accounts), depreciation methods and estimated useful lives of capital assets reported in the government-wide statements and proprietary funds are as follows:

	Capitalization Threshold		Depreciation Method	Estimated Useful Life	
Land	\$	-	N/A	N/A	
Construction in progress		-	N/A	N/A	
Buildings		5,000	Straight-line	40 years	
Improvements other than buildings		5,000	Straight-line	10 to 40 years	
Machinery and equipment		5,000	Straight-line	4 to 20 years	
Infrastructure and underground		5,000	Straight-line	15 to 50 years	

#### N/A = Not applicable

For depreciated assets, the cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

#### 6. Compensated Absences

- a. Vacation Leave government employees earn vacation leave at rates from 10 days to 25 days per year based upon the number of years of service. Vacation leave is accrued each year and available to employees the following year. Accumulated vacation leave is paid to employees upon separation of employment.
- b. Personal Leave government employees earn personal leave at the rate of 6 days per year. Unused personal leave may be accumulated to a maximum of 20 days. Accumulated personal leave is paid to employees upon separation of employment.

Vacation and personal leave is accrued when incurred and reported as a liability in the statement of net assets. Only amounts due and payable at year end are included in the fund statements.

#### 7. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from actual debt proceeds received, are reported as debt service expenditures.

#### 8. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### 9. Reclassified Prior Year Data

Certain amounts presented in the prior year have been reclassified in order to be consistent with the current year's presentation. See Note IV.J. for further explanation.

#### II. Reconciliation of Government-Wide and Fund Financial Statements

A. Explanation of Certain Differences Between the Governmental Fund Balance Sheet and the Government-Wide Statement of Net Assets

The governmental fund balance sheet includes a reconciliation between fund balance – total governmental funds and net assets – governmental activities as reported in the government-wide Statement of Net Assets.

One element of that reconciliation states that "Internal service funds are used by management to charge the cost of certain services to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets." The details of this \$925,806 difference are as follows:

Cash and cash equivalents	\$ 558,783
Interest receivable	2,319
Accounts receivable	20,462
Interfund receivable	80,000
Deferred charges	40,412
Accrued interest payable	(40,781)
Revenue bonds payable, net	 (1,587,001)
Total	\$ (925.806)

Another area of that reconciliation states that "Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds." The details of this \$6,754,925 difference are as follows:

134,161
(121,477)
(128,253)
(474,862)
\$ (6,754,925)

B. Explanation of Certain Differences Between the Governmental Fund Statement of Revenues, Expenditures and Changes in Fund Balances and the Government-Wide Statement of Activities

The governmental fund Statement of Revenues, Expenditures, and Changes in Fund Balances includes a reconciliation between net changes in fund balances – total governmental funds and changes in net assets of governmental activities as reported in the government-wide Statement of Activities.

One element of that reconciliation explains that "The issuance of long-term debt (e.g., bonds, leases) provide current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts and similar items when debt is first issued, whereas these amounts are deferred and amortized in the Statement of Activities. This amount is the net effect of these differences in the treatment of long-term debt and related items." The details of this \$2,596,563 difference are as follows:

Principal repayment:		
General obligation bonds	\$	919,000
Revenue bonds		165,000
Capital lease obligation		80,680
Amortization:		
Bond issue costs		(27,263)
Bond discount		341
Issuance of bonds/capital leases	(	(3,732,464)
Less discount		(8,750)
Issuance costs to deferred debits		70,607
Change in accrued interest		(63,714)
Total	<u>\$</u> (	2,596,563)

Another element of that reconciliation explains that "Some expenses reported in the statement of activities do not required the use of current financial resources and, therefore, are not reported as expenditures in governmental funds." The details of this \$16,780 difference are as follows:

Change in prepaid items Change in compensated absences	\$  (828) (15,952)
Total	\$ (16,780)

#### III. Stewardship, Compliance and Accountability

## **Budgetary Information**

Annual budgets are adopted on the cash basis which is not consistent with accounting principles generally accepted in the United States. All annual appropriations lapse at fiscal year end.

On or before August 31, the Town Clerk-Treasurer submits to the Town Council a proposed operating budget for the year commencing the following January 1. Prior to adoption, the budget is advertised and public hearings are conducted by the Town Council to obtain taxpayer comments. In September of each year, the Town Council, through the passage of an ordinance, approves the budget for the next year. Copies of the budget ordinance and the advertisement for funds for which property taxes are levied or highway use taxes are received are sent to the Indiana Department of Local Government Finance. The budget becomes legally enacted after the Town Clerk-Treasurer receives approval from the Indiana Department of Local Government Finance.

The government's management cannot transfer budgeted appropriations between object classifications of a budget without approval of the Town Council. The Indiana Department of Local Government Finance must approve any revisions to the appropriations for any fund or any department of the General Fund. The legal level of budgetary control is by object and department within the fund for the General Fund and by object within the fund for all other budgeted funds.

#### IV. Detailed Notes on All Funds

#### A. Deposits and Investments

#### 1. Deposits

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. Indiana Code 5-13-8-1 allows a political subdivision of the State of Indiana to deposit public funds in a financial institution only if the financial institution is a depository eligible to receive state funds; and has a principal office or branch that qualifies to receive public funds of the political subdivision. At December 31, 2006, the bank balance held at MBIA Asset Management Group in the amount of \$402,306 was collateralized with securities held by the pledging financial institution's trust department or agent but not in the depositor-Town's name. The remaining bank balances were insured by the Federal Deposit Insurance Corporation or the Public Deposit Insurance Fund, which covers all public funds held in approved depositories.

#### 2. Investments

Authorization for investment activity is stated in Indiana Code 5-13. As of December 31, 2006, the Town had the following investments:

	G	overnment	Investmen	t Mat	urities (	ars)		
Investment Type		Fair Value	Less Than 1		1-2		ore an 2	Duration
U.S. agencies Pension relief investment pool	\$	277,591 58,421	\$ 277,591 	\$		\$	<u>-</u>	3.60
Totals	<u>\$</u>	336,012	\$ 277,591	\$		\$	<u> </u>	

#### **Investment Policies**

Indiana Code 5-13-9 authorizes the Town to invest in securities backed by the full faith and credit of the United States Treasury or fully guaranteed by the United States of America and issued by the United States Treasury, a federal agency, a federal instrumentality, or a federal government sponsored enterprise. Indiana Code also authorizes the unit to invest in securities fully guaranteed and issued by a federal agency, a federal instrumentality or a federal government sponsored enterprise. These investments are required by statute to have a stated final maturity of not more than two years.

Indiana Code also provides for investment in money market mutual funds that are in the form of securities of, or interest in, an open-end, no-load, management-type investment company or investment trust registered under the provision of the federal Investment Company Act of 1940, as amended. Investments in money market mutual funds may not exceed 50% of the funds held by the Town and available for investment. The portfolio of an investment company or investment trust used must be limited to direct obligations of the United States of America, obligations issued by a federal agency, a federal instrumentality, or a federal government sponsored enterprise; or repurchase agreements fully collateralized by direct obligations of the United States of America or obligations issued by a federal agency, a federal instrumentality, or a federal government sponsored enterprise. The form of securities of, or interest in, an investment company or investment trust must be rated as AAA, or its equivalent by Standard and Poor's Corporation or its successor or Aaa, or its equivalent, by Moody's Investors Service, Inc., or its successor. The form of securities in an investment company or investment trust should have a stated final maturity of one day.

Additionally, the Town may enter into repurchase agreements with depositories designated by the State Board of Finance as depositories for state deposits involving the unit's purchase and guaranteed resale of any interest-bearing obligations issued or fully insured or guaranteed by the United States of America, a United States of America government agency, an instrumentality of the United States of America, or a federal government sponsored enterprise. The repurchase agreement is considered to have a stated final maturity of one day. This agreement must be fully collateralized by interest-bearing obligations as determined by their current market value.

At the option of the Town, an additional distribution in a prior year of police pension relief funds was held for investment in an external investment pool (Pension Relief Fund) by the Public Employees' Retirement Fund of Indiana (PERF). These deferred amounts invested in the Fund are available to participating cities and towns at their request. The Pension Relief Fund is invested to a target of 70% fixed income debt instruments and 30% domestic stock. The fair value of the Town's investment in the Fund is the same as the value of pool shares. Domestic stock fair value as of December 31, 2006, was \$25,037. Responsibility of regulatory oversight for the pool is assumed by the PERF governing board, under direction by statute to "invest its assets with the care, skill, prudence and diligence that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like aims." Utilizing external investment managers, the PERF Board diversifies such investments in accordance with prudent investment standards.

#### **Investment Custodial Credit Risk**

The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of investment or collateral securities that are in the possession of an outside party. The Town does not have a formal

investment policy for custodial credit risk for investments that are uninsured and (1) uncollateralized, (2) collateralized with securities held by the pledging financial institution, or (3) collateralized with securities held by the pledging financial institution's trust department or agent but not in the government's name. At December 31, 2006, the Town held investments of this type in external investment pools in the amount of \$277,591.

#### Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The Town must follow state statute and limit the stated final maturities of the investments to no more than two years.

Interest rate risk of the Pension Relief Fund's fixed income portfolio, using the duration approach, is 3.6.

#### Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The distribution of securities with credit ratings is summarized below.

			To	wn's Inv	estme	nts		
Standard and Poor's Rating	Mutual Funds		Corporate Bonds		Government Sponsored Enterprise		Investment Pools	
AAA	\$	-	\$	-	\$	-	\$	317,025
AA		-		-		-		3,272
Α		-		-		-		9,347
BBB		-		-		-		6,017
Unrated				<del></del>			_	351
Totals	\$	-	\$		\$	<u> </u>	<u>\$</u>	336,012

#### Concentration of Credit Risk

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. The Town does not have a policy in regards to concentration of credit risk. United States of America government and United States of America governmental agency securities are exempt from this policy requirement.

#### B. Receivables

The following receivable accounts have timing and credit characteristics different from typical accounts receivable.

#### Cooperative Receivable

The Town of Highland and the City of Hammond, through their respective Redevelopment Commissions, approved an interlocal cooperation agreement on April 3, 2006, to burden-share on a Redevelopment Project that involved the recovery, razing, rehabilitation and redevelopment of an under maintained apartment complex in great need of redevelopment. The parcels are located on an area of land that is contiguous to the common borders of Hammond and Highland, along the Little Calumet River and Highland's Redevelopment Area.

The Highland and Hammond Redevelopment Commissions determined that the project had a common and positive impact for both communities. The project was also aligned with the general redevelopment goals and objectives that both communities had for the area. In this context, the Highland Redevelopment Commission consented to participate and burden-share with the City of Hammond on the costs of demolition of the apartments. Hammond issued a \$23 million bond issue as its share of the project.

In July of 2006, the Highland Redevelopment Commission issued special taxing district bonds in the amount of \$1,750,000 to support its share of costs associated with the razing. While treated like a loan, the proceeds were not actually directly lent. Instead, the City of Hammond assigned its demolition contracts to the Town of Highland, which agreed to make progress payments to the contractor up to the capped amount of the bonds.

Further, under the terms of the interlocal agreement, in consideration for this burden sharing, the City of Hammond Redevelopment Commission would repay the Town of Highland the principal amount of its bonds sold to support the project (\$1,750,000) and the actual interest costs which may be incurred after the first 18 months that the debt is in repayment. The source of the repayment would come from the sale of the redeveloped property to a private developer. Highland's participation in the project was substantially completed by December of 2006. Owing to this, the amount of \$1,750,000 is carried as a receivable from a cooperative redevelopment activity, for the year ended December 31, 2006.

#### Parks and Recreation Building Corporation Lease

The Parks and Recreation Building Corporation, a blended component unit reported as an internal service fund, has entered into a lease agreement with the government through 2013. The lease term commenced on the later of the day the building was ready for occupancy, or June 30, 1998. The government occupied the building as of October 1998. At the end of the lease period, the land and building become the property of the government. Accordingly, the lease is accounted for as a direct financing lease and will expire in 2013.

The following lists the component of the net investment in direct financing lease as of December 31, 2006:

Total minimum lease payments to be received	\$ 1,674,000
Less: amounts representing estimated executory costs	(55,500)
Minimum lease payment receivable Less: unearned income	1,618,500 (448,086)
Net investment in direct financing lease	1,170,414
Less: current portion	(192,504)
Net investment in direct financing lease, less current portion	\$ 977,910

At December 31, 2006, minimum lease payments are as follows:

	Direct Financing Lease Payments	Operating Lease Payments		
2007	\$ 263,000	\$	9,250	
2008	268,000		9,250	
2009	278,000		9,250	
2010	281,000		9,250	
2011	289,000		9,250	
2012-2013	 295,000		9,250	
Totals	\$ 1,674,000	\$	55,500	

# C. Capital Assets

Capital asset activity for the year ended December 31, 2006, was as follows:

Primary Government	Beginning Balance	Prior Period Adjustment	Restated Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:						
Capital assets, not being depreciated:		_		_	_	
Land	\$ 2,528,508	\$ -	\$ 2,528,508		\$ -	\$ 2,528,508
Construction in progress	894,794		894,794	<u>650,304</u>	756,084	789,014
Total capital assets, not						
being depreciated	3,423,302		3,423,302	650,304	756,084	3,317,522
Capital assets, being depreciated:						
Buildings	6,030,658		6,030,658	-	-	6,030,658
Improvements other than buildings	3,456,419		3,456,419	9.990		3,466,409
Machinery and equipment	4,271,462		4,271,462	232,527	246,262	4,257,727
Infrastructure being depreciated	34,677,702	(9,922,013)	24,755,689	672,792		25,428,481
Totals	48,436,241	(9,922,013)	38,514,228	915,309	246,262	39,183,275

Primary Government	Beginning Balance	Period Adjustment	Beginning Balance			Ending Balance
Governmental activities (continued): Capital assets, being depreciated (continued): Less accumulated depreciation for:						
Buildings	3,732,785	-	3,732,785	168,882		3,901,667
Improvements other than buildings	2,435,162		2,435,162	107,860	-	2,543,022
Machinery and equipment	3,155,113	-	3,155,113	282,730	234,381	3,203,462
Infrastructure being depreciated	26,387,542	(14,780,083)	11,607,459	720,187	<u>.</u>	12,327,646
Totals	35,710,602	(14,780,083)	20,930,519	1,279,659	234,381	21,975,797
Total capital assets, being depreciated, net	12,725,639	4,858,070	17,583,709	(364,350)	11,881	17,207,478
Total governmental activity capital assets, net	\$ 16,148,941	\$ 4,858,070	\$ 21,007,011	\$ 285,954	\$ 767,965	\$ 20,525,000
Business-type activities:						
Capital assets, not being depreciated:						
Land	\$ 55,477	\$ -	\$ 55,477		\$ -	\$ 55,477
Construction in progress	578,380	<del>:</del>	578,380	1,493,538	1,954,668	117,250
Total capital assets, not being depreciated	633,857		633,857	1,493,538	1,954,668	172,727
Capital assets, being depreciated:	Ť					
Buildings	1,062,132	-	1,062,132	•		1,062,132
Improvements other than buildings	4,519,693	-	4,519,693	5,150	-	4,524,843
Machinery and equipment	1,569,301	•	1,569,301	115,765	111,341	1,573,725
Distribution and collection systems	26,225,508	<del></del>	26,225,508	1,959,910		28,185,418
Totals	33,376,634		33,376,634	2,080,825	111,341	35,346,118
Less accumulated depreciation for:						
Buildings	582,555	•	582,555	24,544	•	607,099
Improvements other than buildings	1,647,910	•	1,647,910	113,371	5,000	1,756,281
Machinery and equipment	1,196,585	•	1,196,585	102,454	106,341	1,192,698
Distribution and collection systems	12,672,253	<del></del>	12,672,253	<u>583,753</u>		13,256,006
Totals	16,099,303		16,099,303	824,122	111,341	16,812,084
Total capital assets, being depreciated, net	17,277,331	<u> </u>	17,277,331	1,256,703		18,534,034
Total business-type activity						
capital assets, net	\$ 17,911,188	<u>s</u>	\$17,911,188	\$ 2,750,241	<u>\$ 1,954,668</u>	<u>\$ 18,706,761</u>

# Depreciation expense was charged to functions/programs of the government as follows:

Governmental activities: General government Public safety Highway and streets Urban redevelopment Culture and recreation	\$	22,908 234,249 787,718 1,801 232,983
Total depreciation expense - governmental activities	<u>\$</u>	1,279,659
Business-type activities: Water Sanitary District	\$	349,563 474,559
Total depreciation expense - business-type activities	\$	824,122

#### D. Construction Commitments

Construction work in progress is composed of the following:

<u>Project</u>	_	Total Project Authorized		Expended to December 31, 2006		ommitted
Governmental funds: Main Square Park Project Cottage Grove Reconstruction project Kennedy, Ridge, and Little Calumet River project Recreation Center/Lincoln Center	\$	923,262 96,853 1,015,200 2,600	\$	396,278 92,679 187,701 2,600	\$	526,984 - - -
Cline/Ridge to 45th Branton Avenue Reconstruction		257,400 988,857		103,000 6,756		254,800 
Total governmental activities	\$	3,284,172	<u>\$</u>	789,014	<u>\$</u>	781,784
Business-type activities: Water Utility:						
Cottage Grove Reconstruction project Sanitary District: Wastewater:	\$	66,067	\$	59,461	\$	-
Cottage Grove Reconstruction project		26,530		23,877		_
Hart Road Sanitary Sewer Extension project		94,575		6,261		-
Georgetown Phase II project		95,000		10,837		-
Eder/Maple Sewer Separation project		665,345		16,814		648,531
Total business-type activities	\$	947,517	\$	117,250	\$	648,531

Many of the above projects involved expenditures for preliminary engineering work only as of December 31, 2006. Financing has not yet been obtained for, nor has the Town entered into, any construction contracts.

#### E. Interfund Balances and Activity

# 1. Interfund Receivables and Payables

The composition of interfund balances as of December 31, 2006, is as follows:

Interfund Receivable	Interfund Payable	- <u>-</u>	Amount		
Internal service	Parks and Recreation	\$	80,000		

Interfund balances resulted from the time lag between the dates that Interfund loans are repaid.

2. Interfund transfers for the year ended December 31, 2006, were as follows:

Transfer From	Transfer To	Amount			
General	Park Nonreverting Capital	\$	8,592		
General	Nonmajor governmental		1,000		
Parks and Recreation	Park Nonreverting Capital		10,000		
Nonmajor governmental	Nonmajor governmental		50,000		
Total		\$	69,592		

The government typically uses transfers to fund ongoing operating subsidies.

# F. Leases

# 1. Operating Leases

The government has entered into various operating leases having initial or remaining noncancelable terms exceeding one year for copiers. Rental expenditures for these leases were \$3,467. The following is a schedule by years of future minimum rental payments as of December 31, 2006:

		Governmental Activities				
2007	\$	6,582				
2008		6,582				
2009		3,108				
Total	<u>\$</u>	16,272				

# 2. Capital Leases

The government has entered into various capital leases for vehicles and infrastructure. Future minimum lease payments and present values of the net minimum lease payments under these capital leases as of December 31, 2006, are as follows:

	Governmenta Activities		
2007 2008 2009 2010	\$	64,685 61,660 4,788 4,788	
Total minimum lease payments		135,921	
Less amount representing interest		7,668	
Present value of net minimum lease payments	\$	128,253	

Assets acquired through capital leases still in effect are as follows:

	Governmental Activities					
Machinery and equipment Infrastructure and undergrounds	\$	149,281 54,700				
Total		203,981				
Accumulated depreciation		(7,293)				
Total	\$	196,688				

#### G. Short-Term Liabilities

#### **Tax Anticipation Warrants**

The government issues tax anticipation warrants in advance of property tax collections, depositing the proceeds in the appropriate fund. Tax anticipation warrants are necessary to meet budgeted expenditures prior to the time when tax proceeds are distributed.

Short-term debt activity for the year ended December 31, 2006, was as follows:

	Beginning	lssued/	Redeemed	Ending	
	Balance	Draws	Repayments	Balance	
Tax anticipation warrants	\$ 4,975,000	\$	\$ 4,975,000	\$	

# H. Long-Term Liabilities

# 1. General Obligation Bonds

The government issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities.

General obligation bonds are direct obligations and pledge the full faith and credit of the government. General obligation bonds currently outstanding at year end are as follows:

Purpose	Original Issue Amount		Interest Rates		Balance December 31		Less: Unamortized Discount		Amount	
Governmental activities:										
2006 Park District bond	\$	1,850,000	3.85% to 4.35%	\$	1,850,000	\$	-	\$	1,850,000	
1998 Redevelopment District bond		1,850,000	4.3% to 4.5%		810,000		-		810,000	
2002 Redevelopment District bond		610,000	3.06%		325,000		-		325,000	
2006 Redevelopment District bond		1.750,000	6.375% to 6.5%		1,750,000		8,409		1,741,591	
1999 Municipal bonds		1,575,000	4.85% to 4.9%		400,000		-		400,000	
2005 Municipal bonds		1,091,903	3.1% to 4.0%		1,037,903	_		_	1,037,903	
Total governmental activities	\$	8,726,903		\$	6,172,903	<u>\$</u>	8,409	<u>\$</u>	6,164,494	

Purpose	Original Issue Amount	Interest Rates	Balance December 31	Less: Unamortized Discount	Amount	
Business-type activities: 1997 Waterworks District bond 2005 Sanitary District bond	\$ 1,740,000 1,175,000	4.6 <b>%</b> 3.1% to 4.0%	\$ 280,000 1,117,000	\$ 127 	\$ 279,873 1,117,000	
Total business-type activities	\$ 2,915,000		\$ 1,397,000	\$ 127	\$ 1,396,873	

Annual debt service requirements to maturity for general obligation bonds are as follows:

Year Ended		Governmental Activities				Business-Type Activities			
December 31		Principal		Interest		Principal	Interest		
2007	\$	599,000	\$	273,600	\$	397,000	\$	45,396	
2008		979,000		244,913		117,000		35,285	
2009		789,000		205,763		117,000		31,453	
2010		684,000		172,456		117,000		27,504	
2011		469,000		145,321		117,000		23,438	
2012-2016		2,292,903		384,178		532,000		51,565	
2017-2021		360,000		9,712			_		
Totals	<u>\$</u>	6,172,903	\$	1,435,943	\$	1,397,000	\$	214,641	

#### 2. Revenue Bonds

The government issues bonds to be paid by income derived from the acquired or constructed assets. Revenue bonds outstanding at year end are as follows:

Purpose	Original Issue Amount	Interest Rates	Balance at December 31	Plus Unamortized Premium	Revenue Bonds
Governmental activities: 1997 Parks and Recreation holding corporation bonds	\$ 2,600,000	5.125% to 5.20%	\$ 1,580,000	\$ (7,001)	<b>\$</b> 1,587,001

Revenue bonds debt service requirements to maturity are as follows:

Year Ended	Governmental Activities					
December 31	_	Principal	Interest			
2007	\$	180,000	\$	76,948		
2008	•	190,000	•	67,466		
2009		205,000		57,345		
2010		225,000		46,326		
2011		240,000		34,320		
2012-2016	_	540,000		28,600		
Totals	<u>\$</u>	1,580,000	<u>\$</u>	311,005		

# 3. Changes in Long-Term Liabilities

Long-term liability activity for the year ended December 31, 2006, was as follows:

		Beginning Balance		Additions	F	Reductions		Ending Balance	_	Due Within One Year
Governmental activities:			_		_					
Bonds payable:										
General obligation	\$	3,491,903	\$	3,600,000	\$	919,000	\$	6,172,903	\$	784,000
Less deferred bond discount		· · · · -		(8,750)		(341)	·	(8,409)	·	
Revenue		1,745,000		-		165,000		1,580,000		180,000
Add deferred bond premium		7,732				731	_	7,001	_	<u> </u>
Total bonds payable		5,244,635		3,591,250		1,084,390		7,751,495		964,000
Capital leases		59,651		149,282		80,680		128,253		59.840
Compensated absences		458,910		456,100		440,148		474,862		351,834
Net pension obligation	_	5,162,226	_	242,371	_		_	5,404,597		-
Total governmental activities										
long-term liabilities	e	10,925,422	e	4,439,003	\$	1 605 210	æ	12 750 207	•	1 275 674
iong-term liabilities	<u>*</u>	10,923,422	<u>*</u>	4,439,003	<u>•</u>	1,605,218	<u>*</u>	13,759,207	<u>*</u>	1,375,674
Business-type activities: Water Utility: Bonds payable:										
General obligation	\$	545,000	•		•	265 000	•	202 202	•	202 222
Revenue	Ф	190,000	\$	-	\$	265,000	\$	280,000	\$	280,000
Less deferred bond discount		•		-		190,000		(427)		-
Less deletted botta discount	_	(3,172)	_	<u>-</u>	_	(3,045)	_	(127)	_	<del>-</del>
Total bonds payable	_	731,828	_	<u>-</u>	_	451,955		279,873		
Compensated absences		40,804	_	40,001	_	39,270		41,535		33,425
Total Water Utility										
long-term liabilities		772,632	_	40,001	_	491,225	_	321,408		313,425
Sanitary District:										
Bonds payable:										
General obligation		1,175,000		_		58,000		1,117,000		117,000
Compensated absences		50,542		39,616		39,270		50,888		39,653
		00,042	_	00,010	_	00,270	_	30,000		30,000
Total Sanitary District										
long-term liabilities		1,225,542	_	39,616		97,270		1,167,888	_	156,653
Total business-type activities										
long-term liabilities	\$	1,998,174	\$	79,617	\$	588,495	\$	1,489,296	\$	940,156
	=		=		=		=		$\doteq$	

Compensated absences and the net pension obligation for governmental activities typically have been liquidated from the General, Motor Vehicle Highway, and Parks and Recreation Funds.

# I. Restricted Assets

The balances of restricted asset accounts in the enterprise funds are as follows:

Improvement account	\$ 2,443,969
Bond and interest account	356,186
Extension account	116,363
Customer deposits	114,236
Co-op account	1,197
Interest receivable	10,910
Taxes receivable	46,079
Intergovernmental receivable	 17,839
Total restricted assets	\$ 3,106,779

#### J. Restatements and Reclassifications

For the year ended December 31, 2006, certain changes have been made to the financial statements to more appropriately reflect financial activity of the government. The following schedule presents a summary of restated beginning balances by fund type. Prior period adjustments represent the reporting of retroactive infrastructure and for corrections to capital assets not previously reported.

Fund Type	Balance as Reported December 31, 2005	Prior Period Adjustments	Balance as Restated January 1, 2006
Governmental activities:			
Invested in capital assets, net of related debt Restricted for:	\$ 10,987,839	\$ 4,858,070	\$ 15,845,909
Highways and streets	475,054	-	475,054
Debt service	565,362	-	565,362
Capital projects	2,335,711	_	2,335,711
Other purposes	210,295	-	210,295
Unrestricted	(3,361,600)		(3,361,600)
Total net assets - governmental activities	\$ 11,212,661	\$ 4,858,070	\$ 16,070,731

#### V. Other Information

#### A. Risk Management

The government is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; job related illnesses or injuries to employees; medical benefits to employees, retirees, and dependents (excluding postemployment benefits); and natural disasters.

The risks of torts; theft of, damage to, and destruction of assets; errors and omissions; job related illnesses or injuries to employees; medical benefits to employees, retirees, and dependents (excluding postemployment benefits); and natural disasters are covered by commercial insurance from independent third parties. Settled claims from these risks have not exceeded commercial insurance coverage for the past three years. There were no significant reductions in insurance by major category of risk.

# **Group Health Insurance**

Prior to October 1, 2000, the Town's Health Insurance Fund, an internal service fund, serviced the risk of loss related to employee health claims. The Town Council passed a resolution allowing this fund to stay open indefinitely.

No claims have been incurred or paid in the past two years.

#### Worker's Compensation

During 1990, the government joined together with other governmental entities to form the Indiana Public Employer's Plan, Inc., a public entity risk pool currently operating as a common risk management and insurance program for approximately 350 member governmental entities. This risk pool was formed in 1989. The purpose of the risk pool is to provide a medium for the funding and administration of worker's compensation claims. The government pays an annual premium to the risk pool for its worker's compensation coverage. The risk pool is considered a self-sustaining risk pool that will provide coverage for its members for up to \$1,000,000 per insured event.

### B. Business-Type Capital Assets

The following is a breakdown of the business-type funds capital assets by Utility:

	Beginning Balance					Ending Balance
Business-type activities:						
Water Utility:						
Capital assets, not being depreciated:						
Land	\$ 17,661	\$ -	\$ -	\$ 17,661		
Construction in progress	176,641	100,244	217,424	59,461		
Total capital assets, not being depreciated	194,302	100,244	217,424	77,122		
Capital assets, being depreciated:						
Buildings	1,062,132	-	-	1,062,132		
Improvements other than buildings	3,957,279	-	-	3,957,279		
Machinery and equipment	487,600	51,443	53,171	485,872		
Infrastructure and underground	9,550,284	217,424		9,767,708		
Totals	15,057,295	268,867	53,171	15,272,991		
Less accumulated depreciation for:						
Buildings .	582,555	24,544	-	607,099		
Improvements other than buildings	1,431,073	89,122	-	1,520,195		
Machinery and equipment	410,530	25,957	53,171	383,316		
Infrastructure and underground	4,039,795	209,940	<del></del>	4,249,735		
Totals	6,463,953	349,563	53,171	6,760,345		
Total capital assets, being depreciated, net	8,593,342	(80,696)		8,512,646		
Total Water Utility capital assets, net	\$ 8,787,644	\$ 19,548	\$ 217,424	\$ 8,589,768		

	Beginning Balance	Increases	Decreases	Ending Balance
Business-type activities: Sanitary District:				
Wastewater Utility:				
Capital assets, not being depreciated:  Land	\$ 37,816	<b>s</b> _	\$ -	\$ 37,816
Construction in progress	365,956	754,525	1,062,692	57,789
Total capital assets, not being depreciated	403,772	754,525	1,062,692	95,605
Capital assets, being depreciated:				
Improvements other than buildings	562,414	5,150	_	567,564
Machinery and equipment	1,032,854	64,322	58, 170	1,039,006
Infrastructure and underground	7,506,377	1,062,692		8,569,069
Totals	9,101,645	1,132,164	58,170	10,175,639
Less accumulated depreciation for:				
Improvements other than buildings	216,837	24,249	5,000	236,086
Machinery and equipment	737,901	76,286	53,170	761,017
Infrastructure and underground	3,804,964	156,940	-	3,961,904
Totals	4,759,702	257,475	58,170	4,959,007
Total capital assets, being depreciated, net	4,341,943	874,689		5,216,632
Total Wastewater Utility				
capital assets, net	\$ 4,745,715	\$ 1,629,214	\$ 1,062,692	\$ 5,312,237
Business-type activities:				
Sanitary District:				
Storm Water:				
Capital assets, not being depreciated:				
Construction in progress	\$ 35,783	\$ 638,769	\$ 674,552	<u>\$</u>
Capital assets, being depreciated:				
Machinery and equipment	48,847	-	-	48,847
Infrastructure and underground	9,168,847	679,794		9,848,641
Totals	9,217,694	679,794		9,897,488
Less accumulated depreciation for:				
Machinery and equipment	48, 154	210	_	48,364
Infrastructure and underground	4,827,494	216,874		5,044,368
Totals	4,875,648	217,084		5,092,732
Total capital assets, being				
depreciated, net	4,342,046	462,710	-	4,804,756
Total Storm Water				
capital assets, net	\$ 4,377,829	\$ 1,101,479	\$ 674,552	\$ 4,804,756

#### C. Subsequent Events

The Board of Sanitary Commissioners has approved the issuance of bonds in 2007 by the Sanitary District for capital equipment and infrastructure improvements. The bonds will be sold in two series, totaling \$3,500,000. The series will have a 10 year and 18 year term for repayment. It is anticipated that the bonds will be issued in September 2007.

Due to delays caused by trending of assessments, the assessed valuations of Lake County have not been finalized. Therefore, the 2006 pay 2007 property tax rates and levies, as well as related budget orders for 2007, have not yet been established as of May 22, 2007. The Town has been advised by the County Treasurer that the first installment of the 2006 pay 2007 property tax billings are currently anticipated to be issued in August 2007.

#### D. Postemployment Benefits

In addition to the pension benefits described below, the government provides postemployment life insurance benefits, as authorized by Indiana Code 5-10-8, to all employees who retire from the government on or after attaining age 55 with at least 20 years of service. Currently, two retirees meet these eligibility requirements. The government and retirees each provide 50% of these postemployment benefits. Expenditures for those postemployment benefits are recognized on a pay-as-you-go basis. During the year ended December 31, 2006, expenditures of \$103 were recognized for postemployment benefits.

#### E. Deferred Retirement Option Plan

Indiana Code 36-8-8.5 allows members of the 1925, 1937, and 1977 Police and Firefighter's Pension Plans to enter into a Deferred Retirement Option Plan (DROP). The member who elects to enter DROP agrees to (1) Execute an irrevocable election to retire on the DROP retirement date and shall remain in active service until that date. (2) The member shall elect a DROP retirement date not less than 12 months and not more than 36 months after the member's DROP entry date. (3) The member may not remain in the DROP after the date the member reaches any mandatory retirement age that may apply to the member. (4) The member may make an election to enter the DROP only once in the member's lifetime.

A member who retires on the member's DROP retirement date may elect to receive a retirement benefit in one of the following forms:

- 1. A retirement benefit paid by and calculated under the provisions of the applicable fund as if the member had never entered the DROP.
- 2. A retirement benefit paid by the applicable fund and consisting of (a) the DROP frozen benefit; plus (b) an additional amount, paid as the member elects, calculated by multiplying the amount of the DROP frozen benefit; by the number of months that the member was in the DROP. If this benefit is elected, the member must elect to receive the additional amount as either a lump sum paid on the member's DROP retirement date or three equal annual payments commencing on the member's DROP retirement date and thereafter paid on the anniversary of the member's DROP retirement date.

In 2006, a Town police officer in the 1925 Police Officers' Pension Plan met all the requirements of the DROP and elected a lump sum payment which totaled \$99,371 from the Police Pension Fund.

#### F. Pension Plans

#### 1. Agent Multiple-Employer and Single-Employer Defined Benefit Pension Plans

#### a. Public Employees' Retirement Fund

#### Plan Description

The government contributes to the Indiana Public Employees' Retirement Fund (PERF), a defined benefit pension plan. PERF is an agent multiple-employer public employee retirement system, which provides retirement benefits to plan members and beneficiaries. All full-time employees are eligible to participate in the defined benefit plan. State statutes (IC 5-10.2 and 5-10.3) govern, through the PERF Board, most requirements of the system and give the government authority to contribute to the plan. The PERF retirement benefit consists of the pension provided by employer contributions plus an annuity provided by the member's annuity savings account. The annuity savings account consists of member's contributions, set by state statute at 3% of compensation, plus the interest credited to the member's account. The employer may elect to make the contributions on behalf of the member.

PERF administers the plan and issues a publicly available financial report that includes financial statements and required supplementary information for the plan as a whole and for its participants. The report may be obtained by contacting:

Public Employees' Retirement Fund Harrison Building, Room 800 143 West Market Street Indianapolis, IN 46204 Ph. (317) 233-4162

# Funding Policy and Annual Pension Cost

The contribution requirements of plan members for PERF are established by the Board of Trustees of PERF. The government's annual pension cost and related information, as provided by the actuary, is presented in this note. Contributions and benefits of this pension plan are recognized when due and payable in accordance with the terms of the plan.

Information to segregate the assets/liabilities and the actuarial study figures between the government and the Utilities is not available. Therefore, the liability for Net Pension Obligation (NPO) is considered an obligation of the government and is presented in the governmental activities of the Statement of Net Assets and is not presented as an asset/liability of the business-type activities.

# b. 1925 Police Officers' Pension Plan

#### Plan Description

The government contributes to the 1925 Police Officers' Pension Plan which is a single-employer defined benefit pension plan. The plan is administered by the local pension board as authorized by state statute (IC 36-8-6). The plan provides retirement, disability, and death benefits to plan members and beneficiaries. The plan was established by the plan administrator, as provided by state statute. The plan administrator does not issue a publicly available financial report that includes financial statements and required supplementary information of the plan.

#### Funding Policy and Annual Pension Cost

The contribution requirements of plan members for the 1925 Police Officers' Pension Plan are established by state statute. Administrative costs of the plan are included in the annual operating budget of the fund. As provided by state statute, all administrative costs are paid from the fund. The Net Pension Obligation (NPO) is considered an obligation of the Town as a whole and is reflected in the Statement of Net Assets. Contributions and benefits of this pension plan are recognized when due and payable in accordance with the terms of the plan. On-behalf contributions from the State of Indiana as shown in the financial statements approximate an equal amount paid out for benefits.

#### **Actuarial Information for the Above Plans**

			PERF		925 Police Officers' Pension
Annual required contribut Interest on net pension o Adjustment to annual req	bligation	\$	164,382 2,142		830,500 308,000
contribution	lunea		(2,441	)	(373,000)
Annual pension cost			164,083		765,500
Contributions made			146,999	<u> </u>	540,213
Increase in net pension obligation			17,084	ļ	225,287
Net pension obligation, beginning of year			29,547	<u> </u>	5,132,679
Net pension obligation,					
end of year		\$	46,631	\$	5,357,966
		=		===	
				1925	S Police
				Off	ficers'
	PE	<u>RF</u>		Pe	nsion
Contribution rates:					
Town	69			-	319%
Plan members Actuarial valuation date	39 07-0				6% 01-06
Actuarial cost method	Entry				ry age
Amortization method	Level per		age Le		ercentage
	of proj				ojected
	payroli,		ed (		I, closed
Amortization period	40 ye	ears		30	years
Amortization period	07.0	4 07		04	04.05
(from date) Asset valuation method	07-0 <sup>-</sup> 75% of e		tod		01-05 year
AUSOL YAMANON MICHIOL	actuaria				year se in of
	plus 2			•	ized and
	market			ealize	d capital
	_51_	_			

Actuarial Assumptions	PERF	1925 Police Officers' Pension
Investment rate of return	7.25%	6%
Projected future salary increases:		
Total	5%	4%
Attributed to inflation	4%	4%
Attributed to merit/seniority	1%	0%
Cost-of-living adjustments	2%	2.75/4%*

<sup>\*2.75%</sup> converted members; 4% nonconverted members

# **Three Year Trend Information**

	Year Ending	Pe	Annual ension Cost (APC)	Percentage of APC Contributed	_	Net ension oligation
	Teal Litting		(///- (/)	Continuated		Jilgalion
PERF	06-30-04	\$	128,396	99%	\$	35,068
	06-30-05		132,071	107%		29,547
	06-30-06		164,083	111%		46,631
1925 Police Officers'			·			•
Pension Plan	12-31-03		1,102,000	40%		4,661,806
	12-31-04		1,106,400	57%	!	5,132,679
	12-31-05		765,500	71%	;	5,357,966

Membership in the 1925 Police Officers' Pension Plan at January 1, 2007, was comprised of the following:

	1925 Police Officers' Pension
Retires and beneficiaries currently	1 61131011
receiving benefits	25
Terminated employees entitled to but	
not yet receiving benefits	-
Current active employees	-

# Statement of Fiduciary Net Assets:

<u>Assets</u>	1925 Police Officers' Pension
Cash and cash equivalents Receivables:	\$ 147,799
Employer contributions	42,409
Interest and dividends	627
Total receivables	43,036
Investments at fair value: Participation in investment pools of other governments	83,458
Total assets	274,293
Net assets:	
Held in trust for:	
Employees' pension benefit	274,293
Total net assets	\$ 274,293
Statement of Changes in Fiduciary Net Assets:	
Additions	
Contributions:	
Employer	\$ 126,719
On-behalf	584,274
Other	2,414
Total contributions	713,407
Investment income:	
Net Increase in fair value of investments	10,342
Interest	21,559
Total investment income	31,901
Total additions	745,308

Statement of Changes in Fiduciary Net Assets (continued):

<u>Deductions</u>	1925 Police Officers' Pension
Benefits	769,684
Administrative expense	582
Total deductions	770,266
Change in net assets	(24,958)
Net assets - beginning	299,251
Net assets - ending	\$ 274,293

#### 2. <u>Cost-Sharing Multiple-Employer Defined Benefit Pension Plan</u>

1977 Police Officers' and Firefighters' Pension and Disability Fund

#### **Plan Description**

The government contributes to the 1977 Police Officers' and Firefighters' Pension and Disability Fund, a cost-sharing multiple-employer defined benefit pension plan administered by the Indiana Public Employees' Retirement Plan (PERF) for all police officers and firefighters hired after April 30, 1977.

State statute (IC 36-8-8) regulates the operations of the system, including benefits, vesting and requirements for contributions by employers and by employees. Covered employees may retire at age 55 with 20 years of service. An employee with 20 years of service may leave service, but will not receive benefits until reaching age 55. The plan also provides for death and disability benefits.

PERF issues a publicly available financial report that includes financial statements and required supplementary information for the plan as a whole and for its participants. That report may be obtained by contacting:

Public Employees' Retirement Fund Harrison Building, Room 800 143 West Market Street Indianapolis, IN 46204 Ph. (317) 233-4162

# **Funding Policy and Annual Pension Costs**

Plan members are required to contribute 6% of the first-class police officers' and firefighters' salary and the government is to contribute at an actuarially determined rate. The current rate, which has not changed since the inception of the plan, is 21% of the first-class police officers' and firefighters' salary. The contribution requirements of plan members and the government are established by the Board of Trustees of PERF. The government's contributions to the plan for the years ending December 31, 2006, 2005, and 2004, were \$440,184, \$426,429, and \$400,004, respectively, equal to the required contributions for each year.

TOWN OF HIGHLAND, INDIANA REQUIRED SUPPLEMENTARY INFORMATION SCHEDULES OF FUNDING PROGRESS

	Unfunded AAL as a Percentage of Covered Payroll ((a-b)/c)	(15%) (28%) (21%)	Unfunded AAL as a Percentage of Covered Payroll ((a-b)/c)	(9,238%) (11,973%) (7,421%) (11,779%) (11,160%) (21,015%)
	Covered Payroll (c)	2,260,372 2,285,379 2,489,408	Covered Payroll (c)	132,300 90,400 138,000 94,200 97,800 51,300
		₩		↔
t Fund	Funded Ratio (a/b)	88% 80% 85% n Plan	Funded Ratio (a/b)	+ c c 4 4 % % % % % % % % % % % % % % % %
Public Employees' Retirement Fund	Unfunded AAL (a-b)	3,709 \$ (330,693) 86 5,184 (643,655) 80 3,425 (531,894) 85 1925 Police Officers' Pension Plan	Unfunded AAL (a-b)	(12,221,756) (10,823,874) (10,240,792) (11,095,620) (10,914,226) (10,780,649)
c Em	1	& Solice		<b>6</b>
Public	Actuarial Accrued Liabillity (AAL) (b)	2,833,709 3,255,184 3,438,425 1925	Actuarial Accrued Liability (AAL) (b)	12,405,500 11,345,900 10,819,400 11,532,700 11,417,600
		↔		€9
	Actuarial Value of Assets (a) 2,503,016	2,503,016 2,611,529 2,906,531	Actuarial Value of Assets (a)	183,744 522,026 578,608 437,080 503,374 299,251
ŀ	1	↔		₩
	Actuarial Valuation Date	07-01-04 07-01-05 07-01-06	Actuarial Valuation Date	01-01-01 01-01-02 01-01-03 01-01-04 01-01-05

The accompanying notes to required supplementary information are an integral part of the required supplementary information.

TOWN OF HIGHLAND, INDIANA
REQUIRED SUPPLEMENTARY INFORMATION
SCHEDULES OF CONTRIBUTIONS FROM THE
EMPLOYER AND OTHER CONTRIBUTING ENTITIES

	Percentage of ARC Contributed	State	24%	31%	36%	23%	27%	49%
1925 Police Officers' Pension Plan	Percentag Contri	City	11%	16%	17%	11%	20%	16%
	Annual Required Contribution	(ARC)	\$ 1,181,900	1,281,200	1,207,400	1,282,400	1,341,400	830,500
	Year	Ending	12-31-00	12-31-01	12-31-02	12-31-03	12-31-04	12-31-05

The accompanying notes to required supplementary information are an integral part of the required supplementary information.

Continued on next page

TOWN OF HIGHLAND, INDIANA
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
GENERAL FUND AND MAJOR SPECIAL REVENUE FUNDS
For The Year Ended December 31, 2006

General Fund

						Variance with Final Budget
		Budget Amounts	nounts			Over
		Original	Final	Actual	len	(Under)
Revenues:	•					•
- axxas	A		4,040,328	ñ A*	5,380,3U4	
Licenses and permits		206,150	206,150		377,190	171,040
intergovernmental		598,573	598,573		644,418	45,845
Charges for services		1,350,630	1,350,630	Ť	1,527,418	176,788
Fines and forfeits		30,000	30,000		66.188	36,188
Other	ı	86,187	86,187		213,818	127,631
Total revenues	ļ	6,919,869	6,919,869	æ	8,194,336	1,274,467
Expenditures:						
Current						
General government:						
Clerk-Treasurer.						
Personal services		74,481	91.735		89.676	2.059
Supplies		2,300	2,228		2,228	7
Other services and charges		55,550	55,400		46,652	8,748
Town Council:						
Personal services		207,756	184,013		164,117	19,896
SejlddnS		400	400		178	222
Other services and charges		222,054	260,346		246,067	14,279
Board of Zoning:						
Personal services		3,359	3,359		3,359	•
Supplies		<del>2</del>	150		150	•
Other services and charges		8,580	8,580		3,830	4,750
Building and Inspection:						
Personal services		171,657	175,686		172,776	2,890
Supplies		5,251	10,125		8,755	1,370
Other services and charges		43,653	36,133		29,881	6,252
Capital outlay		٠	903		902	•
Plan Commission:						
Personal services		2,842	2,842		2,762	8
Supplies		125	125		125	•
Other services and charges		26,649	26,649		14,809	11,840
Board of Works:						
Other services and charges		682,353	695,047		668,311	26,736
Surplies		2.54.4	2,54.4		2 407	47
Other continues and about		10,0	410,2		, 443/	- 6
Culot services and chalges	l	070,16	4/33/		01/44	7,072
Total general government		1,561,294	1,603,554	-	1,501,791	101,763
	ļ					

The accompanying notes to required supplementary information are an integral part of the required supplementary information.

Continued on next page

TOWN OF HIGHLAND, INDIANA
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
GENERAL FUND AND MAJOR SPECIAL REYENUE FUNDS
For The Year Ended December 31, 2006
(Continued)

Budget Amounts Original F 3,639 6,800 1,811 11,002 6,572 10,274 156,108 25,910 63,522,220 118,000 691,105 149,092 4,529,725	Final 4,639 4,639 5,800 1,811 1,811 8,760 6,205 4,894 182,471 21,997 65,040 3,508 3,211,527 144,305 65,749 145,456	A A A A	Variance with Final Budget Over (Under) 344 232 647 322 1,003 2,218 2,982 2,982 3,116 4,506 1,720 1,72
Budget Am inal	18 18 18 18 18 18 18 18 18 18 18 18 18 1	A 6	Over (Unider) 344 232 232 232 22.218 2.2.282 2.9
3,639 8,830 1,811 11,002 8,572 10,274 195,108 25,910 83,833 14,259 14,259 14,259 118,000 118,0	4,639 4,639 5,800 1,811 1,811 1,811 182,471 21,897 65,040 3,504 3,504 3,504 3,504 144,305 145,443 145,443	Ag .	(Under) 344 232 322 1,003 1,003 2,282 2,882 450 450 450 450 450 450 450 450 450 450
3,639 6,800 1,811 11,002 6,572 10,274 195,108 25,910 83,833 14,259 14,259 14,259 118,000 118,0	4,639 5,800 1,811 9,760 6,205 4,894 182,471 21,897 65,040 3,508 3,508 3,508 3,508 144,305 148,305 148,305	es es	344 232 322 1,003 2,218 2,982 450 450 7,328
3,639 6,800 1,811 11,002 6,572 10,274 185,108 25,910 63,833 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259	4,639 5,800 1,811 9,760 6,205 4,894 182,471 21,897 85,040 3,508 3,508 3,508 3,504 148,305 14,305 14,305	r	344 232 322 1,003 2,218 2,982 3,116 450 7,328
3,639 6,800 1,811 11,002 6,572 10,274 195,108 25,910 63,833 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259	4,639 5,800 1,811 9,760 6,205 4,894 182,471 21,897 65,040 3,508 3,508 3,504 144,305 14,305 14,507 14,305	e e	344 232 322 1,003 2,218 2,982 3,116 450 450 7,328
6,800 1,811 11,002 6,572 10,274 195,108 25,910 83,833 14,259 118,000 891,105 14,000 118,000 891,000 14,000	5,800 1,811 1,811 1,814 6,205 4,894 1,504 3,508 3,504 3,504 3,211,527 144,305 145,445	e,	2322 322 322 1,003 2,218 2,982 2,982 450 450 450 450 450 450 450 450 450 450
1,811 11,002 8,572 10,274 19,5,108 25,910 83,833 14,259 14,259 18,000 118,000	1,811 9,760 6,205 4,894 182,471 21,897 85,040 3,508 3,508 3,211,527 144,305 148,305 148,305	es S	647 322 1,003 2,218 2,080 2,882 450 450 450 450 450 450 450 450 450 450
11,002 6,572 10,274 185,108 25,910 63,833 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259 14,259	9.760 6,205 6,205 1,897 21,897 21,897 3,508 3,508 3,508 144,305 145,405 145,405	en en	322 1,003 2,218 2,982 3,116 450 7,328 1,730
11,002 8,572 10,274 195,108 25,910 83,833 14,259 11,259 1118,000 1	9,760 6,205 4,894 182,471 21,897 21,897 8,040 3,508 3,508 144,305 148,305 148,305 148,305 148,305 148,305 148,405 148,405 148,405	ø	322 1,003 2,218 2,882 3,116 450 7,328 7,328
6,572 10,274 195,108 25,910 83,833 14,259 14,259 118,000 891,105 149,082 149,082	6,205 4,894 182,471 21,897 85,040 3,508 3,211,527 144,305 148,045 148,456	ĸ	1,003 2,218 2,982 3,118 450 7,328 7,328
10,274 195,108 25,910 63,833 14,259 14,259 118,000 691,105 691,105 149,082 1529,725	4,894 182,471 21,997 85,040 3,508 3,211,527 144,305 148,305 146,345	6	2,218 2,080 2,982 3,116 450 7,328
195,108 25,910 63,833 14,259 (232,220 1118,000 691,105 691,105 149,082	182,471 21,997 65,040 3,508 3,211,527 144,305 144,305 146,445	e e	2,080 2,982 2,982 3,116 450 7,328 7,328
185,108 25,910 63,833 14,259 118,000 691,105 691,105 691,105	182,471 21,897 85,040 3,508 3,211,527 144,305 628,749 145,445	Ø	2,080 2,882 3,116 450 7,328
25,910 63,933 14,259 14,259 118,000 118,000 149,082 149,082 1529,725	21,997 65,040 3,508 3,211,527 144,305 626,749 145,445	er er	2,982 3,116 450 7,326 1,720
63,933 14,259 14,259 118,000 691,105 149,082	65,040 3,508 3,211,527 144,305 626,749 145,445	e	3,116 450 7,328 7,720
14,259 1,232,220 1,18,000 691,105 149,082 1,529,725	3,508 3,211,527 144,305 628,749 145,445	e,	7,328
,232,220 118,000 691,105 149,082	3,211,527 144,305 626,749 145,445	ю	7,328
,232,220 118,000 691,105 149,092 	3,211,527 144,305 626,749 145,445	n	7,326
118,000 691,105 149,082 529,725	144,305 626,749 145,445	•	1,720
691,105 149,092 529,725	626,749 145,445		
149,082	145,445		
528,725		145,445	'
	4 434 151	4 396 377	47.774
275,268	293,028	N	135
21,193	21,015		716
125,283	1,307,788	1,232,543	75,223
1,421,724	1,621,809	1,545,735	76,074
	1	90,900	(20,900)
7.512.743	7.659.514		174.711
' '		(9,592) (2,500,000)	(9,582) 3,500,000
	•	(3,509,592)	3,490,408
(592,874)	(739,645)	(2,800,059)	4,590,164
3,326,922	3,326,922	3,326,922	
2,734,048 \$		49	\$ 4,590,164
(592,8			7,659,514 7,959,514 739,645) 3,326,922 8 2,587,277 \$

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The accompanying notes to required supplementary information are an integral part of the required supplementary information.

TOWN OF HIGHLAND, INDIANA
REQUIRED SUPPLEMENTARY INFORMATION
BUDGETARY COMPARISON SCHEDULES
GENERAL FUND AND MAJOR SPECIAL REVENUE FUNDS
For The Year Ended December 31, 2006
(Continued)

Parks and Recreation

		Budget,	Budget Amounts			Variance with Final Budget Over
		Original	Final	   	Actual	(Under)
Revenues:	6	704 443	4		90 700	
Interdovernmental	9	74 201		74.707	70 847	947,740 9359
Charges for services		620 000	. 6	620,000	525,027	(54 973)
Other	ŀ	176,100	17	176,100	261,050	84,950
Total revenues	]	1,654,413	1,65	1,654,413	1,781,779	127,366
Expenditures: Ourrent: Outture and recreation:						
Personal services		810,292	8 9	803,335	796,627	6,708
Other services and charges		791,010	2 8	120,743 R36,835	120, 163 832 540	200
Capital outlay	ĺ	20,000	2	20,000	-	20,000
Total expenditures	ĺ	1,739,342	1,78	1,780,913	1,749,350	31,563
Other financing sources (uses): Operating transfers out		•		ı	00000	5
Temporary loans received		•			80,000	(000,08)
Tax anticipation warrants repaid		1		.   -	(565,000)	565,000
Total other financing sources (uses)	ļ			`\ 	(495,000)	495,000
Net change in fund balance		(84,929)	(12	(126,500)	(462,571)	590,803
Fund balances - beginning	ļ	492,219	48	492,219	492,219	
Fund balances - December 31	€9	407,290	\$ 36	365,719 \$	29,648	\$ 590,803

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The accompanying notes to required supplementary information are an integral part of the required supplementary information.

# TOWN OF HIGHLAND, INDIANA NOTES TO REQUIRED SUPPLEMENTARY INFORMATION December 31, 2006

#### Note I. Budgets and Budgetary Accounting

The Town follows these procedures in establishing the budgetary data reflected in the budgetary comparison schedules:

- A. After conferring with the Town Council President and several department heads, the Town Clerk-Treasurer submits to the Town Council a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- B. Prior to adoption, the Town advertises the budget and the Town Council holds public hearings to obtain taxpayer comments. The Town Council may reduce, but not increase, the budget from the advertised amounts.
- C. No later than September 20 of each year, the budget for the next year is approved by the Town Council through the passage of an ordinance.
- D. Copies of the budget ordinance and advertisements for funds for which property taxes are levied or highway use taxes are received are sent to the Indiana Department of Local Government Finance for their review and approval. The budget becomes legally enacted after the Town Clerk-Treasurer receives approval from the Indiana Department of Local Government Finance. This approval is required by Indiana Statute and ad valorem property tax rates are to be set by February 15 of the year budgeted. The budget ordinance as approved by the Indiana Department of Local Government Finance becomes the Town's expenditures budget. The Town's maximum tax levy is restricted by Indiana Law, with certain adjustments and exceptions. If the advertised budget, for funds for which property taxes are levied or for which highway use taxes are received, exceeds the spending and tax limits of the state control laws, an excess levy can be granted by the Indiana Department of Local Government Finance, upon appeal by the Town.
- E. The legal level of budgetary control (the level at which expenditures may not exceed appropriations without the governing body's approval) is by object classification for all funds except for the General Fund, which is by object classification within each department. The Town's management cannot transfer budgeted appropriations between object classifications of a budget without approval of the Town Council. Any revisions that after the total appropriations for any fund or any department of the General Fund must be approved by the Town Council and, in some instances, by the Indiana Department of Local Government Finance.
- F. Formal budgetary integration is required by State statute and is employed as a management control device. An annual budget was legally adopted for the following funds:

Major funds:

**General Fund** 

Special revenue fund: Parks and Recreation

Capital projects funds:
Park Nonreverting Capital
Redevelopment Capital

Nonmajor funds:

Special revenue funds:

# TOWN OF HIGHLAND, INDIANA NOTES TO REQUIRED SUPPLEMENTARY INFORMATION December 31, 2006 (Continued)

Motor Vehicle Highway, Local Road and Street, Law Enforcement Continuing Education, Innkeepers Tax, Solid Waste Grant Fund, Redevelopment General, Park Nonreverting Operating

#### Debt service funds:

Corporation Bond and Interest, Parks and Recreation Bond and Interest, Redevelopment Bond and Interest

#### Capital projects funds:

Cumulative Capital Improvement, Cumulative Capital Development, General Improvement Fund, Municipal Cumulative Street, Gaming Revenue Sharing

- G. The Town's budgetary process is based upon cash outflows, which is a Non-GAAP basis. Appropriations lapse with the expiration of the budgetary period unless encumbered by a purchase order or contract. Encumbered appropriations are carried over and added to the subsequent year's budget.
- H. Budgeted amounts are as originally adopted, or as amended by the Town Council and approved by the Indiana Department of Local Government Finance in the regular legal manner. The net effect of individual amendments to the budget increased the original appropriations by \$4.359,050 in 2006.
- I. Expenditures did not exceed appropriations for any funds or any departments within the General Fund which required legally approved budgets.

#### Note II. Budgetary to GAAP Reconciliation

The major differences between Budgetary (Non-GAAP) basis and GAAP basis are:

- A. Revenues are recorded when received in cash (budgetary) as opposed to susceptible to accrual (GAAP).
- B. Expenditures are recorded when paid in cash (budgetary) as opposed to when the liability is incurred (GAAP).
- C. Tax anticipation warrants are treated as cash financing sources and uses (budgetary), but are reported only on the balance sheet of the fund statements (GAAP).

	General	Parks and Recreation
Net change in fund balance (budgetary basis) Adjustments:	\$ (2,800,059)	\$ (462,571)
To adjust revenues for accruals	(90,956)	(19,613)
To adjust expenditures for accruals	14,804	(71,742)
To adjust for tax anticipation warrants	3,500,000	565,000
Net change in fund balance (GAAP basis)	\$ 623,789	\$ 11,074

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### NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds which account for the proceeds of specific revenue sources

(other than for major capital projects) that are legally restricted to

expenditures for specific purposes.

Debt Service Funds which account for the accumulation of resources for and the pay-

ment of long-term debt principal and interest.

Capital Project Funds which account for the financial resources to be used for the

acquisition or construction of major capital facilities and the payment of long-term debt principal, interest, and related costs incurred to acquire or construct major capital facilities (other than those financed by Pro-

prietary Funds).

TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONIMAJOR GOVERNIMENTAL FUNDS For The Year Ended December 31, 2006

Assets	- 8	Nonmajor Special Revenue Funds	- 1	Nonmajor Debt Service Funds	Capita	Nonmajor Capital Projects Funds		Totals
Cash and cash equivalents Researchles (not of elloweness for uncollectibles)	•	130,728	4	•	•	•	69	130,728
Interest		269		•		•		269
Taxes		18,017		•		•		18,017
mergovernmentar Restricted assets:		80,		•		•		7,087
Cash and cash equivalents		969.066		627.077		2,225,156		3.821.299
Interest receivable		3,103		4,350		8.401		15,854
Taxes receivable		22,390		194,864		25,539		242.793
Intergovernmental receivable		149,650		76,649		46,298		272,597
Special assessments receivable						16,994		16,994
Total assets	<del>.,</del>	1,300,310	s l	902,940	•	2,322,388	•	4,525,638
Liabilities and Fund Balances								
L'abilities:								
Accounts payable	69	3,302	↔	•	€	٠	w	3,302
Accrued payroll and withholdings payable		1,851		•		1		1,851
Deferred revenue Pouchle from rectided conde		12,828		•		•		12,828
Accounts payable		17.327		20.462		5 012		42 801
Accrued payroll and withholdings payable		15,106		'		678		15.784
Contracts payable		•		•		80,134		80,134
Deferred revenue		•		61,861		32,477		94,338
Total liabilities		50,414		82,323		118,301	ļ	251,038
Fund balances:								
Keserved 10f: Encumbrances		136,241		20,462		251.876		408.579
Unreserved, reported in:		. !		•		•		
Special revenue funds Capital projects funds		1,113,655		• •		- 1,952,211		1,113,655
Debt service funds				800,155		.		800,155
Total fund balances	-	1,249,896	İ	820,617		2,204,087	-	4,274,600
Total liabilities and fund balances	မှာ	1,300,310	•	902,940	9	2,322,388	•	4,525,638

TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
For The Year Ended December 31, 2006

	Specii	Nonmajor Special Revenue	Deb.	Nonmajor Debt Service	Nonmajor Capital Projects		
Revenues:		Spunds		Lands	runds		l otal
Property	4	296,633	49	1,411,768	\$ 197,058	49	1,905,459
Special assessments		, 6		•	64,548		64,548
intercontention of intercontenti		450,036		, 60	787 100		24,710
Charges for services		53.938		200,801	co/'los	_	2,341,000 53 038
Fines and forfeits		3,939					3,939
Other		85,369		18,312	94,338	-	198,019
Total revenues		1,914,627		1,539,963	1,337,709	_	4,792,299
Expenditures:							
Current:							
Public safety		186,784		•	1		186,784
Highways and streets		1,055,462		•	•		1,055,462
Sanitation		22,098		•	1		22,098
Culture and recreation		77,887		1	•		77,887
Urban redevelopment		153,164		•	•		153,164
Debt service:							
Principal		•		1,084,000	•		1,084,000
		•		226,404	•		226,404
General government		•		1	NTN 78C		A7A 78C
Highways and streets		•			422.998		422.998
Total expenditures		1,495,395		1,310,404	710,472		3,516,271
Excess of revenues over expenditures		419,232		229,559	627,237		1,276,028
Other financing sources (uses): Transfers in		1,000		50,000	•		51,000
Transfers out		(20'000)			1		(20,000)
Total other financing sources and uses		(49,000)		50,000			1,000
Net change in fund balances		370,232		279,559	627,237		1,277,028
Fund balances - beginning		879,664		541,058	1,576,850		2,997,572
Fund balances - ending	s s	1,249,896	9	820,617	\$ 2,204,087	69	4,274,600

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### **NONMAJOR SPECIAL REVENUE FUNDS**

Motor Vehicle Highway - To account for the construction and maintenance of streets, alleys and the

operations of the street maintenance activities of the public works department. Resources are derived from state motor vehicle (gasoline tax) distrib-

utions. (Confer IC 8-14-1-5 et seq.)

Local Road and Street - To account for the operation and maintenance of the local road and street

systems. Resources are derived from state gasoline tax distributions. (Con-

fer IC 8-14-2-5)

Unsafe Building - To account for expenditures and resources received for the programs of the

Town related to operation and enforcement of the state unsafe building law. Resources are derived from settlements, bonds posted, money received in satisfaction of receivers' notes or money received for payment or settlement

of civil penalties. (Confer IC 36-7-9 et seq.).

Park Donation - To account for monies provided by private donors for parks and recreation

purposes.

Federal Forfeited and Seized Assets -

To account for expenditures by the Metropolitan Police Department related to drug enforcement and other approved law enforcement purposes. Resources are derived from distributions from the Federal Government of confiscated assets, seized from illegal drug or other unlawful activities, gathered from cooperative law enforcement operations with Federal and law enforce-

ment agencies.

Law Enforcement
Continuing Education -

To account for expenditures related to continuing education of law enforcement officers employed by the Metropolitan Police Department as well as law enforcement equipment and supplies. Resources are derived from special fees collected from enforcement incidents, gun permit applications,

accident reports and vehicle inspection. (Confer IC 5-2-8-6; IC 9-29-4-1; IC

9-29-11-1(a); IC 35-47-2-3)

Hazardous Materials Response -

To account for expenditures related to emergency response activities carried out by the Highland Fire Department in consequence of hazardous

materials incidents. Resources may be used for training, equipment and supplies acquisition that are required in consequence of hazardous materials incidents. Resources are derived from fees imposed upon hazardous materials actors, donations, or gifts and from interest earned from lawful

investments. (Confer IC 36-8-12.2-8.1 et seq.)

Innkeepers Tax - To account for expenditures of the Town related to economic development

projects or purposes. Resources are derived from distributions from a county tax imposed upon Inns, Lodges, Hotels and Motels. (Confer IC 6-9-2

et seq.)

Solid Waste Grant Fund - To account for expenditures of the Town related to programs of the municipality that are consistent with the terms of the Lake County Solid Waste Dis-

trict Management Twenty-Year Plan, and to support the on-going integrated, community based solid waste management program. Resources are derived from grant distributions from a county solid waste management special

taxing district tax. (Confer IC 13-9.5 et seq.)

### **NONMAJOR SPECIAL REVENUE FUNDS**

(Continued)

Donation -

To account for monies provided by private donors.

Highway of Flags Donation -

To account for moneys provided by private donors, including an original gift from the Council for the Encouragement of Patriotism, benefiting the Highway of Flags Veterans' Monument, located on the southeast corner of the intersection of Ridge Road and Indianapolis Boulevard (US Highway 41).

Fire Department Homeland Security Grant -

To account for expenditures related to special enhanced training and acquisition of emergency equipment under the aegis of the municipal Fire Department according to the terms of a special grant awarded for this particular purpose. Resources are derived from a special grant awarded by the Federal Emergency Management Agency of the United States Homeland Security Department.

Shared Ethics Initiative Fund -

To account for expenditures and resources received in consequence of an interlocal cooperation agreement between several municipalities to support cooperative activities, training and instruction related to ethics and standards for elected and appointed officers as well as employees. Resources are derived from participating municipalities' annual fees, special charges that may be fixed from time to time, and interest earned on fund balance.

Traffic and Children
Safety Grant Fund -

To account for expenditures related to special safety programs and activities carried out by the Metropolitan Police Department involving installation of child safety seats, special traffic enforcement initiatives involving seat belt law compliance to operating without impairment and pedestrian safety initiatives. Resources for this fund are derived from grants, awards or prizes that are given in support and in consequence of law enforcement efforts or programs for traffic control, traffic safety, child safety, pedestrian safety, passenger safety and related programs; or that are given in support and in consequence of law enforcement efforts for sobriety enforcement, provided such moneys are not required to be accounted for in another fund; or that are given in support and consequence of law enforcement efforts under such programs as the Indiana Automotive Safety Program, the Safe Kids Project and which support the establishment of Car Seat Fitting Station; and from investment yields.

Law Enforcement Block Grant -

To account for expenditures by the Metropolitan Police Department related to law enforcement and implementation of Bicycle Police Patrols. Resources are derived from distributions from a United States Department of Justice Local Law Enforcement Block Grant.

Redevelopment General -

To account for the operation and redevelopment activities of the Department of Redevelopment and the Redevelopment Commission. Resources are derived from a specific annual property tax levy and miscellaneous revenues. (Confer IC 36-7-14 et seq.)

### **NONMAJOR SPECIAL REVENUE FUNDS**

(Continued)

Park Nonreverting Operating - To account for expenditures and resources received in support of special

events and community activities not otherwise accounted for in the Park and Recreation Fund, and established pursuant to Indiana Code 36-10-3-22. Resources are derived from special user fees and charges authorized by the

Park and Recreation Board.

Safe Neighborhood Grant - To account for expenditures related to special safety programs and activities

carried out by the Metropolitan Police Department that support and extend safe neighborhoods according to the terms of a special grant awarded for these particular purposes. Resources are derived from a special grant awarded by the United States Department of Justice through the Indiana

Criminal Justice Institute.

Fire Computer Grant Fund - To account for expenditures related to the purchase of computer equipment

and software carried out by the Fire Department according to the terms of a special grant awarded for this particular purpose. Resources are derived

from a special grant award.

TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONMAJOR SPECIAL REVENUE FUNDS December 31, 2006

Assets	Motor Vehicle Highway	Local Road and Street	Unsafe Building	Park Donation	Federal Forfeited and Seized Assets	Law Enforcement Continuing Education	Hazardous Materials Response
Cash and cash equivalents Receivables (net of allowances for uncollectibles):	· •	y y	· ·	\$ 6,810	•		•
Taxes Intercovernmental						1 1 1	
restricted assets: Cash and cash equivalents Interest receivable Taxes receivable	499,320 1,726	151,981 534	2,457	1 1	46,358 196	25,541 57	2,937
Intergovernmental receivable	97,694	44,032			' '	936	
Total assets	\$ 621,130	\$ 196,547	\$ 2,457	\$ 6,810	\$ 46,554	\$ 26,534	\$ 2,937
Liabilities and Fund Balances.							
Labilities: Accounts payable Accounts payable	·	, •	· •	· •	•	, •	, 49
Accused payton and willinounings payable Defeared revenue Develue from restricted access:	7,108		• •		• •	• •	
Accurate payroll and withholdings payable	13,963	1,800			කි ,	202	•
Total liabilities	36,177	1,800			163	202	
Fund balances: Reserved for: Encumbrances	16,978	7,685	•	•	•	1,415	•
Oneserveu, reponted in: Special revenue funds	567,975	187,062	2,457	6,810	46,391	24,917	2,937
Total fund balances	584,953	194,747	2,457	6,810	46,391	26,332	2,937
Total liabilities and fund balances	\$ 621,130	\$ 196,547	\$ 2,457	\$ 6,810	\$ 46,554	\$ 26,534	\$ 2,937

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TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONMAJOR SPECIAL REVENUE FUNDS December 31, 2006 (Continued)

Assets	=	Innkæpers Tax	Solic	Solid Waste Grant Fund	8	Donation	Highway of Flags Donation	itio	Fire Department Homeland Security Grant	Shared Ethics Initiative Fund	ì	Traffic and Children Safety Grant Fund
Cash and cash equivalents Receivebles (not of allowences for uncollectibles).	•	•	•	•	<b>\$</b>	23,843	<b>\$</b>	23,620	· •	\$ 4,500	<b>∳</b>	•
Independent of an organization of an organization of the organizat		•		•		•		8	•			•
intergovernmental		• •		• •		• •			•			1 1
restrated assets: Cash and cash equivalents Interest receivable		7,985		224,100				1 1	. 22			3,930
Taxes receivable Intergovernmental receivable				6,988				· ·j			 	
Total assets	<b>6</b>	7,994	<b>S</b>	231,669	•	23,843	\$ 23	23,715	\$ 22	\$ 4,500	ارم اا8	3,930
Liabilities and Fund Balances												
Liabilities: Accounts payable	s	1	ø	•	s	•	en	•	1	€1	•	•
Accrued payroll and withholdings payable Deferred revenue		• •			•					•		• •
Payable from restricted assets: Accounts payable Accrued payroll and withholdings payable						1 1			, ,			
Total liabilities						'	,	'			 	'
Fund balances: Reserved for: Encumbrances		•		94,728		•		•	•		,	•
Onesarved, eponed in: Special revenue funds		7,994		136,941		23,843	23	23,715	22	4,500	81	3,930
Total fund balances	-	7,994		231,669		23,843	23	23,715	22	4,500	81	3,930
Total liabilities and fund balances	•	7,994	6	231,669	9	23,843	\$ 23	23,715	\$ 22	\$ 4,500	8II	3,930

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TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONMAJOR SPECIAL REVENUE FUNDS December 31, 2006 (Continued)

Assets	Lr Enforc Block	Law Enforcement Block Grant	Redev	Redevelopment General	٥	Park Nonreverting Operating	Seight Seight	Safe Neighborhood Grant	Fire Computer Grant Fund	1	Totaks	
Cash and cash equivalents	ss.	•	•	65,798	•	6,157	•	•	·s	<b>↔</b>	130,728	728
Receivables (net of allowances for uncollectibles):		•		152		22		•			2	269
Taxes		•		18,017		! *		•			18,017	14
Intergovernmental		•		7,087		•		•			7,087	287
Resincted assets: Cash and cash equivalents		272		•		•		4,162		_	990'696	99
Interest receivable		•		•		•		•			3,103	8
i axes receivable Intergovernmental receivable		' '		' '		' '		' '		1	22,390 149,650	8
Total assets	<b>6</b>	272	•	91,054	•	6,179	•	4,162		<b>~</b> ∥	1,300,310	윘
Labilities and Fund Balances												
Liabilities: Accounts ravable	u	i	Ų	4 782	v	1 530	v	,	v	ď	č	3
Accrued payroll and withholdings payable Deferred revenue	•	• •	•	1,851	•		•		•	•	1,851	2 22 2
Payable from restricted assets:		•		2,120		•		•			0,7	970
Accounts payable Accrued payroll and withholdings payable		'						1,199		, i	17,327	327
Total liabilities				9,353		1,520		1,199		•1	50,414	7
Fund balances: Reserved for: Encumbrances		,		13 745		- 69		•			136 241	7
Unreserved, reported in: Special revenue funds		272		67,956		2.969		2.963			1.113.655	
Total fund balances		272		81.701		4.659		2.963		   <del></del>	1.249.896	9
Total liabilities and fund balances	6	272	•	91,054	<u>ب</u>	6,179	60	4,162		l <del>(</del> 5)	1,300,310	

Continued on next page

TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
NONMAJOR SPECIAL REVENUE FUNDS
For The Year Ended December 31, 2006

	Motor Vehicle Hinthway	Local Road	Unsafe	Park Penation	Federal Forfeited and Seized	Law Enforcement Continuing	Hazardous Materials
Revenues: Taxes:			R		99990		Nestrolise 1
Property	\$ 165,637	- \$ 21	•	· •	•	•	•
Licenses and permits Intergovernmental	- 906,835		1 1		• •	5,210	
Charges for services Fines and forfeits		220	ı	•	•	20,915	2,463
Other	30,036	6,749		7,662	3,458	3,939	1 1
Total revenues	1,102,508	268,471		7,662	3,458	30,726	2,463
Expenditures: Current: Public safety			•	•	96.09	6	
Highways and streets	861,700	193,762			507'00	610 <u>.</u>	
Culture and recreation Urban redevelopment	į			5,910	' ' '	• • •	1 1 1
Total expenditures	861,700	193,762		5,910	60,289	19,813	
Excess (deficiency) of revenues over (under) expenditures	240,808	<u>8</u> 74,709	•	1,752	(56,831)	10,913	2,463
Other financing sources (uses): Transfers in Transfers out		(2000)	' '	' '		' '	1
Total other financing sources and uses		(50,000)					•
Net change in fund balances	240,808	24,709		1,752	(56,831)	10,913	2,463
Fund balances - beginning	344,145	170,038	2,457	5,058	103,222	15,419	474
Fund balances - ending	\$ 584,953	3 \$ 194,747	\$ 2,457	\$ 6,810	\$ 46,391	\$ 26,332	\$ 2,937

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TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
NONMAJOR SPECIAL REVENUE FUNDS
For The Year Ended December 31, 2006
(Continued)

	Innkeepers	Solid Waste		Highway of	Fire Department Homeland	Shared Ethics	Traffic and Children Safety
Revenues: Taxes:	<u>ā</u>				Security Gram	initiative rund	Gram rund
Property Licenses and nermits	и •	· ·	· ·	1,091	•	· ·	•
Intergovernmental	5,400	246,199		•			
Criatiges for services Fines and forfeits Other	311	- 581	23,222	1 1	1 1	4,500	
Total revenues	5,711	246,780	23,222	1,091		4,500	
Expenditures: Current: Public safety	•	•	28,236	٠	253	•	469
Highways and streets Sanitation Culture and recreation Urban redevelopment	14,249	22,098					
Total expenditures	14,249	22,098	28,236		253		469
Excess (deficiency) of revenues over (under) expenditures	(8,538)	224,682	(5,014)	1,091	(253)	4,500	(469)
Other financing sources (uses): Transfers in Transfers out	' '		' '	1,000		' '	
Total other financing sources and uses				1,000			
Net change in fund balances	(8,538)	224,682	(5,014)	2,091	(253)	4,500	(469)
Fund balances - beginning	16,532	6,987	28,857	21,624	275		4,399
Fund balances - ending	\$ 7,994	\$ 231,669	\$ 23,843	\$ 23,715	\$ 22	\$ 4,500	\$ 3,930

# TOWN OF HIGHLAND, INDIANA COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES NONMAJOR SPECIAL REVENUE FUNDS For The Year Ended December 31, 2006 (Continued)

	Law Enforcement Block Grant	Redevelopment General	Park Nonreverting Operating	Safe Neighborhood Grant	Fire Computer Grant Fund	Total
Revenues: Taxes:						
Property	· •	\$ 129,905	, sa		, \$	\$ 296,633
Licenses and permits	•	•	19,500	•	•	24,710
Intergovernmental	10,272	10,160	•	10,000	•	1,450,038
Charges for services	•	•	30,010	•	•	53,938
Fines and forfeits	•	•	•	•	•	3,939
Office		990'9	1,964	158	•	85,369
Total revenues	10,272	146,131	51,474	10,158	1	1,914,627
Expenditures:						
Current: Public safety	10,000	٠	•	67.724	•	186.784
Highways and streets	•	•	•	•	•	1,055,462
Sanitation	•	•	•	•	•	22,098
Culture and recreation Urban redevelopment	B (	- 153 164	57,728	•	•	77,887
		5				6 20
Total expenditures	10,000	153,164	57,728	67,724		1,495,395
Excess (deficiency) of revenues over (under) expenditures	272	(7,033)	(6,254)	(57,566)		419,232
Other financing sources (uses): Transfers in	1					
Transfers out			' '			(20,000)
Total other financing sources and uses	•	•				(49,000)
Net change in fund balances	272	(7,033)	(6,254)	(57,566)		370,232
Fund balances - beginning		88,734	10,913	60,529		879,664
Fund balances - ending	\$ 272	\$ 81,701	\$ 4,659	\$ 2,963	\$	\$ 1,249,896

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONIMAJOR GOVERNIMENTAL FUNDS
SPECIAL REVENUE FUNDS - MOTOR VEHICLE HIGHWAY
FOT The Year Ended December 31, 2006

Variance with

		Budget Amounts	Amour	ıts			Fine	Final Budget Over
		Original		Final		Actual	٢	(Under)
Revenues: Taxes	49	150.249	6	150.249	•	160.599	•	10.350
Intergovemmental	,	814,167		814,167	•	899,641	•	85,474
Other		1,500		1,500		28,991		27,491
Total revenues		965,916		965,916		1,089,231	İ	123,315
Expenditures:								
Highways and streets:								
Personal services		439,451		438,934		341,400		97,534
Supplies		189,310		188,930		186,841		2,089
Other services and charges		127,315		369,152		347,983		21,169
Capital Outlay				52,039		51,552		487
Total expenditures		756,076		1,049,055		927,776		121,279
Net change in fund balance		209,840		(83,139)		161,455		2,036
Fund balances - beginning		337,865		337,865		337,865		
Fund balances - December 31	<b>•</b>	547,705	•	254,726	•	499,320	<b>6</b>	2,036
Budget/GAAP Reconciliation								
Net change in fund balance, budgetary basis To adjust revenues for accruals					•	161,455 66,076		
i o adjust expenditures for accruais						13,277		
Net change in fund balance, GAAP basis					S	240,808		

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
SPECIAL REVENUE FUNDS - LOCAL ROAD AND STREET
FOR The Year Ended December 31, 2006

		Budget Amounts	Amour	ıts			Var Fin	Variance with Final Budget Over	
ı		Original		Final		Actual		(Under)	
Revenues: Intergovernmental Other	<b>↔</b>	244,955	<b>"</b>	244,955 1,200	•	260,329	<b>69</b>	15,374 5,840	
Total revenues		246,155		246,155		267,369		21,214	
Expenditures: Current: Highways and streets: Personal services Other services and charges		66,854 206,600		66,854 198,915		66,751 175,211		103	
Total expenditures		273,454		265,769	Ì	241,962		23,807	
Net change in fund balance		(27,299)		(19,614)		25,407		(2,593)	
Fund balances - beginning		126,574		126,574		126,574		•	
Fund balances - December 31	<b>6</b>	99,275	•	106,960	•	151,981	•	(2,593)	
Budgel/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					•	25,407 (1,800) 1,102			
Net change in fund balance, GAAP basis					<b>∞</b>	24,709			

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
SPECIAL REVENUE FUNDS - LAW ENFORCEMENT CONTINUING EDUCATION
For The Year Ended December 31, 2006

	<u> </u>	Budget Amounts	nounts				Variance with Final Budget Over	dget
C	Original		Final	-E		Actual	(Under)	2
Revenues: Licenses and permits	•	2,100	40	2,100	s,	5.210	s	3.110
Intergovernmental	<b>+</b>	13,274		13.274		20.915		1.64
Charges for services	•	2,000		2,000		3,645		1,645
Other		8	İ	200		920		450
Total revenues	=	17,574		17,574		30,420		12,846
Expenditures: Curent: Public safety:								
Seildes	•	6,800		6,800		6,508		292
Other services and charges	=	17,613		16,198		13,173		3,025
Total expenditures	5	24,413		22,998		19,681		3,317
Net change in fund balance	¥	(6,839)		(5,424)		10,739		9,529
Fund balances - beginning	1	14,802		14,802		14,802		.
Fund balances - December 31	<b>S</b>	7,963		9,378	9	25,541	65	9,529
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					I	10,739 (132) 306		
Net change in fund balance, GAAP basis					<b>"</b>	10,913		

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
SPECIAL REVENUE FUNDS - INNKEEPERS TAX
For The Year Ended December 31, 2006

		Budget Amounts	Amoun	<u>w</u>			Varis Fina	Variance with Final Budget Over
		Original		Final		Actual	٦	(Under)
Revenues: Intergovernmental Other	•	5,400	•	5,400	•	5,400	<b>.</b>	347
Total revenues		5,400		5,400		5,747		347
Expenditures: Current: Culture and recreation:								
Supplies Other services and charges		• •		4,800 9.500		2,949		1,851
Capital outlay				2,300		2,300		3
Total expenditures		1		16,600		14,249		2,351
Net change in fund balance		5,400		(11,200)	_	(8,502)		(2,004)
Fund balances - beginning		16,487		16,487	ļ	16,487		
Fund balances - December 31	\$	21,887	•	5,287	•	7,985	•	(2,004)
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals					<b>.</b>	(8,502)		
Net change in fund balance, GAAP basis				•	•	(8,538)		

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONIMAJOR GOVERNIMENTAL FUNDS
SPECIAL REVENUE FUNDS - SOLID WASTE GRANT FUND
FOT The Year Ended December 31, 2006

		Budget Amounts	/mou!	nts			z Ę	Variance with Final Budget Over
1		Original		Final		Actual	٦	(Under)
Nevenues: intergovernmental Other	<b>.</b>	119,204	<b>"</b>	119,204	•	246,198		126,994
Total revenues		119,404		119,404		246,198		126,794
Expenditures: Current: Sanitation:								
Supplies Other services and charges		10,000 88,940		10,000		5,676		4,324
Capital outlay		"		9,710		9,710		1
Total expenditures		98,940		26,422		22,098		4,324
Net change in fund balance		20,464		92,982		224,100		122,470
Fund balances - beginning								
Fund balances - December 31	•	20,464	9	92,982	<b>6</b>	224,100	6	122,470
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals					•	224,100		
Net change in fund balance, GAAP basis					<b>•</b>	224,682		

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNIMENTAL FUNDS
SPECIAL REVENUE FUNDS - REDEVELOPMENT GENERAL

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		Budget Amounts	- Amount	w			s ī	Variance with Final Budget Over
1	0	Original		Final		Actual		(Under)
Revenues: Taxes	s	120.904	69	120.904	69	122.807	4	1.903
Intergovernmental	ı	11,44,11		11,441		7,585	•	(3,856)
Other		1,000		1,000		6,358		5,358
Total revenues		133,345		133,345		136,750		3,405
Expenditures: Current:								
Urban redevelopment:								
Personal services		55,557		55,687		54,533		1,154
selidans		909		902		706		•
Other services and charges		128,782		123,943		96,223		27,720
Total expenditures		184,939		180,336		151,462		28,874
Net change in fund balance		(51,594)		(46,991)		(14,712)		(25,469)
Fund balances - beginning		80,510		80,510		80,510		1
Fund balances - December 31	<b>\$</b>	28,916	<b>5</b>	33,519	•	65,798	s s	(25,469)
Budget/GAAP Reconciliation								
Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					<u>پ</u>	(14,712) 9,381 (1,702)		
Net change in fund balance, GAAP basis					•	(7,033)		

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
SPECIAL REVENUE FUNDS - PARK NONREVERTING OPERATING
FOR The Year Ended December 31, 2006

		Budget Amounts	Amoun	ş			Variance with Final Budget Over	ag ig
		Original		Final		Actual	(Under)	_[
Revenues: Licenses and permits	es.	15.500	69	15.500	61	19.500	4	000
Charges for services	•	30,500	•	30,500	•	30.010	-	96
Other		20		200		1,979	1	1,479
Total revenues		46,500		46,500		51,489	4	4,989
Expenditures:								
Current: Culture and recreation:								
Supplies		•		775		25		4
Other services and charges		150		26,560		55,474	1	1,086
Total expenditures		150		57,335		56,208	+	1,127
Net change in fund balance		46,350		(10,835)		(4,719)	ฑั	3,862
Fund balances - beginning		10,876		10,876		10,876		1
Fund balances - December 31	<b>∞</b>	57,226	<b>"</b>	4	69	6,157	9	3,862
Budget/GAAP Reconciliation								
Net change in fund balance, budgetary basis To adjust revenues for accruals					ø	(4,719) (15)		
To adjust expenditures for accruals						(1,520)		
Net change in fund balance, GAAP basis					•	(6,254)		

### NONMAJOR DEBT SERVICE FUNDS

Corporation Bond and Interest - To account for the accumulation of resources for, and the payment of general long-term debt of the Town. Resources are derived from an annual tax levy. Property Tax levy in excess of actual requirements is legally restricted to servicing the debt. (Confer IC 35-5-2-11; IC 6-1.1-20)

Parks and Recreation Bond and Interest -

To account for the accumulation of resources for and payment of the general long-term debt of Park Special Taxing District. Resources are derived from an annual tax levy. Property Tax levy in excess of actual requirements is legally restricted to servicing the debt. (Confer IC 36-10-3-27; IC 6-1.1-20)

Redevelopment Bond and Interest -

To account for the accumulation of resources for and payment of general long-term debt of the Redevelopment District undertaken in support of redevelopment projects. Resources are derived from an annual tax levy. Property tax in excess of annual requirements is legally restricted to servicing the debt. (Confer IC 36-1-10 et seq.; IC 6-1.1-20)

TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONIMAJOR DEBT SERVICE FUNDS December 31, 2006

Assets	8 m -	Corporation Bond and Interest	Pa Recre	Parks and Recreation Bond- and Interest	Redev Bo	Redevelopment Bond and Interest		Totals
Restricted assets: Cash and cash equivalents Interest receivable Taxes receivable Intergovernmental receivable	<b>↔</b>	232,903 947 46,005 18,096	•	133,699 1,589 101,630 39,976	₩	260,475 1,814 47,229 18,577	•	627,077 4,350 194,864 76,649
Total assets	•	297,951	•	276,894	<b>S</b>	328,095	9	902,940
Labilities and Fund Balances								
Labilities: Payable from restricted assets: Accounts payable Deferred revenue	•	14,605	•	20,462 32,263	<b>"</b>	14,993	<b>•</b>	20,462 61,861
Total liabilities		14,605		52,725		14,993		82,323
Fund balances: Reserved for: Encumbrances		1		20,462		•		20,462
Debt service funds		283,346		203,707		313,102		800,155
Total fund balances	İ	283,346		224,169		313,102		820,617
Total liabilities and fund balances	8	297,951	<b>6</b>	276,894	69	328,095	<b>6</b>	902,940

TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
NONIMAJOR DEBT SERVICE FUNDS
For The Year Ended December 31, 2006

	§ ∞ =	Corporation Bond and Interest	Pa Recre	Parks and Recreation Bond and Interest	Redevelopment Bond and Interest		T Fast Fast Fast Fast Fast Fast Fast Fast
Revenues: Taxes:							
Property	<b>6</b>	333,927	<b>5</b>	697,512	\$ 380,329	69	1,411,768
Intergovernmental		25,942		57,309	26,632		109,883
Calar		3,727		3,615	10,970		18,312
Total revenues		363,596		758,436	417,931		1,539,963
Expenditures:							
Principal		254,000		415,000	415,000		1.084.000
Interest		60,402		111,375	54,627		226,404
Total expenditures		314,402		526,375	469,627		1,310,404
Excess (deficiency) of revenues over (under) expenditures		49,194		232,061	(51,696)		229,559
Other financing sources: Transfers in		50,000		'			90,000
Total other financing sources and uses		50,000					50,000
Net change in fund balances		99,194		232,061	(51,696)		279,559
Fund balances - beginning		184,152		(7,892)	364,798		541,058
Fund balances - ending	60	283,346	<b>S</b>	224,169	\$ 313,102		820,617

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
DEBT SERVICE FUNDS - CORPORATION BOND AND INTEREST
For The Year Ended December 31, 2006

		Budget Amounts	mounts			Variance with Final Budget Over	with
í		Original	Final		Actual	(Under)	٦
Kevenues: Taxes Intergovernmental Other	<b>.</b>	308,715 29,214	\$ 308,715	<b>6</b>	317,808 20,082 3,233		9,093 (9,132) 3,233
Total revenues	1	337,929	337,929		341,123		3,194
Expenditures: Debt service: Principal Interest and fiscal agent fees		254,000	254,000 80,402		254,000		' '
Total expenditures		314,402	314,402		314,402		'
Other financing sources (uses): Transfers in Tax anticipation warrants repaid		50,000	20,000		50,000	<u>+</u>	110,000
Total other financing sources (uses)		50,000	20,000		(60,000)	1	110,000
Net change in fund balance		73,527	73,527		(33,279)	£	113,194
Fund balances - beginning		266,182	266,182		266,182		'
Fund balances - December 31	<b>6</b>	339,709	\$ 339,709	99	232,903	1	113,194
Budget/GAAP Reconcilitation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust for tax anticipation warrants payable				•	(33,279) 22,473 110,000		
Net change in fund balance, GAAP basis				<b>6</b>	99,194		

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONIMAJOR GOVERNIMENTAL FUNDS
DEBT SERVICE FUNDS - PARKS AND RECREATION BOND AND INTEREST
For The Year Ended December 31, 2006

Variance with

	Budget A	Budget Amounts			Final Budget Over
	Original	Final	Actual	1	(Under)
neveniues. Taxes	\$ 681,990	\$ 681,990	\$ 625,723	23	(56,267)
Intergovernmental	64,537	64,537	31,490	8	(33,047)
Cirer	300	300	2,	2,793	2,493
Total revenues	746,827	746,827	900'099	9 8	(86,821)
Expenditures: Debt service:					
Principal	250,000	250,000	250,000	8	•
Interest and fiscal agent fees	276,375	255,913	255,913	[일   1	1
Total expenditures	526,375	505,913	505,913	된 '	
Other financing uses: Tax anticipation warrants repaid	•	•	(000'009)	8	200,000
Total other financing uses	•	•	(500,000)	। ] ह	000
			(and	। हो	200,000
Net change in fund balance	220,452	240,914	(345,907)	6	413,179
Fund balances - beginning	479,606	479,606	479,606	9   8	
Fund balances - December 31	\$ 700,058	\$ 720,520	\$ 133,699	باري [[8	413,179
Budget/GAAP Reconciliation					
Net change in fund balance, budgetary basis To adjust revenues for accruals			\$ (345,907)	99	
To adjust expenditures for accruals To adjust for tax anticipation warrants payable			(20,462)	8 8	
Net change in fund balance, GAAP basis			\$ 232,061	<b> </b>	
				l	

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
DEBT SERVICE FUNDS - REDEVELOPMENT BOND AND INTEREST
For The Year Ended December 31, 2006

Variance with

		Budget /	Budget Amounts				Ē	Final Budget Over
		Original		Final		Actual		(Under)
raverulues. Taxes	49	316,932	•	316,932	69	397,563	•	80,631
Intergovernmental		29,991		29,991		32,637		2,646
Other				1		6886		668'6
Total revenues		346,923		346,923		440,099		93,176
Expenditures: Debt service: Principal		415.000		415.000		415 000		,
Interest and fiscal agent fees		55,228		55,228		54,627		109
Total expenditures	)	470,228		470,228		469,627		601
Other financing uses: Tax anticipation warrants repaid	ı			•		(300,000)		300,000
Total other financing uses				1		(300,000)		300,000
Net change in fund balance		(123,305)		(123,305)		(329,528)		392,575
Fund balances - beginning		590,003		590,003		590,003		
Fund balances - December 31	<u>ه</u>	466,698	<b>69</b>	466,698	<b>S</b>	260,475	<b>S</b>	392,575
Budget/GAAP Reconciliation								
Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust for tax anticipation warrants payable					•	(329,528) (22,168) 300,000		
Net change in fund balance, GAAP basis				,	69	(51,696)		

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Capital Projects

### NONMAJOR CAPITAL PROJECT FUNDS

Cumulative Capital Improvement -

To account for financial resources related to improvement projects or the payment of debt incurred for improvements to the Town. Resources are derived from state cigarette tax distributions. (Confer IC 6-7-1-31.1)

Cumulative Capital Development -

To account for expenditures related to capital improvements and leases of public safety equipment or vehicles. Resources are derived from a specific tax levy.

Local Major Moves -

To account for expenditures and resources related to certain infrastructure and capital improvement projects of the municipality, which may include street and highway resurfacing or reconstruction, bridge construction, and making contributions to the Regional Development Authority. Authorized under Indiana Code 8-14-16, resources are derived from a one-time, state distribution of proceeds, granted only to units in seven northern counties, in consequence of a long term-lease of its Toll Road (I-90) and interest earned on fund balance.

General Improvement Fund -

To account for financial resources related to infrastructure improvements, including sidewalks, gutters, and curbs, specifically identified for and made in an established General Improvement District. Resources for this fund are derived from assessments paid by property holders in the district whose property is specifically found to be benefited from the improvements. Authority for the fund comes from the provisions of IC 36-9-17 et seq.

Municipal Cumulative Street -

To account for expenditures and resources related to the acquisition of rights-of-way for public ways or sidewalks, or the construction or reconstruction of public ways or sidewalks. Resources are derived from municipal and miscellaneous revenues. (Confer IC 36-9-16.5-2)

### **NONMAJOR CAPITAL PROJECT FUNDS**

(Continued)

## Gaming Revenue Sharing -

To account for financial resources related to expenditures for infrastructure improvements. Resources for this fund are derived under a revenue sharing agreement executed between and among the Government of Lake County and several municipalities in the county in which a share of the County's revenue collected from a gaming boat admissions' tax is allocated and distributed on a pro-rata basis to non-gaming communities. Authority for this fund comes from an Ordinance of the Lake County Council as adopted by the Lake County Commissioners and a companion ordinance of the Town of Highland, all enacted under provisions of Indiana Code 36-1-3 et seq., and Indiana Code 36-1-7 et seq.

### Corporation Capital -

To account for expenditures and resources received in consequence certain capital improvement projects of the municipality, which may include street and highway resurfacing or reconstruction. Resources are derived from the sale proceeds of general obligation bonds of the corporation and interest earned on fund balance.

TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONMAJOR CAPITAL PROJECTS FUNDS December 31, 2006

Assets	JO E	Cumulative Capital Improvement	8 2	Cumulative Capital Development	Local Major Moves		General Improvement Fund	_	Municipal Cumulative Street
Restricted assets: Cash and cash equivalents Interest receivable Taxes receivable Intergovernmental receivable Special assessments receivable	₩	159,294 508 7,375	₩	714,890 2,534 25,539 10,045	æ	2,278	\$ 149,424 551 - 16,994	4 = 1   4    %	26,646
Total assets	•	167,177	<b>6</b>	753,008	266	566,810	\$ 166,969	بم صاا	26,646
Liabilities and Fund Balances. Liabilities: Payable from restricted assets: Accounts payable Accured pearoll and withholdings payable	<b>↔</b>	, ,	•	5,012 678	•	1 4	•	<b>↔</b>	•
Contracts payable Deferred revenue Total liabilities		10,732 7,375		8,108			7,637 16,994 24,631	·	
Fund balances: Reserved for: Encumbrances Unreserved, reported in: Capital projects funds		149,070		5,753	299	- 566,810	8,486	9 2	26,646
Total fund balances		149,070		739,210	999	566,810	142,338	<b> </b>	26,646
Total liabilities and fund balances	<b>%</b>	167,177	5	753,008	\$ 266	566,810	\$ 166,969	المو الم	26,646

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# TOWN OF HIGHLAND, INDIANA COMBINING BALANCE SHEET NONMAJOR CAPITAL PROJECTS FUNDS December 31, 2006 (Continued)

		Gaming				
Assets	ł	Revenue Sharing	ပီျ	Corporation Capital	1	Totals
Restricted assets: Cash and cash equivalents Inferest receivable Taxes receivable Intergovernmental receivable Special assessments receivable	<b>↔</b>	585,521 2,445 28,878	ss.	24,849	€	2,225,156 8,401 25,539 46,298 16,994
Total assets	<b>.</b>	616,844	<b>\$</b>	24,934	•	2,322,388
Labilities and Fund Balances						
Labilities: Payable from restricted assets: Accounts payable Accrued payroll and withholdings payable Contracts payable	•		•	. , ,	₩	5,012 678 879
Deferred revenue	İ					32,477
Total liabilities	1	61,765		1		118,301
Fund balances: Reserved for: Encumbrances Unreserved, reported in:		237,637		1		251,876
Capital projects funds	1	317,442		24,934		1,952,211
Total fund balances		555,079		24,934		2,204,087
Total liabilities and fund balances	49	616,844	•	24,934	69	2,322,388

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TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
NONMALOR CAPITAL PROJECTS FILINGS

	Cumulative Capital Improvement	Cumulative Capital Development	Local Major Moves	General Improvement Fund	Municipal Cumulative Street
Revenues: Taxes:		<b>!</b>			
Property	•	\$ 197,058	·	<b>.</b>	
Special assessments Interconstructor	, 04			64,548	•
Other	6,585	31,063	559,908	6,002	17,449
Total revenues	90,703	242,521	566,810	70,550	17,449
Expenditures: Capital outlay: General government Highways and streets	73,280	214,194	• •	10,260	17,841
Total expenditures	73,280	214,194		10,260	17,841
Excess (deficiency) of revenues over (under) expenditures	17,423	28,327	566,810	60,290	(382)
Net change in fund balances	17,423	28,327	566,810	60,290	(392)
Fund balances - beginning	131,647	710,883		82,048	27,038
Fund balances - ending	\$ 149,070	\$ 739,210	\$ 566,810	\$ 142,338	26,646

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TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND OTHER CHANGES IN FUND BALANCES
NONMAJOR CAPITAL PROJECTS FUNDS
For The Year Ended December 31, 2006
(Continued)

	Öď	Garming	noitement of	i,		
	<u> </u>	Sharing	Capital	is is	ř	Totals
Revenues:						
Taxes:						
Property	ss.	•	49	•	48	197,058
Special assessments		•		•		64.548
Intergovernmental		323,339		•		981.765
Other		18,043		8,294		94,338
Total revenues		341,382		8,294		1,337,709
Expenditures: Capital outlay:						
General government				•		287,474
Highways and streets		145,430	2	249,467		422,998
Total expenditures		145,430	7	249,467		710,472
Excess (deficiency) of revenues						
over (under) expenditures		195,952	8	(241,173)		627,237
Net change in fund balances		195,952	2	(241,173)		627,237
Fund balances - beginning		359,127	,	266,107		1,576,850
Fund balances - ending	49	555,079	•	24,934	40	2.204.087

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - MAJOR AND NONIMAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - CUMULATIVE CAPITAL IMPROVEMENT
For The Year Ended December 31, 2006

		Budget Amounts	Аттоп	nrts			Varie Fina	Variance with Final Budget Over
c		Original	l	Final	Actual	<u></u>	3	(Under)
revenues: Intergovernmental Other	44	81,940	•	81,940		84,118 6,334	<b>.</b>	2,178
Total revenues	h	81,940		81,940		90,452		8,512
Expenditures: Capital outlay: General government: Other services and charges	l	81,940		81,940		62,548		19,392
Net change in fund balance		•		•		27,904		(10,880)
Fund balances - beginning		131,390		131,390		131,390		
Fund balances - December 31	<b>6</b>	131,390	s l	131,390	4	159,294		(10,880)
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					•	27,904 251 (10,732)		
Net change in fund balance, GAAP basis					<b>6</b>	17,423		

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - MAJOR AND NONIMAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - CUMULATIVE CAPITAL DEVELOPMENT
For The Year Ended December 31, 2006

Variance with

		Budget Amounts	Amou	nts			Œ	Final Budget Over
	0	Original		Final		Actual		(Under)
Revenues: Taxes	s <del>s</del>	171,378	6	171,378	49	198,630	49	27.252
Intergovernmental		16,217		16,217		14,891		(1,326)
Other	İ	4,000		4,000		30,404		26,404
Total revenues		191,595		191,595		243,925		52,330
Expenditures: Capital outlav:				,				
General government:				1				
Personal services		1		10,549		4,610		5,939
Supplies		•		,000 0,000		219		781
Other services and charges		42,600		215,790		187,303		28,487
Capital outlay		47,674		86,162	ı	16,372		69,790
Total expenditures		90,274		313,501		208,504		104,997
Net change in fund balance		101,321		(121,906)		35,421		(52,667)
Fund balances - beginning		679,469		679,469		679,469		•
Fund balances - December 31	<b>∞</b>	780,790	S	557,563	<b>69</b>	714,890	60	(52,667)
Budget/GAAP Reconciliation								
Net change in fund balance, budgetary basis To adjust revenues for accruals					69	35,421		
To adjust expenditures for accruals						(5,690)		
Net change in fund balance, GAAP basis					69	28,327		

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - MAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - PARK NONREVERTING CAPITAL
For The Year Ended December 31, 2006

	Budge	Budget Amounts	<b>₹</b>			Variance with Final Budget Over
1	Original		Final		Actual	(Under)
Revenues: Charges for services Other	\$ 11,892	*	11,892	•	11,892 36,608	\$ 36,608
Total revenues	11,892	7	11,892		48,500	36,608
Expenditures: Capital outlay: Culture and recreation: Other services and charges Capital outlay	63,220	' 01	1,901,352		62,184 286,486	(62,184) 1,614,866
Total expenditures	63,220	01	1,901,352		348,670	1,552,682
Other financing sources: Transfers in Proceeds of debt			1,850,000		18,592	(18,592)
Net change in fund balance	(51,328)	<b>©</b>	(39,460)		1,568,422	(1,516,074)
Fund balances - beginning	209,348	<b>ω</b> Ι	209,348		209,348	
Fund balances - December 31	\$ 158,020	<b>₩</b>	169,888	<b>6</b>	1,777,770	\$ (1,516,074)
Budget/GAAP Reconciliation  Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals				•	1,568,422 7,415 (137,293)	
Net change in fund balance, GAAP basis			t	<b>\$</b>	1,438,544	

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - GENERAL IMPROVEMENT FUND
For The Year Ended December 31, 2006

		Budget Amounts	Amour	श			Varia Final	Variance with Final Budget Over
		Original		Final	Ac	Actual	ચ	(Under)
Revenues: Special assessments Other	<b>∞</b>	7,000	ر. ج	7,000	<b>9</b>	64,548 5,769	<b>.</b>	57,548 5,769
Total revenues		7,000	Ī	7,000		70,317		63,317
Expenditures: Capital outlay: Highways and streets: Other services and charges Unappropriated				2,510		893		1,617
Total expenditures				2,510		2,733		(223)
Net change in fund balance		7,000		4,490		67,584		63,540
Fund balances - beginning		81,840		81,840		81,840		
Fund balances - December 31	<b>₩</b>	88,840	•	86,330	9	149,424	•	63,540
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					<b>↔</b>	67,584 (7,527) 233		
Net change in fund balance, GAAP basis					<b>9</b>	60,290		

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - MUNICIPAL CUMULATIVE STREET
For The Year Ended December 31, 2006

		Budget Amounts	Amour	\$ <u>I</u>			Vari	Variance with Final Budget Over
ſ	0	Original		Final		Actual	٦	(Under)
Kevenues: Assessments	₩.	17,640 \$	4	17,640	•	17,449	•	(191)
Expenditures: Capital outlay: Highways and streets: Capital outlay Other disbursements		•		4,440 28,200		2,640 15,201		12,999
Total expenditures		•		32,640		17,841		14,799
Net change in fund balance		17,640		(15,000)		(392)	_	(14,990)
Fund balances - beginning		27,038		27,038	1	27,038		-
Fund balances - December 31	6	44,678	60	12,038	<b>\$</b>	26,646	<b>6</b>	(14,990)
Budget/GAAP Reconciliation Net change in fund balance, GAAP basis					6	(382)	_	

TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - NONMAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - GAMING REVENUE SHARING
For The Year Ended December 31, 2006

		Budget Amounts	Amour	ıts			\$ ⊑	Variance with Final Budget Over
1		Original		Final		Actual		(Under)
Revenues: Intergovernmental Other	<b></b>	352,817	•	352,817	s,	329,461 17,735	•	(23,356) 17,735
Total revenues		352,817	ļ	352,817		347,196		(5,621)
Expenditures: Capital outlay: Highways and streets: Other services and charges		56,450		125,827		83,665		42,162
Total expenditures		56,450		125,827		83,665		42,162
Net change in fund balance		296,367		226,990		263,531		(47,783)
Fund balances - beginning		321,990		321,990		321,990		
Fund balances - December 31	<b>•</b>	618,357	<b>\$</b>	548,980	₩	585,521	<b>69</b>	(47,783)
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					60	263,531 (5,814) (61,765)		
Net change in fund balance, GAAP basis					•	195,952		

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TOWN OF HIGHLAND, INDIANA
SCHEDULES OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES BUDGET AND ACTUAL - MAJOR GOVERNMENTAL FUNDS
CAPITAL PROJECTS FUNDS - REDEVELOPMENT CAPITAL

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Variance with

		Budget Amounts	Amou	nts			Œ	Final Budget Over	
		Original		Final		Actual		(Under)	
Revenues: Taxes	9	52,822	•	52,822	49	58,702	49	5,880	
Intergovernmental		4,998		4,998		4,165		(833)	
Other	ļ	2,500		2,500		34,667		32,167	
Total revenues		60,320		60,320		97,534		37,214	
Expenditures: Capital outlay: Urban redevelopment and housing Other services and charges		40,036		1,790,036		1,743,313		46,723	
Capital outlay		263,506		258,247	-	7,376		250,871	
Total expenditures		303,542		2,048,283		1,750,689	•	297,594	
Other financing sources: Proceeds of debt			l	1,750,000		1,741,250		8,750	
Net change in fund balance		(243,222)		(237,963)		88,095		(251,630)	
Fund balances - beginning		383,838		383,838		383,838		•	
Fund balances - December 31	<b>6</b>	140,616	9	145,875	4	471,933	6	(251,630)	
Budget/GAAP Reconciliation Net change in fund balance, budgetary basis To adjust revenues for accruals To adjust expenditures for accruals					•	88,095 1,778 (201)			
Net change in fund balance, GAAP basis					60	89,672			

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#### **INTERNAL SERVICE FUNDS**

Internal Service Funds are used to account for the financing of services of goods or services provided by one department or agency to other departments of the Town, or to other governments, on a cost reimbursement basis.

Health Insurance -

To account for employer and employees' contributions when the municipality operated a partially self-funded medical insurance program. The fund is a vestigial fund, as the municipality has not operated such a program since 2000.

Parks and Recreation
Building Corporation -

To account for the financing and construction of a 39,000 sq. ft. Parks and Recreation facility adjoining the current Lincoln Community Center by the Parks and Recreation Building (Holding) Corporation, a non-profit corporation organized under the laws of the State of Indiana, styled as a "blended component unit" of the Town. Resources are derived from First Mortgage Bonds of the Parks and Recreation Building Corporation, issued pursuant to Indiana Code 36-1-10 et seq., interest earned from investments and from lease revenues derived according to the terms of a capital lease with the Town of Highland as lessee.

## TOWN OF HIGHLAND, INDIANA COMBINING STATEMENT OF NET ASSETS INTERNAL SERVICE FUNDS December 31, 2006

			Park	Parks and		
Assets	드	Health Insurance	Corpo	Recreation Building Corporation		Total
Current assets: Cash and cash equivalents Interest receivable Accounts receivable Interfund receivable Current portion of operating lease Current portion of direct financing lease	<del>69</del>	494,974 2,319 80,000	••	63,809 20,462 9,250	•	558,783 2,319 20,462 80,000 9,250 192,504
Total current assets		577,293		286,025		863,318
Noncurrent assets: Deferred charges Operating lease receivable Net investment in direct financing lease		' ' '	ŧ.	40,412 46,250 977,910		40,412 46,250 977,910
Total noncurrent assets		•	1,	1,064,572		1,064,572
Total assets	i	577,293	-	1,350,597		1,927,890
Labilities						
Current labilities: Revenue bonds payable Accrued interest payable		' '		40,781		180,000
Total current liabilities		1		220,781		220,781
Noncurrent liabilities: Revenue bonds payable (net)			1,	1,407,001		1,407,001
Total noncurrent liabilities			1	1,407,001		1,407,001
Total liabilities		1	1,	1,627,782		1,627,782
Net Assets						
Unrestricted		577,293	8	(277,185)		300,108
Total net assets	<b>5</b>	577,293	\$	(277,185)	<b>S</b>	300,108

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TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF REVENUES, EXPENSES AND OTHER CHANGES IN FUND NET ASSETS
INTERNAL SERVICE FUNDS
For The Year Ended December 31, 2006

	e.C.	Parks and	
		Recreation	
	Health B	Building	
	Insurance Con	Corporation	Total
Operating revenues: Charges for services	\$\$	79,472 \$	79,472
Operating expenses: Administration and general	5,494	5,451	10,945
Operating income	(5,494)	74,021	68,527
Nonoperating revenues (expenses): Interest income	14,927	2,865	17,792
Interest expense Amortization of bond issue costs	  - 	(80,829)	(80,829)
Total nonoperating expenses	14,927	(82,187)	(67,260)
Change in net assets	9,433	(8,166)	1,267
Total net assets - beginning	567,860	(269,019)	298,841
Total net assets - ending	\$ 577,293 \$	(277,185) \$	300,108

## TOWN OF HIGHLAND, INDIANA COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS For The Year Ended December 31, 2006

Parks and

		Recreation	
	Heatth Insurance	Building Corporation	Total
Cash flows from operating activities: Payments to suppliers	\$ (5,494)	69	\$ (10,945)
Net cash used by operating activities	(5,494)	(5,451)	(10,945)
Cash flows from noncapital financing activities: Temporary loans made Temporary loans repaid	(296,480) 216,480	1 1	(296,480) 216,480
Net cash used by noncapital financing activities	(80,000)		(80,000)
Cash flows from capital and related financing activities: Principal paid on capital debt Interest paid on capital debt		(165,000) (85,788)	(165,000) (85,788)
Net cash used by capital and related financing activities		(250,788)	(250,788)
Cash flows from investing activities: Proceeds from net investment in direct financing lease Proceeds from operating lease receivable Interest received	13,788	241,538 9,250 2,865	241,538 9,250 16,653
Net cash provided by investing activities	13,788	253,653	267,441
Net increase in cash and cash equivalents	(71,706)	(2,586)	(74,292)
Cash and cash equivalents, January 1	266,680	66,395	633,075
Cash and cash equivalents, December 31	\$ 494,974	\$ 63,809	\$ 558,783
Reconciliation of operating income (loss) to net cash used by operating activities: Operating income (loss)	\$ (5,494)	\$ 74,021	\$ 68,527
Adjustments to reconcile operating income (loss) to net cash used by operating activities: Noncash items: Deferred revenue recognized	,	(79,472)	(79,472)
Total adjustments		(79,472)	(79,472)
Net cash used by operating activities	\$ (5,494)	\$ (5,451)	\$ (10,945)

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#### **FIDUCIARY FUNDS**

Agency Funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. Agency Funds are custodial in nature (assets equal liabilities) and do not involve measurement of results of operations.

#### **AGENCY FUNDS**

Payroll -

To account for the payroll of employees of the Town and its executive

departments and municipal utilities.

Parks and Recreation

Escrow -

To account for security or damage deposits made by lessee tenants, to the Parks and Recreation Department as lessor, for long-term use of

rooms in the community center.

Insurance Premium -

To account for department shares allocated and collected for insurance

premiums payable by the municipality.

Gasoline -

To account for department shares allocated and collected for gasoline

payable by the municipality.

Telephone -

To account for department shares allocated and collected for telephone system line and equipment charges payable by the municipality.

Traffic Violations -

To account for infraction deferral fees, moving traffic violations fines and state imposed court user fees collected by and under the authority of a Traffic Violations Bureau, established by the county court to make such collections on its behalf. Collections are periodically transferred to the Clerk of the Lake Circuit and Superior Courts. Authority for the fund comes from Indiana Code 36-1-3; Indiana Code 33-19-5 and Indiana

Code 34-4-32.

Aflac FSA Agency Fund -

To account for expenditures and resources received in consequence of the municipality's special flexible spending accounts and employee plan established according to the terms of the Internal Revenue Code Section 125. Resources are derived from a one-time operating contribution of the Town and from participating employees' and officers' payroll deduction.

TOWN OF HIGHLAND, INDIANA COMBINING STATEMENT OF FIDUCIARY NET ASSETS AGENCY FUNDS December 31, 2006

	4	Payroll	Parks and Recreation Escrow	and ition	Insurance Premium	- 1	Gasoline	Telephone		Traffic Violations	Aflac FSA Agency Fund	FSA	F	Totaks
Assets: Cash and cash equivalents Interest receivable	69	46,237	•	10,259	3,086	ا مو انوب	' '		ا م <i>و</i>	1,604	•	13,175	s	74,361
Total assets	6	46,304	<b>6</b>	10,259	\$ 3,086	<del>دی</del> ااوی		·	•	1,604	•	13,185	<b>"</b>	74,438
Liabilities: Payroli withholdings payable Trust payable	<b>↔</b>	46,304	<b>6</b>	10,259	3,086	ا م <i>و</i> اي ب			•	1,604	•	13,185	•	46,304
Total liabilities	<b>%</b>	46,304	\$	10,259	\$ 3,086	⊌      (Ω		9	60	1,604	<b>6</b>	13,185	<b>5</b>	74,438

TOWN OF HIGHLAND, INDIANA
COMBINING STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
AGENCY FUNDS
For The Year Ended December 31, 2006

		Paved	<u> </u>	Parks and Recreation Feamure	Insurance	<u> </u>	- Cachada	Tr	Traffic	Affac FSA	. 3	ļ	
Assets: Cash and cash equivalents, January 1, 2006 Additions Deductions	<b>"</b>	46,570 1,710,767 (1,711,100)		729	\$ 1,862 1,507,121 (1,505,897)	\$ 126,426 (126,426)	\$ 51,436 (51,436)		2.45	\$ 13,709 26,511 (27,045)	] 8 <del>-</del> 일 1	75,831 3,450,706 (3,452,176)	75,831 150,706 152,176)
Cash and cash equivalents, December 31, 2006	1	46,237		10,259	3,086	1			1,604	13,175	75	47	74,361
interest receivable, January 1, 2006 Additions Deductions		71 67 (71)				• • •					은 은 원 I		8 7 2 (84)
Interest receivable, December 31, 2006		67		j							위		-
Total assets, December 31, 2006	•	46,304	•	10,259	3,086	·		69	1,604	13,185	%     ₩	7	74,438
Liabilities: Payroll withholdings payable, January 1, 2006 Additions Deductions	<b>↔</b>	46,641 1,710,834 (1,711,171)				<b>6</b>	· · · ·	₩	•		•	46,641 1,710,834 (1,711,177)	46,641 110,834 111,171)
Payroll withholdings payable, December 31, 2006		46,304					1				- 1 - 1	46	46,304
Trust payable, January 1, 2006 Additions Deductions				10,259	1,862 1,507,121 (1,505,897)	126,426 (126,426)	51,436 (51,436)		3,431 28,445 (30,272)	13,719 26,521 (27,055)	13 13 13 1	29,271 1,739,949 (1,741,086)	27.1 949 086
Trust payable, December 31, 2006	-			10,259	3,086				1,604	13,185	怒  	28	28,134
Total liabilities, December 31, 2006	₩	46,304	9	10,259	\$ 3,086			69	1,604	13,185	%     ≎	74	74,438

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### **Statistical Section**

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This part of the Town of Highland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	Page
Financial Trends  These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	116
Revenue Capacity  These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	128
Debt Capacity  These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	133
Demographic and Economic Information  These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	140
Operating Information  These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	161

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive financial reports for the relevant year.

TOWN OF HIGHLAND
NET ASSETS by COMPONENT
Fiscal Years 2003 - 2006
(accrual basis of accounting)

# Fiscal Year

	2003	2004	2005	2006
Governmental Accounts Investment in capital assets, net of related debt Restricted Unrestricted Total Governmental Activities Net Assets	\$ 14,587,666 2,660,744 (2,920,252) \$ 14,328,158	\$ 11,401,886 3,698,490 (2,879,382) \$ 12,220,994	\$ 10,987,839 3,586,422 (3,361,600) \$ 11,212,661	\$ 16,022,139 4,708,632 (3,776,560) \$ 16,954,211
Business-type Activities Investment in capital assets, net of related debt Restricted Unrestricted Total Business-type Activities Net Assets	\$ 10,917,934 1,990,705 460,160 \$ 13,368,799	\$ 16,527,488 1,372,497 1,171,139 \$ 19,071,124	\$ 16,001,186 3,614,059 597,843 \$ 20,213,088	\$ 17,309,888 2,917,715 341,387 \$ 20,568,990
Primary Government Investment in capital assets, net of related debt Restricted Unrestricted Total Primary Government Net Assets	\$ 25,505,600 4,651,449 (2,460,092) \$ 27,696,957	\$ 27,929,374 5,070,987 (1,708,243) \$ 31,292,118	\$ 26,989,025 7,200,481 (2,763,757) \$ 31,425,749	\$ 33,332,027 7,626,347 (3,435,173) \$ 37,523,201

This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

TOWN OF HIGHLAND Changes in Net Assets Fiscal Years 2003 - 2006 (accrual basis of accounting)

	2003	Flac	Fiscal Year	7000
Expenses	200	5007	5003 5003	2002
Governmental Activities:				
Public safety	4,424,506	4.741.337	6.325.184	4 034 503
Highway/streets	2,473,525	928,083	2,345,077	1,882,447
Sanitation Economic devialorment	1,250,587	1,437,584	1,433,711	1,570,682
Health and welfare	340,000	2,000	737,839	1,8/1,4/3
Culture and recreation	1,545,834	1,859,186	2,023,220	2,112,857
Bond issuance cost			. !	•
interest on long-term debt Total governmental activities expenses	11,869,689	10.044.825	14.016.537	264,697
Business-Type Activities:				
Water	3,016,042	2,276,318	2,292,223	2,165,586
Sanitary District (sewer) Total business-type activities	2,636,038	2,353,091	2,676,647	3,670,388
Total primary government expenses	\$ 17,521,769	\$ 14.674.234	3 18 985 407	\$ 20,536,074
Program Peyanias	и	1		* COCOCC *
Governmental activities:				
Charges for services:		•		
General government	\$ 551,893	\$ 600,629	\$ 564,176	\$ 667,044
Schingtion State of the Control of t	7,178,155	1,186,992	1,186,967	1,266,124
	102/91	812,381	797,803	821,114
Operating grants and contributions	1.315.260	1.030.383	1 237 294	100.035
Capital grants and contributions	1,145,877	1,066,373	800,627	1,325,520
Total governmental activities program revenues	5,060,720	4,850,128	4,753,334	5,466,381
Business-type activities:				
Charges tor services:	301	001		
Sanifor District (sewer)	3,171,106	2,530,590	2,708,956	2,531,464
Operating grants and contributions	700101	012,002,2	607,700,0	6,701,710
Capital grants and contributions		717,616	52,090	• •
Total business-type activities	5,316,958	5,478,424	5,770,755	5,493,380
Total primary government program revenues	\$ 10,377,678	\$ 10,328,552	\$ 10,524,089	\$ 10,959,761
Net (expense)/fevent				
Governmental activities	S (6.808.949)	C 104 607	¢ (0.243.203)	A 70 222 7100
Business-type activities				(342.594)
Total primary government net expense	\$ (7,144,091)	\$ (4,345,682)	\$ (8.461,318)	\$ (9,576,313)
General Revenues and Other Changes in Net Assets				
Governmental activities:				
Taxes				
Property taxes	\$ 5,655,269	\$ 6,704,371	\$ 7,078,601	\$ 7,207,152
EXCISE TOXES	519,823	667,574	542.153	555,440
Commercial vehicle excise tax		131,/3	707.05	35,450
ABC gallonage tax	47.963	75.543	62,426	58 225
Clgarette tax	23,215	23,964	19,851	22,941
Uner Investigated investment compared	55,056	115,839	106,975	147,842
Special: Cooperative agreement revenue	7,000	20.062	7/7'00'7	323,130
Total governmental activities	6,373,659	7.818.777	8.121.820	10.117.199
Business-type activities:				
Coxes			:	
Property Taxes Excise taxes	060,090	617,064	505,995	576.090
Financial institution tax		8,330		• '
Commercial vehicle excise tax	•	21,667	•	•
Other	2,158,497	160	52,907	•
Unfestificted investment earnings Total histogectone activities	3 119 049	9,063	47,539	122,404
Total primary government	\$ 9,492,627	\$ 8,512,941	\$ 8,728,261	\$ 10.815.693
Change in Net Assets		1		
Governmental activities Business-troe activities	\$ (435,310)	\$ 2,624,080	\$ (1,141,383)	\$ 883.480
Total primary government	\$ 2,348,536	\$ 4,167,259	\$ 266,943	\$ 1,239,380
		!		,

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This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

Town of Highland Government Activities Tax Revenues By Source Fiscal Years 2003 - 2006 (accrual basis of accounting)

				Commercial			
Fiscal Year	Property Tax	Excise Tax	Financial Institution Tax	Vehicle Excise Tax	ABC Gallonage Tax	Cigarette Tax	Total
2003	\$ 5,655,269	\$ 519,823	ر د	S.	\$ 47,963	\$ 23,215	\$ 6,246,270
2004	\$ 6,704,371	\$ 667,574	\$ 131,775	\$ 60,889	\$ 75,546	\$ 23,964	\$ 7,664,119
2005	\$ 7,078,601	\$ 542,153	\$ 71,815	\$ 32,727	\$ 62,426	\$ 19,851	\$ 7,807,573
2006	\$ 7,207,152	\$ 555,440	\$ 35,450	\$ 17,013	\$ 58,225	\$ 22,941	\$ 7,896,221

This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

TOWN OF HIGHLAND Fund Balances of Governmental Funds Fiscal Years 2003 - 2006 (modified accrual basis of accounting)

			Fiscal Year	Year			
General fund	2003	2004	70		2005		2006
Reserved Unreserved	\$ 366,359 1,672,190	\$ 30	300,587 (2,538,179)	₩	93,508 230,815	↔	308,757 647.891
Total general fund	\$ 2,038,549	\$ (2,23	(2,237,592)	မှာ	324,323	မာ	956,648
All other governmental funds							
Reserved	\$ 627,020	\$ 67	670,205	ઝ	97,837	s	454.065
Unreserved, reported in:					•		
Special revenue funds	858,221	5	(13,861)		863,737		1,102,641
Capital projects funds	773,997	1,37	1,376,272		2,112,000		4,065,553
Debt service funds	553,143	2	259,206		541,058		800,155
Total all other governmental funds	\$ 2,812,381	\$ 2,28	2,291,822	မှ	3,614,632	s	6,422,414

This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

TOWN OF HIGHLAND Changes in Fund Balances of Governmental Funds Fiscal Years 2003 - 2006 (modified accrual basis of accounting)

		Fisco	Fiscal Year	
Dates	2003	2004	2005	2006
revenues Taxes	\$4,141,538	\$3,561,860	\$10,446,059	\$8,205,190
Special assessments	17,659	17,402	24,400	64,548
ucenses and permits Intergovernmental	311,312	342,8/2	308,782	3 208 548
Charges for services	2,196,554	2,250,560	2,321,359	2,117,618
Fines and forfeits	14,905	56,663	16,201	74,950
Omer Total revenue	246,543	259,262	423,531	820,322
	4,044,330	4,522,300	10,233,441	14,893,070
Expenditures				
General government	2,343,457	1,544,967	1,348,605	1,546,079
Public safety	3,813,753	4,231,834	4,978,387	4,711,404
Sanitation	7/3,398	830,234	901,537	1,055,462
Culture and recreation	1,697,503	1,641,600	1 747 652	1 808 081
Urban redevelopment and housing	43,316	63,510	91,599	153,164
Debt service			1	
Fincipal	840,000	925,000	1,000,000	1,084,000
	311,762	2/8,1/3	231,879	226,404
Capital Outlidy Total expenditures	12 851 100	290,281	1,860,995	2,947,325
	12,001,109	11,247,203	13,004,300	10,193,501
Excess of revenues over (under) expenditures	(3,201,773)	(1,726,837)	2,579,082	(300,425)
Other financing sources (uses)				
Capital leases	•	•	80,690	149,282
Issuance of Debt	,	1	1,091,903	3,591,250
Iransfers in	70,000	160,049	131,481	69,592
Iransfers out	(70,000)	(160,049)	(131,481)	(69,592)
	267,276	•	•	•
Tax anticipation warrants received	7,775,237	*	ı	1
tax an inclounce wantans repaid Total other financing sources (uses)	3,282,513	·   -	1,172,593	3,740,532
Net change in fund balances	\$ 80,740 *	\$ (1,726,837)	\$ 3,751,675	\$ 3,440,107
Debt service as a percentage of noncapital expenditures	10.22%	10.98%	10.45%	10.70%

A Prior Period Adjustment was made to the beginning January 1, 2004 balance that removed the Tax Anticipation Warrant line items which would affect the financing sources (uses) and change in fund balances This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

TOWN OF HIGHLAND General Government Tax Revenues By Source Fiscal Years 2003 - 2006 (modified accrual basis of accounting)

Property <u>Tax</u>	4,141,538	3,561,860	10,446,059	\$8,205,190
	တ			
Fiscal <u>Year</u>	2003	2004	2005	2006

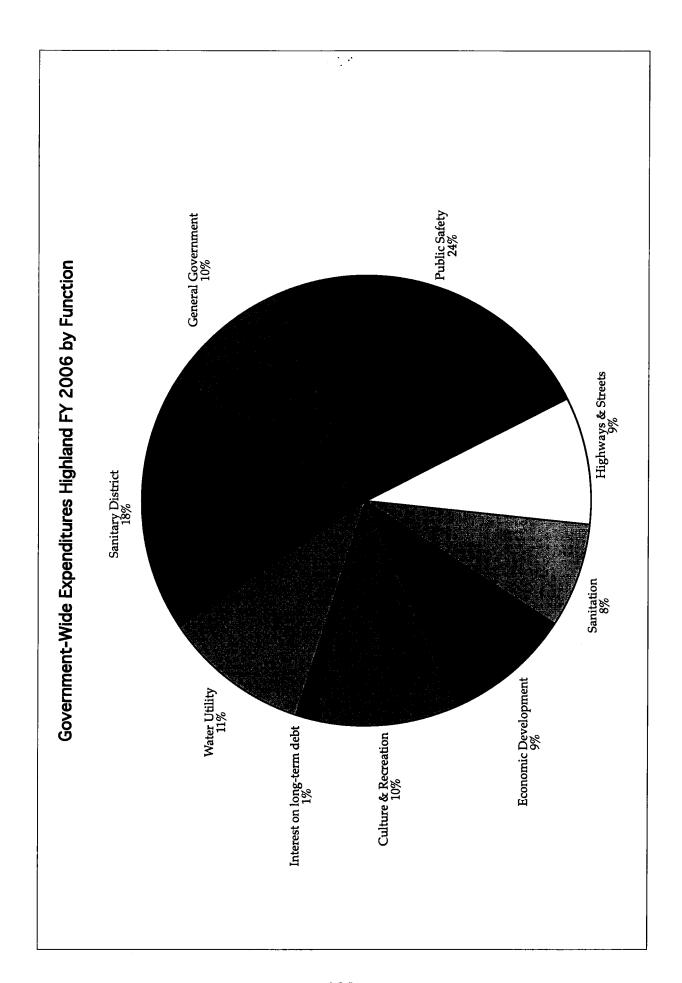
This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

Town of Highland Government-wide Expenses by Function Fiscal Years FY 2003-2006

Total	\$ 20,536,074	\$ 18,985,407	\$ 14,667,234	\$ 17,516,234
Sanitary District	\$ 3,670,388	\$ 2,676,647	\$ 2,353,091	\$ 2,636,038
Water	\$ 2,165,586	\$ 2,292,223	\$ 2,276,318	\$ 3,016,042
interest on L <u>ong-term De</u> bt	\$ 264,697	\$ 211,452	\$ 240,201	\$ 272,319
Economic Development	\$ 1,871,473	\$ 239,839	\$ 83,080	\$ 396,885
Culture & Recreation	\$ 2,112,857	\$ 2,023,220	\$ 1,859,186	\$ 1,545,834
Sanitation	1,570,682	1,433,711	1,437,584	1,250,587
l	S	S	S	S
Highways Streets & Roadways	\$ 1,882,447	\$ 2,341,114	\$ 928,083	\$ 2,473,525
Public Safety	\$ 4,934,503	\$ 6,325,184	\$ 4,741,337	\$ 4,424,506
General Government	\$ 2,063,441	\$ 1,442,017	\$ 748,354	\$ 1,500,498
Fiscal Year Ended Dec. 31	2006	2005	2004	2003

Note: The schedule above is being developed according to the GASB 34 guidelines. Because the change significantly changed the manner of reporting, the report begins with 2003, the first effective years the new model for Highland. Please consult a later page in the statistical section in order to see prior years, which does not reflect the new GASB 34 formatting convention.

Total	100.00%	92.45%	77.26%	119.42%
Sanitary District				
Water	10.55%	11.16%	11.99%	20.56%
Interest on Long-term Debt Water	1.29%	1.03%	1.27%	1.86%
Economic Development	9.11%	1.17%	0.44%	2.71%
Culture & Recreation	10.29%	9.85%	9.79%	10.54%
Sanitation	7.65%	6.98%	7.57%	8.53%
Highways Streets & Roadways	9.17%	11.40%	4.89%	16.86%
Public Safety	24.03%	30.80%	24.97%	30.17%
General Government	10.05%	7.02%	3.94%	10.23%
	2006	2005	2004	2003



Town of Highland Government-wide Revenues Fiscal Years 2003-2006

General Revenues

Program Revenues

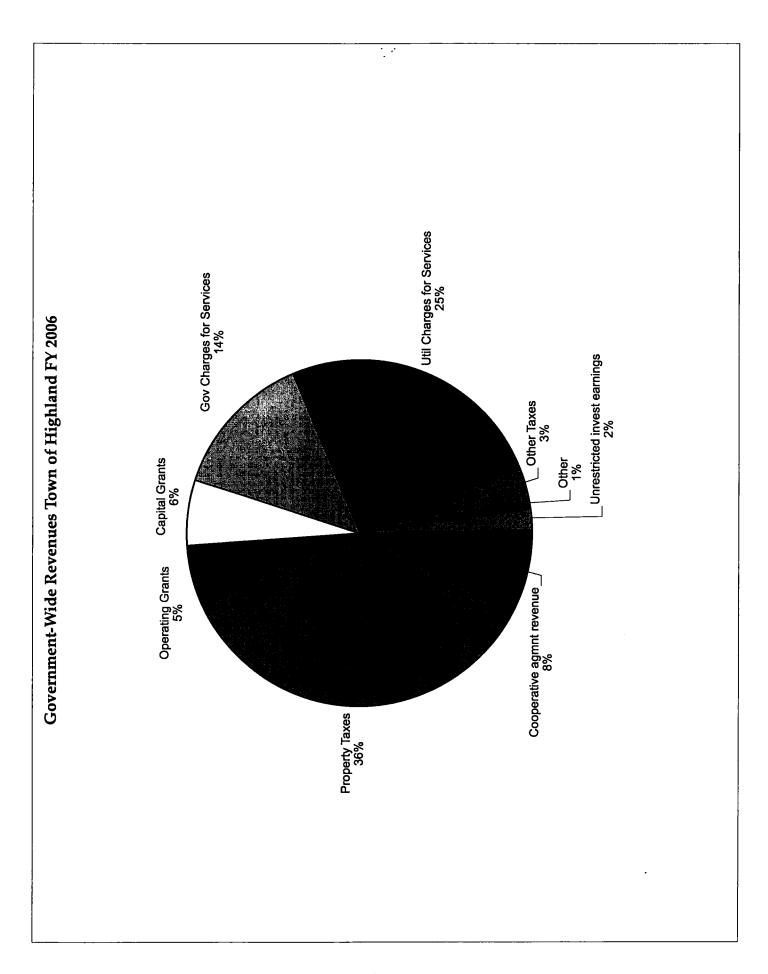
Total	\$ 21,775,454	\$ 19,252,350	\$ 18,841,496	
Officer	2,343,382	414,693	163,874	
	o,	S.	o,	•
Other	\$ 689,069	728,972	1,027,645	,
	တ	Ś	Ś	<
Grants and Contributions Not Restricted to Specific Programs	•	•		0.00
005-	σ	s	s	<
Taxes	\$ 7,783,242	\$ 7,584,596	\$ 7,321,425	C 4 20E 2E0
Capital Grants and Contributions	1,325,520	852,717	1,783,989	7 7 6 9 7 1
!	S	Ś	Ś	v
Operating Grants and Contributions	1,194,935	1,237,294	1,030,383	1 315 250
000	တ	s	တ	v
Charges for Services	\$ 8,439,306	\$ 8,434,078	\$ 7,514,180	\$ 7016.541
Fiscal Year Ended Dec. 31	2006	2005	2004	2003

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Note: The schedule above is being developed according to the GASB 34 guidelines. Because the change significantly changed the manner of reporting, the report begins with 2003, the first effective years the new model for Highland. Please consult a later page in the statistical section in order to see prior years, which does not reflect the new GASB 34 formatting convention.

This includes governmental and business like activities

100.00%	100.00%	100.00%	100.00%
10.76%	2.15%	0.87%	0.43%
3.16%	3.79%	5.45%	4.47%
0.00%	0.00%	0.00%	11.14%
35.74%	39.40%	38.86%	31.73%
%00.9	4.43%	9.47%	5.77%
5.49%	6.43%	5.47%	6.62%
38.76%	43.81%	39.88%	39.84%
2006	2005	2004	2003



Town of Highland General Government Expenditures by Function Last Ten Fiscal Years FY 1993-2002

Total	12,584,957	13,916,494	14,666,376	14,990,260	13,726,364	10,458,823	10,994,520	10.050,240	9,365,271	8,832,780	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
	G	4	49	↔	4	₩	69	49	69	69										
Debt Service	\$ 1,620,077	\$ 2,236,942	\$ 2,270,615	\$ 2,099,958	\$ 2,064,978	\$ 1,683,394	\$ 1,674,521	\$ 1,551,561	\$ 1,491,948	\$ 1,439,513	12.87%	16.07%	15.48%	14.01%	15.04%	16.10%	15.23%	15.44%	15.93%	16.30%
Capital Outlay	\$ 1,498,669	\$ 1,810,252	\$ 2,761,496	\$ 3,540,298	\$ 2,991,823	\$ 940,883	\$ 1,334,876	\$ 786,937	\$ 932,033	\$ 878,374	11.91%	13.01%	18.83%	23.62%	21.80%	9:00%	12.14%	7.83%	9.95%	9.94%
Economic Development	\$ 47,336	\$ 29,527	\$ 19,552	\$ 127,207	\$ 70,005	\$ 23,175	· ·	\$ 25,667	· •	, 69	0.38%	0.21%	0.13%	0.85%	0.51%	0.22%	0.00%	0.26%	0.00%	0.00%
Culture & Recreation	\$ 1,596,102	\$ 1,555,484	\$ 1,461,771	\$ 1,382,110	\$ 1,246,164	\$ 1,193,552	\$ 1,094,634	\$ 1,043,186	\$ 971,125	\$ 975,020	12.68%	11.18%	9.97%	9.22%	80.6	11.41%	896.6	10.38%	10.37%	11.04%
Sanitation	\$ 1,352,727	\$ 1,415,124	\$ 1,251,220	\$ 1,234,796	\$ 1,258,746	\$ 1,110,958	\$ 1,143,378	\$ 260,003	\$ 1,017,882	\$ 923,690	10.75%	10.17%	8.53%	8.24%	9.17%	10.62%	10.40%	2.59%	10.87%	10.46%
Highways Streets & Roadways	\$ 1,090,722	\$ 1,321,599	\$ 1,476,152	\$ 1,547,861	\$ 1,179,535	\$ 903,020	\$ 942,246	\$ 806,594	\$ 803,184	\$ 764,007	8.67%	9.50%	10.06%	10.33%	8.59%	8.63%	8.57%	8:03%	8.58%	8.65%
Public Safety	\$ 3,370,235	\$ 3,622,831	\$ 3,501,112	\$ 3,122,282	\$ 3,046,558	\$ 2,822,451	\$ 3,113,115	\$ 2,537,414	\$ 2,444,628	\$ 2,165,891	26.78%	26.03%	23.87%	20.83%	22.19%	26.99%	28.32%	25.25%	26.10%	24.52%
General	\$ 2,009,089	\$ 1,924,735	\$ 1,924,458	\$ 1,935,748	\$ 1,868,555	\$ 1,781,390	\$ 1,691,750	\$ 3,038,878	\$ 1,704,471	\$ 1,686,285	15.96%	13.83%	13.12%	12.91%	13.61%	17.03%	15.39%	30.24%	18.20%	19.09%
Fiscal Year Ended Dec. 31	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993

The schedule above includes General, Special Revenue, Debt Service, Capital Projects, as well as the Component Unit expenditures.

Town of Highland General Revenue by Source Last Ten Fiscal Years 1993-2002

Total	11,839,839	11.987,686	12,542,691	12,787,684	13,157,150	11,238,347	9,663,766	9,850,336	9,172,384	8,737,850	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Misc.	\$ 326,070 \$	\$ 449,707	\$ 516,311 \$	\$ 832,850 \$	\$ 1,139,496 \$	\$ 914,875 \$	\$ 255,310 \$	\$ 327,800 \$	\$ 535,009 \$	\$ 299,037 \$	2.75%	3.75%	4.12%	6.51%	8.66%	8.14%	2.64%	3.33%	5.83%	3.42%
Fines & Forfeits	\$ 75,410	\$ 52,142	\$ 49,179	\$ 51,540	\$ 48,712	\$ 58,965	\$ 68,813	\$ 435,087	\$ 171,814	\$ 90,957	0.64%	0.43%	0.39%	0.40%	0.37%	0.52%	0.71%	4.42%	1.87%	1.04%
Charges for Services	\$ 2,155,283	\$ 2,048,863	\$ 1,850,124	\$ 1,727,098	\$ 1,711,965	\$ 1,675,852	\$ 1,620,364	\$ 1,463,374	\$ 1,124,529	\$ 1,349,225	18.20%	17.09%	14.75%	13.51%	13.01%	14.91%	16.77%	14.86%	12.26%	15.44%
Inter- Government	\$ 2,818,967	\$ 3,048,279	\$ 2,642,260	\$ 2,703,661	\$ 3,060,723	\$ 1,831,143	\$ 1,584,060	\$ 1,341,060	\$ 1,203,105	\$ 1,438,774	23.81%	25.43%	21.07%	21.14%	23.26%	16.29%	16.39%	13.61%	13.12%	16.47%
License & Permits	\$ 249,686	\$ 322,927	\$ 294,241	\$ 378,055	\$ 496,297	\$ 362,263	\$ 343,605	\$ 331,577	\$ 338,507	\$ 185,230	2.11%	2.69%	2.35%	2.96%	3.77%	3.22%	3.56%	3.37%	3.69%	2.12%
Special Assessments	\$ 76,071	\$ 126,495	\$ 3,751	\$ 185,488	\$ 22,149	ا ج	ا ج	, &	ا ج	ا چ	0.64%	1.06%	0.03%	1.45%	0.17%	0.00%	0.00%	0.00%	0.00%	%00.0
Тахөѕ	\$ 6,138,352	\$ 5,939,273	\$ 7,186,825	\$ 6,908,992	\$ 6,677,808	\$ 6,395,249	\$ 5,791,614	\$ 5,951,438	\$ 5,799,420	\$ 5,374,627	51.84%	49.54%	27.30%	54.03%	20.75%	56.91%	29.93%	60.42%	63.23%	61.51%
Fiscal Year Ended Dec. 31	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993	2002	2001	2000	1999	1998	1997	1996	1995	1994	1993

Notes: The schedule includes General, Special Revenue, Debt Service, Capital Projects, as well as the Component Unit revenues.

Total Property Taxes Levied and Collected Includes Overlapping Jurisdictions Last Ten Fiscal Years 1997-2006 **Town of Highland** 

Percent of Levied Collected		93.62%	93.87%	97.15%	98.18%	97.59%	95.19%	98.00%	98.25%	107.60%
Delinquent Taxes Receivable		\$ 1,784,766	\$ 1,611,511 **	\$ 732,457 **	\$ 1,241,349 **	\$ 1,205,693 **	\$ 1,253,769	\$ 500,823	162'126 \$	\$ 542,037
Collections		\$ 26,202,438	\$ 24,658,258	\$ 25,002,082	\$ 28,794,921	\$ 26,722,250	\$ 24,828,387	\$ 24,540,327	\$ 21,853,154	\$ 23,641,914
Net Current Taxes Levied	\$ 25,491,088	\$ 27,987,204	\$ 26,269,769	\$ 25,734,539	\$ 29,329,601	\$ 27,382,282	\$ 26,082,156	\$ 25,041,150	\$ 22,242,396	\$ 21,971,040
Fiscal Year Ended Dec. 31	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997

All years presented on Modified accrual basis. Notes:

\* Source is the Lake County Auditor.
\*\*Collections include in some cases penalties and late payments.
Delinquencies include receivables for current and prior years in some cases.

Net Current Taxes is the amount of taxes due after allowing the homestead, property tax replacement credits that the State pays for taxpayers as part of its relief prgram. At the Time of this report's preparation, the Lake County Auditor did not have the data available. Pay 2006 bills were issued late and were not settled until early 2007 and figures were not available. :

Town of Highland Property Taxes Levied and Collected - Town of Highland Last Ten Fiscal Years 1997-2006

	Fiscal Year Ended Dec. 31	Levied	Collections	Deliquent Taxes Receivable	Percent of Levied Collected
\$6,813,205 \$152,033 \$7,172,989 \$116,258 \$7,408,261 \$207,225 \$6,405,695 \$278,197 \$6,471,487 \$285,437 \$6,740,381 \$258,658 \$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$7,953,809	\$1,923,718	\$30,091	<b>39.65</b> %
\$7,172,989 \$116,258 \$7,408,261 \$207,225 \$6,405,695 \$278,197 \$6,471,487 \$285,437 \$6,740,381 \$258,658 \$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$6,965,238	\$6,813,205	\$152,033	97.82%
\$7,408,261 \$207,225 \$6,405,695 \$278,197 \$6,471,487 \$285,437 \$6,740,381 \$258,658 \$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$7,289,247	\$7,172,989	\$116,258	98.41%
\$6,405,695 \$278,197 \$6,471,487 \$285,437 \$6,740,381 \$258,658 \$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$7,322,435	\$7,408,261	\$207,225	101.17%
\$6,471,487 \$285,437 \$6,740,381 \$258,658 \$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$6,618,962	\$6,405,695	\$278,197	%87.96
\$6,740,381 \$258,658 \$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$6,482,509	\$6,471,487	\$285,437	99.83%
\$6,409,210 \$1,187,455 \$5,891,434 \$345,647 \$6,142,770 \$326,515		\$6,828,466	\$6,740,381	\$258,658	98.71%
\$5,891,434 \$345,647 \$6,142,770 \$326,515 1		\$6,417,700	\$6,409,210	\$1,187,455	99.87%
\$6,142,770 \$326,515 1		\$5,996,122	\$5,891,434	\$345,647	98.25%
		\$5,706,475	\$6,142,770	\$326,515	107.65%

The data is based upon information provided by the Office of the Highland Clerk-Treasurer.

Town of Highland Assessed and Actual Value of Taxable Property Last Ten Fiscal Years 1997-2006\*

Difference Actual to Net Assessed Value	\$ 408,128,058 \$ 405,896,755 \$ 398,520,120 \$ 386,315,440 \$ 135,767,291	Percent of Increase	4.15% 5.99% 3.09% 5.22% 7.61%
Percent of Increase	0.20% -0.06% -0.64% 134.89%	Total Assessed value increase or (Decrease)	\$ 6,370,388 \$ 8,676,560 \$ 4,347,600 \$ 6,967,700 \$ 9,435,870
Total Assessed value increase or (Decrease)	\$ 2,304,157 \$ (679,213) \$ (7,528,162) \$ 675,941,086 \$ 21,503,710	Ratio of Total Assessed to Estimated Actual Value	33.33% 33.33% 33.33% 33.33% 33.33%
Ratio of Total Assessed to Estimated Actual Value	100% 100% 100% 100%	Total Estimated Actual Value	\$ 479,612,424 \$ 460,501,260 \$ 434,471,580 \$ 421,428,780 \$ 400,525,680
Total Net Assessed Value	\$ 1,171,154,002 \$ 1,168,849,845 \$ 1,169,529,058 \$ 1,177,057,220 \$ 501,116,134	Total Assessed Value	\$ 159,870,808 \$ 153,500,420 \$ 144,823,860 \$ 140,476,260 \$ 133,508,560
Railroad, Utilities & Personal Prop Net Assessed Value	\$ 102.551,532 \$ 104,924,990 \$ 102.703,668 \$ 104,045,500 \$ 96,946,870	Utilities & Personal Estimated Actual Value	\$ 95.012,910 \$ 95.031,600 \$ 84,489,390 \$ 78,858,870 \$ 70,365,780
Railraad, Utilities & Personal Prop Actual Assessed Value	\$ 103,568,140 \$ 105,932,410 \$ 103,788,528 \$ 105,009,360 \$ 97,821,560	Utilities & Personal Assessed Value	\$ 31,670,970 \$ 31,677,200 \$ 28,163,130 \$ 26,286,290 \$ 23,455,260
Net Real Assessed Value	\$ 1,068,602,470 \$ 1,063,924,855 \$ 1,066,825,390 \$ 1,073,011,720 \$ 404,169,264	Real Estimated Actual Value	\$ 525,595,770 \$ 365,469,660 \$ 349,982,190 \$ 342,569,910 \$ 330,159,900
Actual Real Assessed Value	\$ 1,475,713,920 \$ 1,468,814,190 \$ 1,464,260,650 \$ 1,458,363,300 \$ 539,061,865	Real Assessed Value	\$ 175,198,590 \$ 121,823,220 \$ 116,660,730 \$ 114,189,970 \$ 110,053,300
Funding Fiscal Year Ended Dec. 31	2006 2005 2004 2003 2003 2003	Funding Fiscal Year Ended Dec. 31	2000 2000 1999 1998

Note: Data per the Lake County Auditor's Office.

• Beginning in FY 2002, the State of Indiana taxed based upon 100% of the True Tax value of property instead of 33.33%. In addition, a general reassessment was conducted affecting values in FY 2003.

	Percent Increase or Decrease	6.675% ** 1.575% ** 0.070% -51.353% -63.810% 0.00% -0.98% 9.20% -10.59% 6.83%
	Gross Total	\$ 3.2683 \$ 3.0638 \$ 3.0142 \$ 6.1961 \$ 17.1209 \$ 17.2908 \$ 17.2908 \$ 17.2908
	State & All Other Taxing Units	\$\$ 0.0024 0.0024 0.0023 0.0033 0.0100 0.0100 0.0100
nments	Library	\$ 0.1024 \$ 0.1043 \$ 0.1069 \$ 0.0901 \$ 0.1776 \$ 0.5277 \$ 0.5240 \$ 0.5520
Town of Highland Property Tax Rates All Direct and Overlapping Governments Last Ten Fiscal Years	Highland Schools	\$ 1.2572 \$ 1.1667 \$ 1.0561 \$ 2.3117 \$ 6.9488 \$ 6.8330 \$ 6.9512 \$ 6.9512 \$ 6.9341
	North Township	\$ 0.0744 \$ 0.0764 \$ 0.0756 \$ 0.0726 \$ 0.3362 \$ 0.3022 \$ 0.2801 \$ 0.2758 \$ 0.3330
	Lake County	\$ 1.1543 \$ 1.1254 \$ 1.1254 \$ 1.2029 \$ 1.9447 \$ 5.2314 \$ 5.0002 \$ 5.0492 \$ 4.2763 \$ 5.7798
	Highland Sanitary* District	\$\$ 0.0188 0.0140 0.00233 0.00433 0.02521 \$\$ 0.5860 0.5860 0.5875 0.6433
	Highland Civil	\$ 0.6588 \$ 0.5806 \$ 0.5875 \$ 1.2679 \$ 3.8025 \$ 3.661 \$ 3.6975 \$ 3.6975
	Year Ended Dec. 31	2006 2005 2003 2003 2002 2001 2000 1998 1997

Note: Data per the Lake County Auditor's Office.

Note: Rates are based per \$100 of net assessed valuation

\* Component Unit

The gross rate has not been adjusted for Property Tax Replacement Credit

\*\* Beginning in FY 2002 the state bases rates on 100 % of the True Tax value instead of the former 33 1/3 percent.

Town of Highland Property Tax Rates of the Corporation by Fund Last Ten Fiscal Years FY 1997 to 2006

						* *		***											
	2006	Ā	2005	2	2004	8	2003	8	2002	K	2001	8	2000		1999		1998	-	1997
;																			
Corporation General	\$ 0.3960	↔	0.3909	s S	3541	o \$	.3485	€9	0.7517	<del>69</del>	2.1541	↔	2.2630	63	2.0241	S	2.0371	69	2.4251
Corp. Bond	\$ 0.0263	↔	0.0136	<b>∽</b>	0.0141	o \$	.0151	- €9	0.0245	s	0.1044	<del>63</del>	0.1444	G	0.0416	49	0.4017	69	0 4492
Police Pension	\$ 0.0174	ક્ક	0.0100	<u>~</u>	0.0171	0	.0024	es.	0.0405	69	0.1239	G	0.0729	•	0.1502	· 69	0.0588	÷ <del>6</del> 5	0.1253
Parks & Recreation	\$ 0.0668	<b>⇔</b>	0.0719	<b>∵</b>	0.0655	<b>с</b>	.0720	69	0.1425	₩.	0.4467	· 69	0.3937	· 69	0.5136	63	0.3439	<b>₩</b>	0.4022
Park District Bond	\$ 0.0581	69	0.0058	es es	0.0417	o \$	.0435	es es	0.0948	· 69	0.2294	₩	0.0719	₩	0.0811	· 69	0.1620	· <del>(</del> -3	0.1890
Hydrant Rental	\$ 0.0128	<del>⇔</del>		s	0.0248	<b>⇔</b>	.0230	<u>~</u>	0.0497	₩	0.2121	↔	0.1475	S	0.1748	· 69	0.1436	· 69	0.1832
Sanitary District	\$ 0.0145	<del>⇔</del>	0.0140	s s	0.0135	o \$	.0136	<u>۔</u>	0.0221	÷	0.0949	↔	0.0944	S	0.0897	69	0.0577	₩	0.1031
Lease Rental Payment	, &	↔		63		↔	•	G		69		G		69		· 69	•	₩.	,
Sanitary District Bond	\$ 0.0043	<del>⇔</del>		<b>.</b>	0.0098	<b>○</b>	0.0297	69	0.0578	€9-	0.1572	€9	0.4916	. €9	0.8305	•	0.5298	<b>•</b>	0.5402
Public Works Bldg Corp.	, \$	sə.	•	₩	•	<del>s,</del>		<del>ss</del>	,	<del>69</del>	•	€>	0.0666	€9	0.0835	₩	0.0672	· 69	0.0830
Cum. Cap. Development	\$ 0.0146	<b>69</b>	0.0146	es es	0.0146	o \$⇒	0.0146	↔	0.0330	↔	0.0990	<del>63</del>	0.0990	↔	0.0990	↔	0.0990	· 69	0.0990
Water District Bond	\$ 0.0250	€9	0.0202	<b>∽</b>	0220	0 \$	.0223	<u>~</u>	0.0497	↔	0.1648	↔	0.1719	G	0.0703	₩	0.0844		
Parks Bldg Corp. Lease	, 69	₩.	•	<del>69</del>		<b>⇔</b>		↔		↔		<del>69</del>	0.1708	<b>↔</b>	0.0947	· 69	0.1977		
Redevelopment Gen.	\$ 0.0103	s	0.0048	<u>پ</u>	.0032	o \$	0.0016	<u>د</u>	0.0023	↔	0.0489	<del>63</del>	0.0355	69	0.1002	· <del>C</del> 3	0.1021		
Redevelopment Bond.	\$ 0.0270	s	0.0366	ر جو	0.0370	°	0.0391	<u>ب</u>	0.0662	<del>69</del>	0.2253	<b>€</b>	0.2253	63	0.1330				
Redevelopment Capital.	\$ 0.0045	မှာ	0.0037	\$	0.0049	o \$	0.0054	s	0.0130										
Total Corporation:	\$0.6776	\$0	\$0.5861	\$0.	\$0.6223	\$0.6	\$0.6308	\$1.	\$1.3478	\$	\$4.0607	8	\$4.4485	÷	\$4.4863	63	\$4.2850	\$	\$4.5993
Total Tax Rate*:	\$ 3.0638	φ 9	\$ 3.0638	ა კ	0163	\$ 3.0	3.0142	s 6	6.1961	\$ 16	\$ 16.9803	\$ 16	\$ 16.9916	S I	\$ 17.1457	\$	\$ 15.7130	\$ 17	\$ 17.7082

Note: Data per the Lake County Auditor's Office.

Note: Rates are based per \$100 of net assessed valuation

Note: Sanitary District is a Component Unit is listed above.

\* Total Rate includes rates of overlapping taxing units, net of state property tax replacement credit.

\*\*\* Beginning in FY 2002 the state bases rates on 100 % of the True Tax value instead of the former 33 1/3 percent.

\*\*\*\* Assessed valuation affected by general reassessment.

Town of Highland
Ten Largest Taxpayers
Curent Year and Nine Years Ago

		2006			
Ταχραγει	Product or Service	Real & Impmnt Assessed Value	Personal Property Assessed Value	Total Assessed Value	Percent of Town's Tax Base
Meljer's Stores Hampton - in - Highland	Retail Hypermarket Rental Housing Association	\$ 13,278,900	्र स्त्र स्त	\$ 13,278,900	1.14%
Highland Grove, L.L.C.	Shopping Center	\$ 17,055,300	ı ı	\$ 17,055,300	1.46%
Dayton Hudson (Target)	Developer Retailer Department Store	\$ 11,282,600 \$ 7,775,400		\$ 11,282,600 \$ 7,775,400	0.97% 0.67%
Opus North Development ACME Markets Jewel Foods	Retail Shopping Mall Retail Grocer	\$ 6,812,500 \$ 6.735.400		\$ 6,812,500	0.58%
SVC, ILC	Warehousing	\$ 1,133,400		\$ 1,133,400	0.10%
Indiana beli (SBC) Northern Indiana Public Service Co	Telephone Utility Natural Gas/Electric Utility	€	\$ 375,700	\$ 375,700	0.03%
			1	007,214,	0.12%
		\$82,736,000.	\$1,787,900.	\$84,523,900.	7.23%
		1997			
Taxpayer	Product or Service	Real & Impmnt Assessed Value	Personal Property Assessed Value	Total Assessed Value	Percent of Town's Tax Base
Hampton - in - Highland	Rental Housing Association	\$ 3,157,450	•	\$ 9,472,350	2.36%

			1997					Porcent
Ταχραγει	Product or Service	Real & Assess	Real & Impmnt Assessed Value	Perso	Personal Property Assessed Value	Total Asse	otal ssessed Value	Town's Tax Base
Hampton - in - Highland	Rental Housing Association	49	3,157,450			မာ	9,472,350	2.36%
Strack & Van Til	Retail Grocer	<del>()</del>	2,581,860	↔	•	69	7,745,580	1.93% **
Indiana Beli (Ameritech)	Telephone Utility	<del>69</del>	2,379,690	₩	,	49	7,139,070	1.78%
Kohl's Department Store	Retail Department Store	↔	2,252,270			49	6,756,810	1.69%
Northern Indiana Public Service Co	Natural Gas/Electric Utility	s	,	₩	1,930,750	€9	5,792,250	1.45%
Terry Shaver Pontiac, Inc.	Automobile Retailer	↔	1,480,700			↔	4,442,100	1.11%
Dayton-Hudson Corp. (Target)	Retail Department Store	↔	1,431,390			↔	4,294,170	1.07%
Webb Ford	Automobile Retailer	ઝ	1,239,690			↔	3,719,070	0.93%
Griffland Center, Inc	Retail & Strip Mall	ક્ક	1,202,260	↔	•	G	3,606,780	%06:0
Christenson Chevrolet	Automobile Retailer	<del>s</del>	1,020,880			€9	3,062,640	0.76%

13.99%

\$46,558,470.

\$1,930,750.

\$13,588,740.

Source: Office of the Lake County Assessor

<sup>\*\*</sup> In order to make assessed values seem equivalent, the values in 1997 are multiplied by 3. In 1997 the assessed value used "true tax" as basis for valuation. In 2006, assessed value employs a procedure to attain to market value. This may account for some of the variation.

Town of Highland Ratio of Net Bond Debt and Note Debt to Assessed Value and Net Bond and Note Debt per Capita Last Ten Fiscal Years FY 1997 to 2006

Net Bond & Note Debt per Capita	\$275	\$165	\$142	\$189	\$236	\$229	\$279	\$361	\$323	\$307
Net Bond & Note Debt to Assessed Value	0.5537%	0.3334%	0.2869%	0.3778%	3.3217%	3.8355%	4.3099%	5.8991%	5.4458%	5.4408%
Net Bond & Note Debt	\$ 6,484,961	\$ 3,896,667	\$ 3,355,129	\$ 4,446,865	\$ 5,548,477	\$ 6,131,910	\$ 6,615,741	\$ 8,543,342	\$ 7,650,124	\$ 7,263,986
Less Debt Service Funds	\$ 1,076,406	\$ 1,312,064	\$ 684,871	\$ 1,168,135	\$ 1,774,341	\$ 1,708,627	\$ 2,282,639	\$ 2,022,881	\$ 1,685,391	\$ 1,533,484
Gross Bond & Note Debf	\$ 7,561,367	\$ 5,208,731	\$ 4,040,000	\$ 5,615,000	\$ 7,322,818	\$ 7,840,537 *	\$ 8,898,380	\$ 10,566,223	\$ 9,335,515	\$ 8,797,470
1	\$1,171,154,002	\$1,168,849,845	\$1,169,529,058	\$1,177,057,220	\$167,038,711	\$159,870,808	\$153,500,420	\$144,823,860	\$140,476,260	\$133,508,560
Population	23,546	23,546	23,546	23,546	23,546	23,696	23,696	23,696	23,696	23,696
Fiscal Year Ended Dec. 31	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997

•

Includes General Obligation as well as a Note obligation of the Municipality
 Amounts above include the Sanitary and Wafer District as well as the General Obligation Debt of the Corporation.

\*\* For the purpose of evaluating debt, Indiana actually still relies on 1/3 the assessed value to determine permissible debt limits under Indiana Const. Article XIII. Confer IC 36-1-15-4 called adjusted value.

No Revenue Debt is included. This does not include temporary Loans for cash flow purposes as these are short term debt.

	Sanitary District	390,384,667	12.00%	\$46,846,160	\$ 1,117,000	\$ 45,729,160	
	Waterworks District	390,384,667	8.00%	\$ 31,230,773	\$ 279,873	\$ 30,950,900	900,074
Town of Highland Computation of Legal Debt Margin at December 31, 2006	Redevelopment District	390,384,667	2.00%	\$ 7,807,693	\$ 2,876,591	\$ 4,931,102	\$ 313.102
Town of Highland Computation of Legal at December 31, 2006	Parks & Rec. District	390,384,667	2.00%	\$ 7,807,693	\$ 1,850,000	\$ 5,957,693	* \$ 203.707
1,171,154,002 \$ 390,384,667	Corporation Town of Highland	390,384,667	2.00%	\$7,807,693	\$ 1,437,903	\$ 6,369,790	\$ 283,346
(In tax abstract)  True Tax Assessed Value: Adjusted Value:*		Assessed Valuation	Debt Limit Percentage	Debt Limit	Bonds Outstanding	Subtotal	Amount Available in Debt Service Fund

Lease rental supports the debt service payments and the eventual acquisition of the facility held by the corporation. of the special taxing district. It does not include the Revenue or Mortgage Debt of the Holding Corp. pursuant to I.C. 36-1-10, to the Parks and Recreation Building Corporation, which is a blended \* This fund now pays both special taxing district debt as well as capital lease payments made component unit of the municipality. The municipality supports the corporation's debt service through a capital lease. The Bonds outstanding represent only those that are obligations

The debt of the other entities is considered debt incurred by political subdivisions with special taxing districts. Please Note: The civil town debt limit is established by the Indiana Constitution (Article XIII debt) These are considered statutory debt limits and that is why the debt limit percentage can exceed the 2% limit of the municipal corporation. For the purpose of evaluating debt, Indiana actually still relies on 1/3 the assessed value to determine permissible debt limits under Indiana Const. Article XIII. The AV is 1,171,415,645. Confer IC 36-1-15-4 called adjusted value.

Town of Highland Computation of Direct and Overlapping Debt Payable from or backed by Property Taxes as of December 31, 2006

		Assessed Valuation	0	Bonds Outstanding	Percent Applicable to Highland	¥ ¥	Amount Applicable to Highland	
Town of Highland*	<b>↔</b>	1,171,154,002	↔	7,561,367	100.00%	Ś	7,561,367	
School Town of Highland	<b>↔</b>	1,171,154,002 Subtotal:	ω <b>ν</b>	31,825,955 <b>39,387,322</b>	100.00% <b>Subtotal:</b>	ω <b>ν</b>	31,825,955 <b>39,387,322</b>	
North Township	S	6,475,656,019	တ	ı	18.09%	0   S	Indirect or overlapping Debt	. <u>1</u> 6
Lake County Library	S	10,894,629,118	S	29,275,000	10.75%	S	3,147,012	
Lake County	Ś	19,210,322,805 <b>Subtotal:</b>	<b>⇔</b> ∾	86,622,697 *** 11 <b>5,897,697</b>	6.10% <b>Subtotal:</b>	<b>w</b> w	5,280,938 <b>8,427,950</b>	
		<b>Grand Total</b>	s	155,285,019	<b>Grand Total</b>	49	47,815,272	30.79%

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The Town of Highland through its Parks & Recreation Bldg. Corp has outstanding revenue debt in the amount of \$1,580,000 Sources: Lake County Auditor and

Office of the Highland Clerk-Treasurer

<sup>\*</sup> Includes Parks District, Redevelopment District, Sanitary District and that portion of Water District Bonds payable from property taxes.

<sup>\*\*</sup> Amount includes a \$ 7,975,000 property tax backed bond issue for which riverboat gaming revenues will be largely used for debt service. It also includes a revenue (mortgage) bond for the Juvenile Facility in the amount of \$12,990,000. It is included because the lease is tied to a property levy.

for Governmental Bond and Note Debt to Governmental Expenditures Town of Highland Ratio of Annual Debt Service Expenditures Last Ten Fiscal Years 1997 to 2006

Ratio of Debt Services to General Expenditures	8.91%	8.79%	11.98%	802.6	12.87%	16.07%	15.48%	14.01%	15.04%	16.10%
Total General Expenditures	\$14,700,100.	\$14,016,537.	\$10,044,825.	\$11,869,689.	\$12,584,987.	\$13,916,494.	\$14,666,376.	\$14,990,260.	\$13,726,364.	\$10,458,823.
Total Debt Service	\$1,310,404.	\$1,231,879.	\$1,203,173.	\$1,151,762.	\$1,620,077.	\$2,236,942.	\$2,270,615.	\$2,099,958.	\$2,064,978.	\$1,683,394.
Interest	\$226,404.	\$231,879.	\$278,173.	\$311,762.	\$405,077.	\$441,942.	\$520,615.	\$367,958.	\$659,978.	\$423,394.
Principal	\$1,084,000.	\$1,000,000.	\$925,000.	\$840,000.	\$1,215,000.	\$1,795,000.	\$1,750,000.	\$1,732,000.	\$1,405,000.	\$1,260,000.
Fiscal Year Ended Dec. 31	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997

General Expenditures includes the governmental activities and excludes the business type expenditures.

Governmental debt service excludes debt service of the utilities.

Town of Highland Ratio of Annual Debt Service Expenditures for Business Type (Utilities) Bond and Note Debt to Business Type (Utilities) Expenditures

Ratio of Debt Services to Utilities' Expenditures	9.86% 18.79% 32.31% 27.21%
Total Utilities' Expenditures	\$5,835,974. \$4,968,870. \$4,629,409. \$5,652,080.
Total Debt Service	\$575,649. \$933,500. \$1,495,985. \$1,537,724.
Interest	\$62,649. \$68,500. \$125,985. \$237,724.
Principal	\$513,000. \$865,000. \$1,370,000. \$1,300,000.
Fiscal Year Ended Dec. 31	2006 2005 2004 2003

These exclude capital lease purchases

This report should reflect 10 years of data. However, data not available prior to 2003 in part owing to the reporting model.

Town of Highland Revenue Bond Coverage Water Utility Last Ten Fiscal Years

	Coverage	1 00		0.00	0.03	70.0	0.83	0.63	0.75	0.57	06.0	0.81	-
	Total	\$ 195 415	\$ 651.730	640.105	743,193	# 13,704 # 6,46,07F	040,073 6 652,760	007,700 e	040,/01	989,069	\$ 659,618	\$ 643,395	)))[).
aquirements	Interest	\$ 5.415	\$ 36 730	69 195	4 163.784	106,704	4 152,073	00/120	10/0/-	\$ 200,090	\$ 219,618	. \$ 238,395	
Debt Service Requirements	Principal	\$ 190,000	\$ 615,000	\$ 580,000	\$ 550,000	\$ 520,000	\$ 500,000	470,000	450,000	450,000	\$ 440,000	\$ 405,000	
Net Revenue Available for	Debt Service	\$ 388,156	\$ 540,480	\$ 423,306	\$ 409.556	\$ 552 280	\$ 411 199	\$ 488.241	4 374 227	177,110	\$ 593,020	\$ 521,713	
Operating	Expenses	\$ 2,143,308	\$ 2,168,476	\$ 2,107,284	\$ 2.761.550	\$ 2.055.698		\$ 1.923 141	•	002,000,	\$ 1,715,655	\$ 1,663,771	
Operating	Revenues	2,531,464	2,708,956	2,530,590	3,171,106	2,607,978	2,496,122	2.411.382	2 424 520		2,308,675	2,185,484	
Fiscal	Year	2006 \$	2005 \$	2004 \$	2003 \$	2002	2001	2000	1999	1000	2881	1997 \$	

Coverage is the Ratio of Net Revenue to Total Debt Service Required for the period. As the number equals or exceeds one, the ratio is considered favorable.

It should be noted that the revenue debt was fully matured January 2006.

The excludes Special Taxing District Debt which is repaid with an unlimited ad valorem tax.

Town of Highland Revenue Bond Coverage Parks and Recreation Building Corporation A blended component unit of the municipality

	Coverage	0:30	0.29	0.28	-0.19	0.28	0.21	0.27	0.30	0.71
	fal	250,788	248,987	241,548	238,466	234,872	230,753	231,234	226,335	150,106
	<u>2</u>	↔	↔	₩	↔	↔	↔	↔	↔	↔
ments	rest	85,788	93,987	101,548	108,466	114,872	120,753	126,234	131,335	150,106
equire	Inte	↔	↔	↔	↔	₩	↔	↔	↔	↔
Oebt Service Requirements	ncipal	165,000	155,000	140,000	130,000	120,000	110,000	105,000	95,000	1
۵	돌	↔	↔	↔	↔	↔	↔	₩	↔	↔
Net Revenue Available for	Debt Service	74,021	72,248	68,461	(44,816)	66,136	48,624	61,791	68,250	106,099
Net Ava	Deb	₩	↔	ઝ	↔	↔	↔	↔	↔	↔
berating	Expenses	5,451	5,672	8,728	120,179	8,222	24,638	16,210	9,077	1,250
ŏ	<u> </u>	↔	↔	↔	↔	↔	↔	↔	↔	<del>⇔</del>
Gross	Revenues	79,472	77,920	77,189	75,363	74,358	73,262	78,001	77,327	107,349
	Re	↔	↔	↔	↔	↔	₩	↔	↔	↔
Fiscal	Year	2006	2002	2004	2003	2002	2001	2000	1999	1998

Coverage is the Ratio of Net Revenue to Total Debt Service Required for the period. As the number equals or exceeds one, the ratio is considered favorable.

The corporation as an entity did not exist prior to 1998.

## List of Largest Employers in Highland Current Year and Nine Years Ago Town of Highland

	2006	
Employer	Type of Business	Reported Employment
Strack & Van Til/Ultra Foods, Inc. Meijer's	Grocerles/Warehouse Grocerles	605 (1)
School Town of Highland	Public Education K-12	403 (2)
JWP/Hyre Electric Company	Electrical Services Contractor	350
Iown of Highland	Municipal Government	268 (3)
Jewel Foods/Osco Drugs	Groceries/Drugs	225
First Financial Bank (Formerly Sandridge)	Financial & Banking	308
larget Store (Dayton Hudson)	Retailer	180
Konl's Department Store	Retailer	125
Bennigan's	Restaurant	125
Levin Tire Center	Auto Tire Retailer	66
Webb Ford, Inc.	Auto Dealership	8
	2007	
	/861	
Employer	Type of Business	Reported Employment
School Town of Highland	Public Education K-12	579 (2)
JWP/Hire Electric Coompany	Electrical Contractor	300
Target Store (Dayton Hudson)	Retaller	200
Town of Highland	Municipal Government	157 (4)
Kohl's Department Store	Retailer	150
Fieldhouse incorporated	HVAC Contractor/Services	001
Webb Ford, Inc.	Auto Dealership	08
Tom Standard	Auto Dealership	75
Christons Charles Inc.	Auto Dealership	74
Chilistenson Chevrolet, Inc.	Auto Dealership	20

<sup>33</sup> are part-time firefighters and 87 other part-time workers. Firefighters are paid on demand when needed but are Total includes employees at Strack & Van Til store and corporate offices; and employees at Ultra Foods.
 This total includes certified teachers, administrators and non-certified employees
 Of the 268 total employees, 114 are full-timeworkers, one is a full-time elected official, 34 are part-time officials, on call 24 hours a day. (4) Of the 157 total employees, one is a full-time elected official,

<sup>50</sup> are part-time firefighters. Firefighters are paid on demand when needed but are on call 24 hours a day.

# Town of Highland Largest Employers in Highland Area 2006

Employer	Location	Product or Service	Employment Reported
Mittal Steel (Formerly Ispat/Inland Steel & ISG) US Steel Gary Works (USX) Methodist Hospital Northern Indiana Public Service Horse Shoe Casino St. Margaret Mercy Hospital Resorts Casino BP Amoco Majestic Star I & II Casinos St. Anthony Medical Center The Community Hospital St. Mary Medical Center St. Catherine Medical Center St. Margaret Mercy Health Center St. Margaret Mercy Health Center St. Margaret Mercy Health Center	East Chicago Gary Gary/Merrillville Merrillville Hammond Hammond East Chicago Whiting Gary Crown Point Munster Hobart East Chicago Dyer Campus Hammond	Steel Manufacturing Steel Manufacturing Hospital/Medical Services Electric/Gas Utility Entertainment/Gaming Hospital/Medical Services Entertainment/Gaming Oil Refinery Entertainment/Gaming Hospital/Medical Services Hospital/Medical Services Mospital/Medical Services Soap Manufacturer	7,700 4,000 3,000 2,498 2,300 1,894 1,400 1,394 996 923 851 350
Pepsiamericas, Inc. Cerestar USA (Cargill)	Munster Hammond	Beverage Production Corn Products Processor	300 260

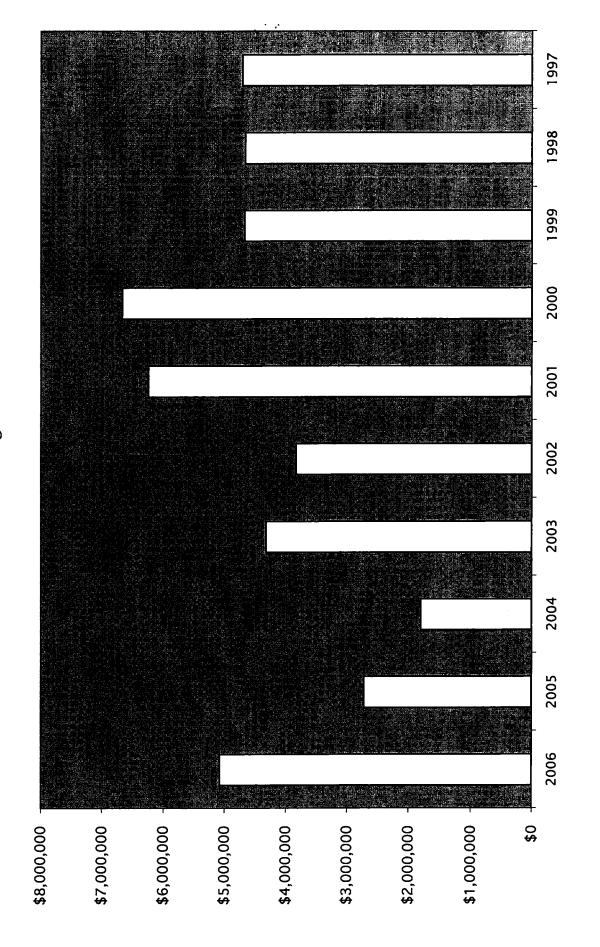
Northwestern Indiana Regional Planning Commission

Town of Highland Schedule of Building Permits Last Ten Fiscal Years FY 1997 to 2006

													Totale		Permits Value	1,373 \$ 16,127,532	€	↔	880 \$ 12,362,049	829 \$ 11,475,050	63	↔	69	6 <del>9</del>	673 \$ 29,084,842
	en en	247,000	240,000	2,300,000	000'006	1,060,000	2,610,000	3,546,210	17,275,180	19,874,500	15,442,157		9	2	Value	8,703,530	6,589,561	6,942,428	6,444,562	5,665,596	5,040,664	4,163,324	4,907,342	11,137,059	4,656,466
	Value	€9	↔	↔	↔	s	↔	69	s	<del>()</del>	₩.			200		69	<del>()</del>	<del>()</del>	s	<del>()</del>	↔	↔	↔	↔	<del>⇔</del>
CICHIII W	Permits Value	-	-	4	7	က	တ	13	48	99	45		Miccollocation		Permits	1,343	985	916	851	803	802	671	573	699	009
	en	5,079,102	2,716,425	1,796,000	4,316,252	3,827,454	6,240,724	6,674,505	4,670,500	4,661,128	4,709,786				en en	2,097,900	4,500,000	6,596,000	701,235	922,000	3,392,500	3,033,133	6,381,125	9,056,756	4,276,433
	Value	↔	↔	↔	↔	↔	↔	€9	↔	<del>()</del>	s	<u>a</u> ,	[일 -	- 1	Value	69	s	₩	<del>()</del>	↔	↔	s	s	s	G
Residential	Permits Val	26	18	12	25	21	48	43	30	30	24	Institutional,	Commercial		Permits	ო	ო	9	7	7	4	10	9	4	4
	Year	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997				Year	2006	2005	2004	2003	2002	2001	2000	1999	1998	1997

Note: Data from annual building reports prepared by building commissioner.
\* Institutional Value above includes Reconstruction at Main Square Park and its Gazebo plus other improvements amounting to \$897,900

Residential Building Permits



Town of Highland Ten Largest Users of Water Water Utility December 31, 2006

User	Business	Consumption (1,000 Gallons)	Billed Revenue	Percentage of Billed Flow
Town of Dyer	Municipality	534,292	\$402,321	38.56%
Hampton in Highland	Apartment Complex	18,890	\$28,399	1.36%
Porte d' leau	Town House Assn	9,646	\$15,711	0.70%
Meijer Inc., #170A	Retail Grocer	8,020	\$10,932	0.58%
School Town of Highland	Public Schools	7,271	\$18,133	0.52%
Pleasant View Dairy	Dairy Products	6,702	\$9,044	0.48%
Meyers Development Corp.	Commercial/Condo	5,743	\$11,097	0.41%
Wildwood Condo Association	Condominiums	4,788	\$9,883	0.35%
ATG/Embassy Place	Condominiums	4,424	\$8,656	0.32%
Georgetown Condos	Condominiums	3,898	\$7,419	0.28%

Note: Total billed flow for the 12 months ending December 31, 2006, was 1,385,768,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 2005

	Revenue	Flow
596,555	\$423,385	42.87%
21,092	\$32,006	1.52%
8,806	\$17,187	0.63%
10,593	\$16,492	0.76%
8,172	\$10,937	0.59%
5,112	\$10,303	0.37%
7,274	\$10,172	0.52%
4,768	\$9,290	0.34%
4,152	\$7,419	0.30%
3,898	\$7,867	0.28%
10,333 8,172 5,112 7,274 4,768 4,768 4,152 3,898		\$10,492 \$10,937 \$10,303 \$10,172 \$9,290 \$7,419 \$7,867

Note: Total billed flow for the 12 months ending December 31, 2005, was 1,556,798,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 2004

User	Business	Consumption (1,000 Gallons)	Billed Revenue	d d	Percentage of Billed Flow
Town of Dyer	Municipality	518,251	\$400,245	,245	37.25%
Hampton in Highland	Apartment Complex		\$ 33	,147	1.57%
Porte d'Ieau	Town House Assn	9,644	\$ 17,	17,790	%69.0
Pleasant View Dairy	Dairy Products	009'6	\$ 12	12,888	%69.0
School Town of Highland	Public Schools	9,188	\$	,240	0.66%
Meljer Inc., #170A	Retail Grocer		ගි <del>ග</del>	,151	0.48%
Meyers Development Corp.	Commercial/Condo	4,886	ග <del>ග</del>	,644	0.35%
Wildwood Condo Association	Condominiums	4,233	ග <del>ග</del>	9,185	0:30%
Georgetown Condos	Condominiums	3,603	\$	6,830	0.26%
Les Chateau	Condominiums	3,723	© &	6,724	0.27%

Note: Total billed flow for the 12 months ending December 31, 2004, was 1,391,411,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 2003

User	Business	Consumption (1,000 Gallons)	Rev	Billed Revenue	Percentage of Billed Flow
Town of Dyer	Municipality	483,119	\$37	73,113	35.36%
Hampton in Highland	Apartment Complex	22,736	₩	34,505	1.66%
School Town of Highland	Public Schools	10,139	` \$	19,757	0.74%
Porte d'Ieau	Town House Assn	9,450	` \$	15,341	%69.0
Pleasant View Dairy	Dairy Products	8,734	` • <del>•</del>	11,719	0.64%
Meyers Development Corp.	Commercial/Condo	5,092	` \$	10,064	0.37%
Meijer Inc., #170A	Retail Grocer	4,545	ઝ	6,180	0.33%
Wildwood Condo Association	Condominiums	4,425	ઝ	9,543	0.32%
Spot Not Car Wash	Car wash	4,003	ઝ	5,417	0.29%
Les Chateau	Condominiums	3,851	↔	7,054	0.28%

Note: Total billed flow for the 12 months ending December 31, 2003, was 1,366,408,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 2002

User	Business	Consumption (1,000 Gallons)	Billed Revenue	enu pe	Percentage of Billed Flow
Town of Dyer	Municipality	525,302	\$406	\$405,691	34.71%
Hampton in Highland	Apartment Complex	24,509	\$	36,662	1.62%
School Town of Highland	Public Schools	10,922	\$ 21	21,030	0.72%
Porte d'Ieau	Town House Assn	9,478	\$	1,387	0.63%
Pleasant View Dairy	Dairy Products	8,881	\$	13,202	0.59%
Meyers Development Corp.	Commercial/Condo	5,185	\$	10,257	0.34%
Meijer Inc., #170A	Retail Grocer	4,545	ક્ક	6,180	0.30%
Wildwood Condo Association	Condominiums	4,418	<b>⇔</b>	9,876	0.29%
ATG/Embassy Place	Condominiums	4,370	မှ	8,492	0.29%
Les Chateau	Condominiums	4,097	\$	7,522	0.27%

Note: Total billed flow for the 12 months ending December 31, 2002, was 1,513,394,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 2001

User	Business	Consumption (1,000 Gallons)	Billed Revenue	Percentage of Billed Flow
Town of Dyer	Municipality	453,166	\$376,955	32.45%
Hampton in Highland	Apartment Complex	23,592	\$ 35,149	1.69%
School Town of Highland	Public Schools	10,799	\$ 26,759	0.77%
Pleasant View Dairy	Dairy Products	8,335	\$ 11,159	0.60%
Porte d' leau	Town House Assn	7,596	\$ 12,692	0.54%
Meyers Development Corp.	Commercial/Condo	6,570	\$ 12,612	0.47%
Spot-Not Car Wash	Car Wash	5,064	\$ 6,790	0.36%
ATG/Embassy Place	Condominiums	4,840	\$ 8,830	0.35%
Ultra Foods	Retail Grocer	4,072	\$ 5,715	0.29%
Les Chateau	Condominiums	3,990	\$ 7,064	0.29%

Note: Total billed flow for the 12 months ending December 31, 2001, was 1,396,439,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 2000

User	Business	Consumption (1,000 Gallons)	Billed Revenue	Percentage of Billed Flow
Town of Dyer	Municipality	462,988	\$357,566	34.04%
Hampton in Highland	Apartment Complex	25,552	\$38,096	1.88%
School Town of Highland	Public Schools	10,613	\$21,523	0.78%
Pleasant View Dairy	Dairy Products	8,922	\$11,918	0.66%
Porte d' leau	Town House Assn	8,633	\$14,471	0.63%
Spot-Not Car Wash	Car Wash	5,200	\$7,470	0.38%
ATG/Embassy Place	Condominiums	5,175	\$8,994	0.38%
Meyers Development Corp.	Commercial/Condo	5,065	\$9,979	0.37%
Les Chateau	Condominiums	4,779	\$7,152	0.35%
Ultra Foods	Retail Grocer	4,384	\$6,169	0.32%

Note: Total billed flow for the 12 months ending December 31, 2000, was 1,360,244,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 1999

User	Business	Consumption (1,000 Gallons)	Billed Revenue	Percentage of Billed Flow
Town of Dyer	Municipality	470,136	\$353,489	33.51%
Hampton in Highland	Apartment Complex	25,327	\$ 38,382	1.81%
School Town of Highland	Public Schools	10,714	\$ 21,709	0.76%
Pleasant View Dairy	Dairy Products	10,429	\$ 13,879	0.74%
Porte d' leau	Town House Assn	9,010	\$ 14,541	0.64%
Meyers Development	Condominiums	6,414	\$ 11,947	0.46%
Spot-Not Car Wash	Car Wash	5,688	\$ 7,373	0.41%
Ultra Foods	Retail Grocer	4,598	\$ 6,449	0.33%
Les Chateau	Condominiums	3,816	\$ 6,812	0.27%
ATG/Embassy Place	Condominiums	3,816	\$ 6,557	0.27%

Note: Total billed flow for the 12 months ending December 31, 1999, was 1,403,123,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 1998

User	Business	Consumption (1,000 Gallons)	Billed Revenue	Percentage of Billed Flow
Town of Dyer	Municipality	425,039	\$328,258	32.31%
Hampton in Highland	Apartment Complex	23,827	\$ 37,930	1.81%
School Town of Highland	Public Schools	11,638	\$ 22,767	0.88%
Porte d' leau	Apartment Complex	9,953	\$ 15,306	0.76%
Pleasant View Dairy	Dairy Products	9,244	\$ 11,412	0.70%
Spot-Not Car Wash	Car Wash	5,921	\$ 7,896	0.45%
Ultra Foods, Inc.	Retail Grocer	2,008	\$ 6,974	0.38%
Chateau Bordeau	Condominiums	3,788	\$ 6,741	0.29%
Meyers Development	Condominiums	3,257	\$ 7,328	0.25%
Round the Clock Restaurant	Restaurant	2,334	\$ 3,269	0.18%

Note: Total billed flow for the 12 months ending December 31, 1998, was 1,315,624,000 gallons.

Town of Highland Ten Largest Users of Water Water Utility December 31, 1997

User	Business	Consumption (1,000 Gallons)	Billed Revenue	Percentage of Billed Flow	Φ
Town of Dyer	Municipality	409,593	\$308,606	6 32.87%	
Hampton in Highland	Apartment Complex	23,768	\$ 37,501		
Porte d' leau	Retail Center	9,740	\$ 15,238		
School Town of Highland	Public Education	8,576	\$ 19,260		
Pleasant View Dairy	Dairy Products	6,225	\$ 8,34	4 0.50%	
Spot-Not Car Wash	Car Wash	5,631	\$ 7,522		
Ultra Foods, Inc.	Retail Grocer	3,423	\$ 4,907		
Chateau Bordeau	Condominiums	3,247	\$ 5,766		
Meyers Development	Condominiums	3,137	\$ 6,100	0 0.25%	
ABJL (Turbo Wash)	Car Wash	2,296	\$ 3,477	7 0.18%	

Note: Total billed flow for the 12 months ending December 31, 1997, was 1,246,143,000 gallons.

Town of Highland Statistics by Economic Sector

	Number of Establishme	ablishments	Number of	Number of Employees	Annual Payroll		Shipments/Sales/Receipts	/Sales/	Receipt	
Industry Description										
	Highland	Highland Lake County	Highland	Lake County	Highland	Lake County	Highland		Lake	Lake County
Ketail Irade	141	1,764	3,170	26,304	\$ 63,465,000	\$ 493,029,000	\$ 804,797,000	80.	5.4	5,456,028,000
Real Estate, Rental and Leasing	26	405	87	2,016	\$ 1,414,000	\$ 46,834,000	\$ 8,859,000	000.	, či	259,110,000
Professional, scientific & technical	82	882	374	7,381	\$ 11,335,000	\$ 204,574,000	\$ 29,504,000	000.1	20	514,089,000
Administrative, Support and Waste Remediation Svcs	37	434	533	7,123	\$ 9,619,000	\$ 154,819,000	\$ 23,239,000	000	. 4	426,765,000
Educational Services*	9	11	91	۵	\$ 789,000	\$500,000 - \$999,999	\$ 2,161,000	00.		۵
Health care & Social assistance	89	1,126	457	26,938	\$ 10,961,000	\$ 911,971,000	\$ 30,743,000	000.	2.1	2,192,792,000
Arts, Enterfainment, Recreation	5	101	۵	4,999	\$100,000-\$249,000	\$ 114,647,000	· _		ίζί 49	551,245,000
Accommodation and Food Services	28	912	1,152	18,890	\$ 9,494,000	\$ 221,490,000	\$ 33,655,000	000'	Ö	926,744,000
Other Services (Excludes Public Admin)	99	871	483	2,896	\$ 9,531,000	\$ 159,910,000	\$ 25,856,000	000	4	467,541,000
Wholesale Trade	32	478	275	5,933	\$ 7,991,000	\$ 450,224,000	\$ 208,279,000	000	3,5	3,538,212,000
Manufacturing	•	412	•	27,275	•	\$ 1,358,631,000	· s	,	13,4	3,481,042,000
Information	7	113	36	2,384	\$ 823,000	\$ 76,955,000	A/N		_	N/A

Excludes Elementary and Secondary Schools, Junior Colleges, Colleges. Universities and Professional Schools.
 D Withheld to avoid disclosure of individual companies.
 N/A Not Available

Source: U.S. Bureau of the Census, 2002 Economic Census. ECo2-IN. Geographic Area Series

Town of Highland Local Financial Institutions Assets in the Town

Institutions	Asse	Assets in Highland as of 30 June 06	Pctge of Total	Assa	Assets in Highland as of 30 June 05	Pctge of Total	Number of Offices
First Financial Bank NA*	s	289,161,000	38.78%	w	298,978,000	43.33%	ဗ
Centler Bank	Ś	135,809,000	18.21%	Ś	125,748,000	18.23%	7
First Midwest Bank**	Ś	149,080,000	19.99%	S	108,591,000	15.74%	ю
Fifth/Third Bank	တ	45,041,000	6.04%	S	39,191,000	5.68%	-
Standard Bank & Trust	တ	36,020,000	4.83%	တ	36,584,000	5.30%	_
JP Morgan Chase Bank NA***	Ś	34,296,000	4.60%	Ś	31,125,000	4.51%	-
Citizens Financial Services , FSB	Ś	24,581,000	3.30%	\$	20,897,000	3.03%	-
Lake Federal Bank FSB	Ś	15,433,000	2.07%	Ś	13,660,000	1.98%	_
First Federal Savings and Loan Assn.	တ	13,855,000	1.86%	တ	13,293,000	1.93%	-
TCF National Bank	Ś	2,388,000	0.32%	w	1,873,000	0.27%	-
	ı			ļ			
	₩.	745,664,000		₩.	689,940,000		15

Source: Federal Deposit Insurance Corporation/Office of Thriff Supervision

Town of Highland Intended Federal Funds Rate Last Ten Years 1997 - 2006

				רקאר ופנו נ	- 1661 S 1991	2000					
Months	2006	Change (In basis Points)	2005	2004	2003	2002	2001	2000	1999	1998	1997
January	4.50%	25.00	2.25%	1.00%	1.25%	1.75%	8.00%	5.50%	4.75%	2.50%	5.25%
February	4.50%	0.00	2.50%	1.00%	1.25%	1.75%	5.50%	5.75%	4.75%	5.50%	5.25%
March	4.75%	25.00	2.75%	1.00%	1.25%	1.75%	2.00%	6.00%	4.75%	5.50%	5.50%
April	4.75%	0.00	2.75%	1.00%	1.25%	1.75%	4.50%	8.00%	4.75%	2.50%	5.50%
Мау	2.00%	25.00	3.00%	1.00%	1.25%	1.75%	4.00%	6.50%	4.75%	5.50%	5.50%
June	5.25%	25.00	3.25%	1.25%	1.00%	1.75%	3.75%	6.50%	5.00%	5.50%	5.50%
July	5.25%	0.00	3.25%	1.25%	1.00%	1.75%	3.75%	6.50%	5.00%	5.50%	5.50%
August	5.25%	0.00	3.50%	1.50%	1.00%	1.75%	3.50%	6.50%	5.25%	5.50%	5.50%
September	5.25%	0.00	3.75%	1.75%	1.00%	1.75%	3.00%	6.50%	5.25%	5.25%	5.50%
October	5.25%	0.00	3.75%	1.75%	1.00%	1.75%	2.50%	6.50%	5.25%	2.00%	5.50%
November	5.25%	0.00	4.00%	2.00%	1.00%	1.25%	2.00%	6.50%	5.50%	4.75%	5.50%
December	5.25%	0.00	4.25%	2.25%	1.00%	1.25%	1.75%	6.50%	2.50%	4.75%	5.50%
Number of Annual Changes	4		ω	ro.	-	-	10	ا «	ا «	8	-

Source: Federal Open Market Committee of the Federal Reserve Board of Governors

Town of Highland Contact Units of Service	Office of the Clerk-Treasurer	For the Year Ending December 31, 2006
--	-------------------------------	---------------------------------------

Service Area	Weekdays in person	Weekdays by phone	Saturdays in person	Saturdays by phone	<b>Total</b> Service Contacts	Pctge.
Utility Collections	32,121	11,650	,	1	43,771	53.3%
Building & Inspections	6,782	6,847	1	1	13,629	16.6%
Public Works	3,775	1,241	,	1	5,016	6.1%
Yard Waste Tags	275	1,916	1	1	2,191	2.7%
Other	8,316	9,124	ı	•	17,440	21.3%
TOTALS:	51,269	30,778		1	82,047	
2005	25,778	51,654	1	1	77,432	
2004	24,868	20,327	688	271	46,154	
2003	43,053	26,348	1,611	089	71,692	
2002	9,970	4,814	324	06	15,198	
2001	24,197	19,730	899	271	44,866	
2000	24,918	19,363	839	239	45,359	
1999	11,892	7,668	290	120	20,270	
1998	18,587	11,811	782	250	31,430	
Year 2006 <b>Contacts by</b> Year 2006 <b>Contacts in</b>	Year 2006 Contacts by Phone Year 2006 Contacts in Person	30,778 51,269	38% Year 2006 <b>C</b> 62% Year 2006 <b>C</b>	Year 2006 Contacts on Saturdays Year 2006 Contacts in Weekdays	82,047	## 80

Service contacts are tracked by staff on a weekly basis using a tally sheet. A mark is made for each contact by category.

The method admits of some error. So all numbers above should be construed as estimates.

Owing to cash flow and spending concerns, **Saturday hours were suspended in June of 2004**.

This affected the regular tallys by staff.

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SANITARY DISTRICT TOWN OF HIGHLAND TEN YEAR STATISTICAL SUMMARY (ENTERPRISE FUND ONLY)

		2006				8	2002	2001	2000	1899	1998	1997
Operating Revenues Operating Expenses	တ	2,961,916 3,626,763	\$ 3,009,709	\$ 2,230,218 2,351,970	\$ 2,145,852 2,606,103	\$ 2,	2,193,742	\$ 2,063,314 2,200,209	\$ 2,169,744 2,106,133	\$ 2,165,596 2,081,461	\$ 2,113,670 1,798,761	\$ 2,030,332 1,710,696
Operating income(Loss)		(664,847)	350,917	(121,752)	(460,251)		537,408	(136,895)	63,611	84,135	314,909	319,636
Nonoperating Revenues(Expenses) Extraordinary Items	_	293,088	245,420	393,725	187,778		23,173	84,872	133,650	87,937	25,746	44,174
Operating Transfers Out		•				3	(240,000)	(240,000)	(230,000)		(40,000)	' '
Net Income(Loss)	ω	(371,759)	\$ 596,337	\$ 271,973	\$ 217,530	S	320,581	\$ (292,023)	\$ (32,739)	\$ 172,072	\$ 300,655	\$ 363,810
Current Assets Restricted Assets Construction in Progress	w	636,814 939,762 57,789	\$ 598,875 2,248,038 401,739	\$ 414,630 622,935 378,833	\$ 250,640 749,409	s s	327,809 239,360	\$ 321,734 1,347,692 16,513	\$ 459,552 1,873,927 18,329	\$ 459,631 1,853,921 5,545	\$ 460,761 1,833,082	\$ 1,895,522 18,363
Utility Plant in Service Accumulated Depreciation Deferred Debits	ļ	20,110,943	18,357,155 (9,635,350) 26,877	18,235,323 (9,166,230)	10,716,152 (5,763,876)	(5,4	9,791,680	9,524,633 (5,395,097)	8,946,862 (5,170,283)	8,552,960 (4,926,016)	6,038,593 (3,871,498)	5,866,523 (3,692,522)
Total Assets	w	11,693,569	\$ 11,997,334	\$ 10,485,491	\$ 6,473,970	\$	6,014,376	\$ 5,815,475	\$ 6,128,387	\$ 5,946,041	\$ 4,460,938	\$ 4,087,886
Current Liabilities Long-Term Liabilities Contributions Retained Earnings Total Net Assets	w	484,800 1,012,291	\$ 279,281 1,125,604 - 10,592,449	\$ 182,137 40,882 - 10,262,472	\$ 694,274 46,583 5,733,113	s 5.0	168,119 38,617 753,332 5,054,308	\$ 254,343 34,073 753,332 4,773,727	\$ 281,476 52,310 728,851 5,065,750	\$ 67,825 69,551 731,361 3,714,025	\$ 201,021 17,163 700,801 3,541,953	\$ 116.820 28,967 700,801 3,241,298
Total Liabilities, Contributions and Retained Earnings	w	11,717,781	\$ 11,997,334	\$ 10,485,491	\$ 6,473,970	\$ 6,0	6,014,376	\$ 5,815,475	\$ 6,128,387	\$ 4,582,762	\$ 4,460,938	\$ 4,087,886
Residual Equity Transfers Out:	S		s	S	s	S	(40,000)					
Number of Customers: Residential Commercial et alla		8053	7991	8,032	8,210 826		7,945	7,893	7,789	7,657	7,463	7,321
Totals		8,854	8,817	8,850	9,036		8,742	8,692	8,589	8,451	8,237	8,076

WATERWORKS UTILITY TOWN OF HIGHLAND TEN YEAR STATSTICAL SUMMARY

		'		2004	2003	2002	2001	2000	1999	1998	1997
Operating Revenues Operating Expenses	\$ 2,531,464 2,143,308	308	2,708,956	\$ 2,530,590	\$ 3,171,106	\$ 2,607,978 2,055,698	\$ 2,496,122 2,084,923	\$ 2,411,382 1,923,141	\$ 2,424,520 2,053,293	\$ 2,308,675	8
Operating Income(Loss)	388,156	156	540,480	423,306	409,556	552,280	411,199	488,241	371,227	593,020	521,713
Nonoperating Revenues(Expenses) Extraordinary Items	339,503	ا   چ	219,419	130,284	(1,737)	46,319	51,380	7,667	(182,128)	(163,485)	(276,190)
Net income(Loss) Before contributions and transfers	\$ 727,659	\$ 659	759,899	\$ 553,590	\$ 407,819	\$ 598,599	\$ 462,579	\$ 495,908	\$ 189,099	\$ 429,535	\$ 245,523
Current Assets Restricted Assets Utility Plant in Service Accumulated Depreciation Construction Work in Progress Deferred Debits	\$ 695,304 1,633,328 15,272,991 (6,760,345) 59,461	328 328 328 399 1 461 1 0	284,772 1,567,391 15,074,956 (6,463,953) 176,641 5,724	\$ 286,773 1,590,547 13,727,364 (6,138,871) 1,176,084 16,505	\$ 298,354 1,540,290 14,939,774 (6,677,931) 108,333 27,288	\$ 283,684 1,670,119 14,924,740 (6,330,488) 11,002 38,069	\$ 281,051 1,622,717 14,815,000 (6,061,212) 48,850	\$ 420,444 1,451,153 14,496,152 (5,698,392) 179,505 59,631	\$ 405,418 1,331,361 14,949,093 (5,266,556) 166,161 70,414	\$ 397,431 1,623,117 14,478,802 (4,932,267) 23,879 81,195	\$ 346,145 2,317,938 12,274,416 (4,584,369) 1,058,131 91,978
Total Assets	\$ 10,900,739		\$ 10,645,531	\$ 10,658,402	\$ 10,236,108	\$ 10,597,126	\$ 10,706,406	\$ 10,908,493	\$ 11,655,891	\$ 11,672,157	\$ 11,504,239
Current Liabilities Long-Term Liabilities Contributions Retained Earnings Total Net Assets	\$ 562,220 8,110 - 10,348,300	8,110 8,110 - 18,300	742,217 282,672 - - 9,620,641	\$ 1,148,804 700,946 - 8,808,652	\$ 1,097,545 1,502,877 7,635,686	\$ 1,112,282 2,256,977 1,405,165 5,822,702	\$ 1,112,326 2,964,812 1,405,165 5,224,103	\$ 1,117,331 3,655,304 1,378,726 4,757,132	\$ 1,097,169 4,303,881 1,343,981 4,910,860	\$ 963,246 4,703,573 1,283,577 4,721,761	\$ 909,006 5,104,813 1,198,194 4,292,226
Total Labilities, Contributions and Retained Eamings	\$ 10,918,630		\$ 10,645,530	\$ 10,658,402	\$ 10,236,108	\$ 10,597,126	\$ 10,706,406	\$ 10,908,493	\$ 11,655,891	\$ 11,672,157	\$ 11,504,239
Number of Customers: Residential Commercial et alia	8,1	8,176 828	8,137 853	8,225 848	8,510 838	8,149 819	8,104	8,003	7,820 818	7,622	7,484
Total	0′6	200,6	8,990	9,073	9,348	8,968	8,925	8,826	8,638	8,425	8,274
					*Information is not available.	not available.					

TOWN OF HIGHLAND Full-time Equivalent Town Government Employees by Function Fiscal Years 2003 - 2006

		Fiscal Year		
Function	2003	2004	2005	2006
Elected Official General Government	- 5	- 5		
Public Safety	:	:	•	:
Police				
Sworn	43	37	43	33
non Sworn	6	∞	7	œ
<ul><li>(1) Fire Firefighters and officers</li><li>(1) Emergency</li></ul>	<del>-</del>	~	<del>-</del>	<del>-</del>
Public Works				
Supervisors	2	2	7	2
Clerical	-	-	,	~
Highways and streets	15	1	#	12
Sanitation	10	9	ၑ	9
Park and recreation	16	14	16	21
Redevelopment	0	0	-	~
Water	<del></del>	7	7	တ
Sanitary District	ရ	ရ	8	က
Total	123	102	110	115

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Source: Town of Highland Office of the Clerk-Treasurer

(1) Firefighters and EMT's are on call 24 hours a day. They are only paid when they are called into service.

TOWN OF HIGHLAND Operating Indicators by Function Fiscal Years 2003 - 2006

	2006		8.47			11.417.32	2,263,93			4 161 500	41.857	164 328	38 084	103,629	35 701	19,296	25.408	000		101	4,597	3,030	4,200	2,630				26	3 800			38	3.780
20	2005		8.47			9.354.78	2.052.93			\$ 164 105		163.670	41 238	106.178	32 766	52.769	26.434	101						I				26	4.001			88	2.989
200 Jec 201	2004		0.59			10.530.28	2,215,13			\$ 156 118	66.108	172,258	44.457	65,273	26.827	16.619	21.851	2011										3	3.842			23	2.801
	2003		2.18			9,856.80	2,118.57	•		\$ 152 880	65.721	170,980	34.641	41,434	33.187	16,377	28 618											4	3.706			74	2.722
Function		Highways and streets	Street resurfacing (miles)		Sanitation	Refuse collected (annual tons)	Recyclables collected (annual tons)		Parks and Recreation (1)	Leases	Community Center/Events	Softball	Basketball	Seniors Programs	Children's Programs	Gymnastics	Adult Fitness	Dance (Adult & Youth)	noticipital merced the D		Nesden Mon Docine		Audiences	Participants Total:		•	Water	New Connections	Avg. Daily Consumption (millions of gallons)		Sanitary District	New Connections (Sanitary & Storm)	Avg. Daily Treatment (millions of gallons)
2006			i	43,771	13,629	5,016	2,191	17,440			5,234	5,480	43	210	240	1,074	388			χ	3 8	} <del>;</del>	<u>+</u> 5	<u> </u>	,	•	1,295	209	195	705	341	653	
9ar 2005	1		107	44,10,	12,080	5,115	9:99	9,494			5,186	5,658	37	174	217	1,142	349			22	7 1	, <del>,</del>	2 2	္က တ			1,386	113	26	999	157	570	
Fiscal Y			1	19,047	7,109	3,109	6,875	9,994			5,579	6,203	22	162	293	1,207	370			13	; 7	£ 4	7	ē <sup>6</sup>			148	17	2	02	45	7	
2003			000	30,939	9,592	5,133	13,746	12,282			4,341	4,054	98	156	272	1,295	320			17	. 82	122	1 5	<u>3</u> 22			<b>∀</b>	۷ X	ΥX	Y/V	Y/N	Ϋ́	
Function		General government	Cierk-Treasurer Contact Units of Service	Other Collections	Building & Inspections	Public Works	Yard Waste Tags	Other		Police	Citations	Warnings Written	Parking Citations	DUI/OWI Arrests	Accident Arrests	Accidents Investigated	Criminal Arrests		Fire	Structure Fires	Vehicle Fires	General Alarms/False Alarms	Brish fires carbon monoxido calle hazmat	Ambulance - back-up to service provider	Emergency/Ambulance Provider	Dispatched to:	Private Residence	Commercial Property	Public Property and Streets	Advanced Life Support Transports	Basic Life Support Transports	Dry Runs, Refusal of Services	

Source: Various Town of Highland Departments. (1) The Parks and Recreation Department tracked usage by revenues generated not participation in events in years prior to 2006.

This report should reflect 10 years of data. However, data not available prior to 2003. See Clerk-Treasruer service units

TOWN OF HIGHLAND Capital Asset Statistics by Function Fiscal Years 2003 - 2006

		Fiscal Year	Year						
Function	2003	2004	2005	2006			Fiscal Year	Year	
						2003	2004	2005	2006
General government					Parks and recreation				
Buildings	-	-	-	-	Parks acreage	250	250	250	220
Vehicles	<b>-</b>	-	7	7	Parks	22	22	22	22
Monuments	τ-	7	က	က	Picnic Shelters	4	4	4	4
					Gazebos	7	7	7	7
Public Safety					Tennis courts	9	9	9	9
Police					Basketball Courts (indoor)	5	5	5	S
Stations					Basketball Courts (outdoor)	5	10	9	5
Off-site storage Facility	-	<b></b>	<b>-</b>	-	Baseball Fields	6	10	1	5
Marked Patrol Vehicles	17	28	27	37	Softball Fields	7	7	1	7
K-9 Vehicles	_	-	-	-	Soccer Fields	2	o	6	თ
Unmarked Vehicles	10	o	7	10	Community use centers	-	Ψ-	-	~
Motorcycles	7	-	-	-	Bike trails (miles)	4	4	4	4
Animal Control Vehicle	-	-	-	<b>.</b>	Tractors/Mowers	12	12	12	12
Volunteers In Police Service Vehicles	es		-	4	Vehicles	7	#	10	5
Fire					Water				
Stations	7	7	2	7	Water mains (miles)	86.04	86.04	88.27	88.27
Fire Fighting Vehicles	10	10	9	10	Fire Hydrants	550	009	009	009
General vehicles	7	7	7	7	Storage Capacity (MG)	7.5	7.5	7.5	7.5
Highways and streets					Sanitary District				
Streets (miles)	Ϋ́Х	Ϋ́Z	89.28	89.28	Sanitary (Waste water) sewer lines(miles)	73.45	73.45	74.10	74.10
Street lights	121	121	121	121	Lift stations (Sanitary)	5	10	9	5
Traffic signals	20	20	21	77	Sanitary Retention Basins	7	7	8	2
					Storm sewer lines(miles)	58.14	58.14	58.27	58.27

Source: Various City Departments

This report should reflect 10 years of data. However, data not available prior to 2003.

#### Highland Town Board of Trustees Presidents of the Board

1st President

• Charles Wirth, 1910-1921

2nd President

• Garrett, Krooswyk, 1922-1927

3rd President

• Charles Wirth, 1928-1929

4th President

• B.I. Weller, 1930-1931

5th President

• George Brant, 1932, Jan - Sep, 1933

6th President

• B.I. Weller, Sep-Dec, 1933

7h President

• Frank A. Thwing, 1934-1939

8th President

• Andrew Wagner, 1940-1943

9th President

• Thomas Stidham, 1944

10th President

• John A. Blom, 1946-1947

11th President

• John DeLeeuw, 1948-1950

12th President

• Ralph Dunn, 1951

13th President

• John Farmer, Jan -Oct 20, 1952

14th President

• Robert Ross, Oct 21'52- July 1, 1953

15th President

• Benjamin Gearhart, July 2,'53- May 1, '54

16th President

• James Bateman, May 2, 1954- Mar 15, 1955

## **Highland Town Board of Trustees Presidents of the Board**

17th President

Michael Kruglinsky, Mar 16 - Dec 1955

18th President

• John Farmer, 1956-1959

19th President

• Donald R. Adams, 1960-1963

20th President

• David Morrow, 1964-1965

21st President

• Paul Doherty, 1966-1967

22<sup>nd</sup> President

• George Van Prooyen, 1968

23<sup>rd</sup> President

• Lynn Powell, Jan 20-Dec, 1969

24th President

• George Van Prooyen, 1970

25th President

• Lynn Powell, 1971

26th President

• Chester Napiwocki, 1972

27<sup>th</sup> President

• Robert Engerski, 1973

28th President

• Jack Silverman, 1974

29th President

• Paul Doherty, 1975

30th President

• George Van Til, 1976

31st President

• James L. Wieser, 1977

## Highland Town Board of Trustees Presidents of the Board

32nd President

• Paul Doherty, 1978

33rd President

• David Morrow, 1979

34th President

• James L. Wieser, 1980

35th President

• John Oakley, 1981

36th President

• Thurman Ferree, 1982-1983

37th President

• Carl Miklusak, 1984

38th President

• John Oakley, 1985

39th President

• Thurman Ferree, 1986

40th President

• Dennis Tobin, 1987

41st President

• John Oakley, 1988

42nd President

• Dennis Tobin, 1989

43rd President

• Dominic Noce, 1990

## Highland Town Council Presidents of the Council

44th President

• Dennis Tobin, 1991

45th President

• Lynn R. Powell, 1992

46th President

• Lance Ryskamp, 1993

47th President

• George Georgeff, 1994-1995

48th President

• Dennis Simala, 1996

49<sup>th</sup> President

• Larry Wolendowski, 1997

50<sup>th</sup> President

• Dennis Simala, 1998

51st President

• Charles Podgorny, 1999

52<sup>nd</sup> President

• George Georgeff, 2000

53<sup>rd</sup> President

• Mark A. Herak, 2001-2005

54th President

• Joseph A. Wszolek, 2006

55th President

Daniel Dernulc, 2007

#### Town of Highland Miscellaneous Statistics and Facts

There are 567 cities and towns in Indiana. 119 cities (1 city of the first class;19 cities of the second class and 98 of the third class with 448 towns. There are 79 Towns with a total population over 2,000 and 369 with populations of 2000 or less.)

Population (2000):

23,546

Male: Female: 11,297 12,249

Veterans

2,478

Median age:

39.8 years

Work force Total: 12,683 of this 5,998 are female Per Capita Income:

\$24,530 (2000)

Median Household Income:

\$51,297 (2000)

Education: (2000)

Bachelors Degree or Higher

22.1 %

Persons 25 years and older w/High School diploma

87.8%

### Population History:

Year	Town of Highland Population	Pct change	Lake County Population	Pct change
1940	2,723		293,195	
1950	5,878	115.9%	368,152	25.6%
1960	16,284	177.0%	513,269	39.4%
1970	24,947	53.2%	546,253	6.4%
1980	25,935	4.0%	522,917	(4.3%)
1990	23,696	(8.6%)	475,594	(9.0%)
2000	23,546	(0.63%)	484,564	1.88%

Registered Voters: 17,402 (06/15/01)

Housing:	<u> 1990                                  </u>	<u>2000</u>
Total Housing Units	8,892	9,925
Total Occupied Units	8,728	9,636
Owner Occupied:	6,939	7,569

Elevation: Year Structure Built:

North of Ridge 595 above sea level 1990-2000 South of Ridge 615 above sea level 10.4% 1980-1990 5.1 % Area: 7 square miles (6.9 sq. miles)

1970-1980 19.2% 1960-1969 26.9% 1950-1959 25.9% 1940-1949 7.7% 1939 or earlier 4.8% Road miles: 85 miles
Sanitary Sewer Lines: 74.10 miles (12/05)
Water Lines: 88.27 miles (12/05)
Storm Sewer Lines: 58.27 miles (12/05)
Sanitary Manholes: 1092 precast/628 block
Storm Manholes: 858 precast/320 block
sidewalk 8,935 feet

Census Populations of Lake County's 19 Municipalities

	1990	2000
City of Gary	116,646	102,746
City of Hammond	84,236	83,048
City of East Chicago	33,892	32,414
Town of Merrillville	27,257	30,560
City of Hobart	21,822	25,363
Town of Schererville	19,962	24,851
Town of Highland	23,696	23,546
Town of Munster	19,949	21,511
Town of Griffith	17,916	17,334
City of Crown Point	17,728	19,806
City of Lake Station	13,899	13,948
Town of Dyer	10,923	13,895
Town of Cedar Lake	8,885	9,279
Town of St. John	<b>4,92</b> 1	8,382
Town of Lowell	6,430	7,505
City of Whiting	5,155	5,137
Town of Winfield	645	2,298
Town of New Chicago	2,066	2,063
Town of Schneider	310	317

Highland is the seventh largest municipality and the third largest town in Lake County.

### Distance and Direction to Major Cities

Chicago, IL	(NW)	21 miles
Indianapolis, IN	(SE)	165 miles
Detroit, MI	(NÉ)	250 miles
Toledo, OH	(E)	210 miles

#### Climate

Coldest mo: January Hottest month: July Average Temp 20.1 F. Average Temp 72.9 F.

ISO Fire Service Rating: 4

## Overlapping Governments Serving the Town of Highland

Name of Government	Net Assessed Valuation Pay 2006
Lake County Lake County Solid Waste District Lake County Library District North Township	\$ 19,210,322,805 \$ 19,210,322,805 \$ 10,894,629,118 \$ 6,558,012
School Town of Highland Town of Highland	\$ 1,173,820,512* \$ 1,173,820,512*

<sup>\*</sup> Certified NAV is not the same as the Tax Abstract AV.